Executive Director's Report

- ▶ 2014–15 SY Proposed Calendar and Weekly Schedules
- ▶ 2014–15 SY Enrollment Process Update

- ANCS leadership would like to propose two changes to the 2014-15 school calendar we feel will have a big positive impact on teaching and learning:
 - Create two balanced breaks during school year by ending school 4 days later on Friday after Memorial Day (rather than Friday before Memorial Day)
 - Add 2 faculty/staff work/professional development days

- Calendar changes would help provide:
 - Longer new employee orientation session
 - Increased days for faculty/staff planning, collaboration, and development
 - Reallocation of school breaks for rejuvenation and targeted support and enrichment for students during weekdays

Longer new employee orientation session

Why?

 Onboarding of new teachers/staff at ANCS requires more time to complete effectively

What would it look like?

 Add 1 day to new employee orientation session (July 21-22)

Increased faculty/staff planning, collaboration, & development

Why?

- Curriculum planning needs, opportunities for K-8 collaboration, professional development related to new Common Core standards and evaluation requirements=need for more and consistent time
- Traditional calendar scatters these days infrequently throughout year
- Nearly all other APS charter schools have more faculty/ staff work days as compared to ANCS

- Continue with faculty/staff retreat day
- Shift March work day to November to align with conferences and end of term
- Add 2 faculty/staff days to calendar:
 - Planning/development day in October
 - Planning/development day in February

Reallocation of break days for rejuvenation and targeted instruction

Why?

- Long stretches between breaks in traditional school calendar
- More balanced spread of breaks allows for rejuvenation of students and faculty/staff and for other, more targeted activities to take place during breaks
- Experience of several ANCS faculty/staff members with balanced calendar in other districts (Cobb, Decatur) shows its benefits

- Shift break days to create October and February break weeks:
 - All students off 2 days of both weeks (faculty/staff report during those days)
 - Optional support/enrichment activities available to students during 3 remaining days of both weeks (see next slide for details)
 - School year ends Friday after
 Memorial Day to accommodate these break days during school year

Targeted support/enrichment for students during breaks

Why?

- Wide range of academic ability levels requires periods of "pause" on regular classes and targeted instruction, especially for remediation
- Currently offer many such activities, but after school and on Saturdays in midst of regular school
- Allows for flexibility to meet diverse needs of students at ANCS without increasing instructional days for all students

- Provide for 10 "support/ enrichment" flex days during school breaks throughout year:
 - 3 days of October break
 - 2 days of Thanksgiving break
 - 3 days of February break
 - 2 days of spring break
- Activities run by ANCS faculty members (and possibly outside providers)
- Note: Activities during
 Thanksgiving and spring breaks
 could possibly shift to other
 times based upon feedback from
 families and faculty

Targeted support/enrichment for students during breaks

What would it look like? (cont'd)

- Draft schedule during these optional "flex days":
 - 8:30-11:00 | Support and enrichment activities
 - 11:00-12:00 | Recess and lunch
 - 12:00-4:00 | Aftercare
- As now, students recommended for academic support activities strongly encouraged to attend and costs covered by ANCS
- Enrichment activities run by ANCS teachers and/or outside vendors at costs not to exceed current enrichment rates, and, as now, with scholarships offered to those in need
- Aftercare offered at regular daily rate and with scholarships offered to those in need

- What would this change mean for families?
 - Only significant change to calendar is shifting of 4 days to create fall and mid-winter break
 - Several other APS charter schools use "balanced calendar" and it has worked well for their students, teachers, and families
 - As well, Decatur City Schools uses balanced calendar and <u>APS is considering moving to balanced calendar starting in</u> 2015–16 SY

- How would we help families manage this small calendar change?
 - Still aligning as much as possible with just approved APS calendar for 2014-15:
 - Same start date for students: August 5
 - Start and end major holiday breaks at same time
 - Two days of both fall and mid-winter breaks overlaps with days off for students in APS calendar
 - Continue to cover academic support expenses for families
 - Provide enrichment activities during breaks at low cost and with scholarships for families in need
 - Offer aftercare at each campus during break days at same rate as regular days and scholarships for families in need

- What budgetary implications are associated with these proposed calendar changes?
 - School already covers expenses of "Saturday School" activities at each campus in its annual budget: approximately \$12,000-15,000, so no additional new expense would come from these activities
 - Anticipate small expenses for possible increased scholarships offered for other enrichment activities and for lunch during support and enrichment flex days: approximately \$5,000-7,000
 - Limited budget implications for these changes

- Proposed changes to calendar were developed and discussed by K-8 leadership team, then presented for initial feedback to each campus leadership team
- Next steps suggested for review and feedback:
 - To board: January 21
 - To full faculty/staff: February 5
 - To families:
 - · January 29 Courier
 - Following morning meeting at EC on February 7
 - Prior to Bingo Night on February 7
- Final discussion and approval of 2014-15 SY calendar at February board meeting

2014–15 SY EC Weekly Schedule

- ANCS leadership also proposes two changes to weekly schedule for elementary campus:
 - Weekly earlier release day
 - Daily schedule adjustments to increase instructional time

EC weekly student schedule – proposed draft (week one)

Time	Mon	Tues	Weds	Thurs	Fri
8-8:15	Morning Mtg	Morning Mtg	Morning Mtg	Morning Mtg	Morning Mtg
8:15-9	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS
9–10	Related Arts	Reading/ ELA/Math/SS	Related Arts	Reading/ ELA/Math/SS	Related Arts
10-11:55	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS
11:55-12:40	Lunch/Recess	Lunch/Recess	Lunch/Recess	Lunch/Recess	Lunch/Recess
12:45-1:30	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS
1:30-3:00	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS	Dismissal at 1:30 - after school activities	Reading/ ELA/Math/SS	Reading/ ELA/Math/SS

Weekly early release day

Why?

- Weekly time for EC fac/staff to collaborate:
 - Vertical grade level alignment
 - Support & related arts teachers plan with grade level teams
 - Professional development
- Aligns with middle campus weekly schedule=allows for K-8 collaboration
- Several other APS charter schools have early release day for increased faculty/staff time

- Increase instructional time by 10 minutes each school day except Wednesday (student dismissal begins at 3:00 PM)
- Earlier release on Wednesdays (student dismissal begins at 1:30 PM)
- EC aftercare begins earlier on Wednesdays at same daily rate as all other days of week
- Faculty/staff meetings begin after dismissal

Daily schedule adjustment to increase instructional time

Why?

- Longer related arts classes
- Longer, uninterrupted grade level time=more flexibility for support schedules and better instruction
- Consistent grade level and related arts planning time
- Time each week for grade levels to have extended project time, technology instruction, etc.
- Creates room for Spanish to be easily re-incorporated into schedule once staffed

- 1 hour related arts classes on rotation during each week
- Grade levels have day each week without a related arts class session
- Earlier last lunch block each day
- Begin student dismissal at 3:00 rather than 2:50 PM

2014–15 SY EC Weekly Schedule

- How would we help families manage the early release day?
 - In April 2013 survey, 70% of EC parents said they would support early release day for faculty planning so long as there were high-quality options available at school following dismissal time
 - Offer aftercare on Wednesdays at same rate as others days and scholarships for families in need
 - Provide enrichment activities from outside vendors (art, music, wellness) on Wednesdays at low cost and with scholarships for families in need

2014-15 SY Calendar & Schedule

- Proposed changes to calendar and schedule were developed and discussed by K-8 leadership team, then presented for initial feedback to campus leadership teams
- Next steps suggested for review and feedback:
 - To board: January 21
 - To full faculty/staff: February 5
 - To families:
 - January 29 Courier
 - At each campus at start of day (EC February 7, MC February 6)
 - Evening event at EC on February 11

2014-15 SY Enrollment Update

- Enrollment process for 2014–15 SY has begun
- "Pre-enrollment" period runs through 1/27:
 - Re-enrollment for current students in grades K-7
 - Applications for new students who are:
 - Siblings of current students
 - Students of current employees
 - Students of current board members
- Applications for all other new students accepted through 3/10

2014-15 SY Enrollment Update

- Public lottery scheduled for 3/27 at 6:00 PM at elementary campus
- Maximum spaces available at each grade level for SY 2014-15 will remain same as current SY:
 - K-5th: 72 students per grade level
 - 6th-8th: 81 students per grade level
- New student information sessions scheduled at each campus:
 - EC: 2/20 at 6:30 PM & 3/8 at 10:00 AM
 - MC: 2/11 at 6:30 PM & 3/1 at 10:00 AM

2014-15 SY Enrollment Update

- Outreach efforts during new student enrollment include:
 - Information flyers posted around city
 - Yard signs announcing enrollment process
 - Contacting preschool/preK programs in southeast Atlanta
 - Participation in GCSA enrollment fair
 - Personal visits by parents and faculty/staff to neighborhoods and community organizations around southeast Atlanta

Business Operations Dashboard

Finance "Big Rocks"	Operations "Big Rocks"			
✓ Pension Funding resolution (Q4 2013)	☐ Building Service Request System (Q1 2014)			
✓ Established cash reserve (Q1 2014)	☐ Virtual File Cabinet (Q1 2014)			
☐ FY15 Budgeting Model (Q1 2014)	☐ Technology Plan (Q2 2014)			
☐ Refinancing Plan for MC (Q2 2014)	☐Building & Grounds Plan for MC (Q2 2014)			
☐ Fixed Asset Audit completion (Q2 2014)	☐ Policy Manual Updates (Ongoing)			
□ Policy Manual Updates (Ongoing) □ In Progress □ Not Started				
Operating Cash (Checking + MMA) (as of 12/31/13)	\$471K			
Cash Reserve (Cash + Investments as of 12/31/13)	\$656K			
Line of Credit (as of 12/31/13)	\$OK			
# Students (as of 12/31/13)	669			
YTD Operation Income or (Loss) (as of 12/31/13)	\$141K			

Business Operations Report

- YTD Financials through 11/30/13
 - Profit and Loss Statement (see statement)
 - Cash flow Statement (see statement)
- FY14 APS Allocation:
 - Current APS allocation reflects 669 FTEs update allocation started in December
 - FY14 APS Funding for ANCS @ ~\$9,120 per FTE
 - FY14 APS Allocation is ~\$28.5K a month higher than budgeted
- Other highlights
 - Starting FY15 Budgeting (schedule to generate v1 in early February)
 - Building & Ground Plan "In Development"
 - Established Cash Reserve Approach
 - Technology Planning & Strategy Report Completed (see next slide)

Business Operations Report

- First draft of current inventory done
 - Many functions standard or similar across both campuses
 - Teacher laptops (MacBook) and office suite (MS Office for Mac)
 - Email and cloud storage (Google; also includes Google Apps office suite)
 - Website (WordPress site created by Biscuit Studios)
 - Internet and telephone provider (Comcast)
 - Library management (Destiny)
 - Copier contract (EDGE Business Systems)
 - Some functions using campus-specific solutions
 - Student work station / laptop cart hardware, operating systems and office suites
 - Computer network
 - Student gradebook / narrative program

Business Operations Report

- Taskforce will develop mission-drive multi-year strategic plan
 - Multiple constituencies
 - Technology specialists
 - Teachers
 - Business office
 - Parents
 - Board
 - Diverse points of view and experiences
 - Linux
 - Mac
 - Microsoft
 - Will benchmark best practices, explore competitive offerings and make recommendations
 - Staffing
 - Standardization v. flexibility
 - Operating systems and infrastructure
 - · Support and professional development
 - Update at April Board Meeting

Fund Development Informational Items

Annual Campaign Report Update:

December Earnings: \$ 24,547.52

2013/2014 YTD: \$ 67,976.65

> Foundation Work/ Grant work

• NTRP was awarded a \$27,000 "Teacher Quality" grant from UGA to support the critical friends group at ANCS beyond the end of the Innovation Fund Grant. The money is for ANCS/GSU

Auction Update/ Auction Committee Work

- Donor letters have been mailed out
- The first volunteer meeting will be on January 23, 2014

Phone Campaign

- · The Call center will be at Adams realtors
- Date TBD/ last week of January or first week in February
- We will be contacting families within the school who have not yet donated

Personnel, Jan 2014

- All teachers/staff will complete first evaluation cycle by early Feb
- Evaluators have completed observations in pairs in order to establish the norms for evaluation
- Evaluators will work together during first teachers conferences in order to set standards for giving and receiving feedback
- School leaders will continue to attend DOE trainings on different elements of TKES and LKES