



ATLANTA NEIGHBORHOOD CHARTER SCHOOL

helping students learn to use their minds well

Atlanta Neighborhood Charter School

ANCS Governing Board Monthly Meeting

Date and Time

Thursday August 19, 2021 at 6:30 PM EDT

Notice of this meeting was posted on the ANCS website and both ANCS campuses in accordance with O.C.G.A. § 50-14-1.

Agenda

	Purpose	Presenter	Time
I. Opening Items			6:30 PM
Opening Items			
A. Record Attendance and Guests		Kristi Malloy	1 m
B. Call the Meeting to Order		Lee Kynes	1 m
C. Brain Smart Start		Mark Sanders	5 m
D. Public Comment			5 m
E. Approve Minutes from Prior Board Meeting	Approve Minutes	Kristi Malloy	3 m
Approve minutes for ANCS Governing Board Meeting on June 21, 2021			
F. PTCA President Update		Rachel Ezzo	5 m
G. Principals' Open Forum		Cathey Goodgame & Lara Zelski	10 m
Standing monthly opportunity for ANCS principals to share highlights from each campus.			
II. Executive Director's Report			7:00 PM
A. Executive Director Report	FYI	Chuck Meadows	20 m

	Purpose	Presenter	Time
III. DEAT Update			7:20 PM
A. Monthly DEAT Report	FYI	Carla Wells	5 m
IV. Finance & Operations			7:25 PM
A. Monthly Finance & Operations Report	Discuss	Emily Ormsby	5 m
B. Vote on 2021-2022 Financial Resolution	Vote	Emily Ormsby	10 m
V. Governance			7:40 PM
A. Monthly Governance Report	FYI	Rhonda Collins	5 m
B. Vote on Committee Membership	Vote	Lee Kynes	5 m
C. Vote on Nondiscrimination & Parental Leave Policies	Vote	Rhonda Collins	10 m
D. Vote on ANCS Policies	Vote	Rhonda Collins	5 m
VI. Fund Development			8:05 PM
A. Monthly Fund Development Report	FYI	Barrett Coker Krise	5 m
VII. Educational Excellence			8:10 PM
A. Monthly Educational Excellence Report	FYI	Jason Rhodes	5 m
VIII. New Business			8:15 PM
A. September Monthly Meeting	Discuss	Kristi Malloy	3 m
IX. Closing Items			8:18 PM
A. Adjourn Meeting	Vote	Lee Kynes	1 m

Cover Sheet

Approve Minutes from Prior Board Meeting

Section:	I. Opening Items
Item:	E. Approve Minutes from Prior Board Meeting
Purpose:	Approve Minutes
Submitted by:	
Related Material:	Minutes for ANCS Governing Board Meeting on June 21, 2021

APPROVED



ATLANTA NEIGHBORHOOD CHARTER SCHOOL

helping students learn to use their minds well

Atlanta Neighborhood Charter School

Minutes

ANCS Governing Board Meeting

Date and Time

Monday June 21, 2021 at 6:30 PM

Notice of this meeting was posted on the ANCS website in accordance with O.C.G.A. § 50-14-1.

Directors Present

Barrett Coker Krise (remote), Ben Sutton (remote), Carla Wells (remote), Emily Ormsby (remote), Hanah Goldberg (remote), Jason Rhodes (remote), Jordache Avery (remote), Kristen Frenzel (remote), Kristi Malloy (remote), Lee Kynes (remote), Rhonda Collins (remote), Sabrina Sexton (remote)

Directors Absent

Angela Christie

Guests Present

Chuck Meadows (remote), Cory (remote), Irina Brimmell (remote), Jerry Hanes (remote), Markecia Jacobs (remote), Paige Teusink (remote), Santina Cambor (remote), Tilifayea Griffin (remote)

I. Opening Items

A. Record Attendance and Guests

B. Call the Meeting to Order

Kristen Frenzel called a meeting of the board of directors of Atlanta Neighborhood Charter School to order on Monday Jun 21, 2021 at 6:33 PM.

C. Brain Smart Start

Chuck Meadows led the Brain Smart Start.

D. Public Comment

There was no public comment.

E. Approve Minutes from Prior Board Meeting

Jason Rhodes made a motion to approve the minutes from ANCS Governing Board Meeting on 05-17-21.

Carla Wells seconded the motion.

The board **VOTED** unanimously to approve the motion.

F. Thanks to Outgoing Board Members

II. Executive Director's Report

A. Executive Director's Report

Chuck Meadows provided an overview of the end-of-year parent/caregiver satisfaction survey, and discussed the effects of COVID-19 on the academic environment, and programs to assist student learning developed in response to this. See packet for complete report.

III. Business & Operations

A. Monthly Business & Operations Report

Emily Ormsby reported a strong financial position for the school and provided an overview of CARES Act funding. See packet for complete report.

B. Vote on Vendor Contracts for Facilities/Grounds Enhancements

Lee Kynes made a motion to approve the vendor contract for facilities/grounds enhancements.

Sabrina Sexton seconded the motion.

See packet for vendor agreement. The board **VOTED** unanimously to approve the motion.

IV. Governance

A. Monthly Governance Report

Lee Kynes noted that he and Kristen Frenzel had met with Chuck Meadows to discuss the Executive Director evaluation.

B. Vote on Policy Revisions

Lee Kynes made a motion to approve policy changes made with respect to Fund Development.

Sabrina Sexton seconded the motion.

The board **VOTED** unanimously to approve the motion.

C. Vote on Slate of Board Officers for 2021-2022

Lee Kynes made a motion to approve the slate of the 2021-2022 ANCS Governing Board Executive Committee.

Sabrina Sexton seconded the motion.

Rhonda Collins, Vice-Chair

Emily Ormsby, Treasurer

Kristi Malloy, Secretary The board **VOTED** unanimously to approve the motion.

V. Fund Development

A. Monthly Fund Development Report

Sabrina Sexton reported that the Gather & Grow Fund exceeded its 2020-2021 goal of 105K by raising \$113,000. See packet for complete report.

VI. Educational Excellence

A. Monthly Educational Excellence Report

Hanah Goldberg noted that the Educational Excellence Committee discussed the proposed 2021-2022 daily schedule. Central to this discussion was the issue of total weekly instructional hours provided in the schedule, as proposed. The Committee resolved to revisit this issue in Spring, 2022, prior to approving the daily schedule for the 2022-2023 school year.

B. Vote on Changes to School Day Schedule

Chuck Meadows provided an overview of the rationale for the changes in the daily schedule proposed for the 2021-2022 school year. See packet for full report. Jason Rhodes made a motion to approve the proposed 2021-2022 daily schedule. Rhonda Collins seconded the motion. The board **VOTED** unanimously to approve the motion.

VII. Closing Items

A. Adjourn Meeting

Jordache Avery made a motion to adjourn the meeting. Lee Kynes seconded the motion. The board **VOTED** unanimously to approve the motion. There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:55 PM.

Respectfully Submitted,
Jason Rhodes

Documents used during the meeting

- Executive Director's Report - 6-21-21.pdf
- BusOps Comm BOD Update_June 2021.pdf
- Atlanta Neighborhood Charter School-Phase 1 Proposal (1).pdf
- June 2021 Board Governance Report.pdf
- Fund Development Policy_Revised April 2021.pdf
- 2021-2022 Executive Committee.pdf
- Fund Development Committee Report June 2021.pdf
- SY22 Proposed Schedule.pdf
- June 2021 - Training Update.pdf

Cover Sheet

PTCA President Update

Section: I. Opening Items
Item: F. PTCA President Update
Purpose: FYI
Submitted by:
Related Material: PTCA Report - 8.20.21 Governing Board Meeting-2.pptx

PTCA Report

Governing Board Meeting
August 20th, 2021



Membership Report (as of 8/17/20)

- ▶ Goal: \$11,000
- ▶ YTD: \$1,900 (17%)

Financial Update (as of 8/17/20)

- ▶ Balanced Budget of \$55,000
- ▶ YTD: \$2,775 from school store & membership
- ▶ \$76,268.22 Bank Balance as of 7/30/21.



Event Updates

- ▶ New Student Social - very successful, thanks to the staff who attended!
- ▶ Ice Cream Social -> Postponed until work is finished at MC
- ▶ PTCA General Meeting -> Postponed until September
- ▶ Third Friday Coffee -> Postponed for August
- ▶ Plan is to move forward with events in cooperation with the campuses & in line with COVID protocols

Teacher/Staff Appreciation

- ▶ The PTCA provided a Welcome Back Breakfast at both campuses for the teachers and staff.
- ▶ The PTCA will be looking for regular opportunities throughout the year to show their appreciation to teachers and staff.



Cover Sheet

Executive Director Report

Section: II. Executive Director's Report
Item: A. Executive Director Report
Purpose: FYI
Submitted by:
Related Material: Executive Director's Report 8-19-21.pdf

Tú eres mi otro yo. You are my other me.
Si te hago daño a ti, If I do harm to you,
Me hago daño a mi mismo. I do harm to myself.
Si te amo y respeto, If I love and respect you,
Me amo y respeto yo. I love and respect myself.

Engage the whole child—intellectually, social-emotionally, and physically



Executive Director's Report

August 19, 2021
Meeting of the Governing Board

COVID-19 Cases in Fulton County



Two Week Average Cases Per 100,000

February 22:	248
March 15:	169
April 19:	142
May 17:	91
June 21:	34

COVID-19 Cases in Fulton County



Two Week Average Cases Per 100,000

February 22:	248
March 15:	169
April 19:	142
May 17:	91
June 21:	34
August 19:	444

COVID-19 Mitigation



Although community transmission is escalating, the school family has taken steps to protect against the virus

- High faculty/staff vaccination rate
- High vaccination rate among eligible students
- High participation rate in weekly surveillance testing



COVID-19 Mitigation

It remains important/necessary for

- parents/caregivers to confirm their child(ren) is/are asymptomatic before sending them to school and remind them of the importance of masks
- teachers to continue to remind students of the mask requirement throughout the course of the day
- school staff to continue to review/hone/strengthen health and safety protocols while prioritizing in-person learning

COVID-19 Mitigation



Quarantine decision-making

In the event of a positive case, we review:

- Seating charts
- Activity logs
- Observations of student behaviors
- Number of positive cases in the class
- Teacher interviews

Assessing Academic Achievement



Georgia Milestones

- Scores ranked among the top tiers for both elementary and middle schools across the district
 - Only one school had a higher percentage of distinguished 8th grade learners in English/Language Arts
 - The share of 5th grade students who reached the distinguished learner level in math ranked us 8th among 56 reporting schools
- Identified opportunities for growth
 - High number of students in the beginning learner category in 3rd, 6th and 8th grade math

Assessing Academic Achievement



Measure of Academic Progress

- Testing continues at both campuses; results will help teachers develop personalized learning plans

These and other data points will help inform how the school deploys academic supports.

School-wide Communications



- Weekly Courier on Wednesday
- Friday surveillance testing follow-ups
- News page
- Mobile device application
- Social media



Project Updates

Elementary Campus: Repairs to landscape infrastructure & landscape enhancements

Updated cost: \$125,000

Restore/build retaining walls, drainage, control erosion

Terrace/landscape hill adjacent to basketball court

Status: **Complete** (for now)

Elementary Campus: Media Center Technology & Programming

Projected cost: \$22,000

Coding/programming tools, iPads, 3-D printer

Status: **Complete**

Middle Campus: Backyard Phased Implementation

Updated cost: \$323,695

Vendor: Ed Castro Landscape

Status: **September 1 completion date**



Project Updates

Schoolwide: Farming/Gardening Expansion

Projected cost: \$37,000

Vendor/Partner: Bread & Butter Farms

Status: **Underway**

Schoolwide: Human Resources Management Platform

Cost: Covered under existing services agreement

Vendor: ADP

Status: **Acquired**

Cover Sheet

Monthly DEAT Report

Section: III. DEAT Update
Item: A. Monthly DEAT Report
Purpose: FYI
Submitted by:
Related Material: ANCS Board Mtg DEAT Monthly Report August 2021.docx

**Atlanta Neighborhood Charter School
Governing Board Monthly Meeting
August 19, 2021**

**Diversity and Equity Action Team (DEAT)
Monthly Report**

Vision

The ANCS Diversity and Equity Action Team is an intentional, co-created space for our school family-faculty, staff, parents, board and community members- to reflect, learn with/from each other, and build strength and capacity in our community across differences to examine and take action against systemic issues of inequity within our school. This is an effort to improve the lived experience of all members of our school community and create equitable outcomes for all.

- ◇ DEAT will meet on Thursday, August 19, 2021 to plan events and formulate goals as it relates to our four core areas: community outreach, recruitment, family engagement, and communications. More details to come.
- ◇ DEAT will soon be working closely with a DE&I consulting team to assist with creating a comprehensive, fully engaged approach to ensure that we are able to produce equitable, inclusive outcomes for our school family.

Respectfully submitted,
Carla Wells
DEAT Liaison – Board Member
August 17, 2021

Cover Sheet

Monthly Finance & Operations Report

Section:	IV. Finance & Operations
Item:	A. Monthly Finance & Operations Report
Purpose:	Discuss
Submitted by:	
Related Material:	BusOps Comm BOD Update_August 2021.pdf



Finance and Operations Committee Update

Financial Update:

- Cash balance (period end 7/31/2021) = \$2.8M.
- \$898K in Investments (\$565k internally designated as restricted funds; \$333k in unrestricted funds)
- No unexpected budget variances
- Tenure bonuses to be paid out in September
- Annual financial statement audit kicked off in August
- Middle Campus mortgage refinance – no update
- Financial Resolution – Vote to approve

Building and Grounds Update:

- Provided as part of the ED update

ATLANTA NEIGHBORHOOD CHARTER SCHOOL
Budget to Actual FY2022
July 2021

		YTD FY2022 Actual	YTD Budget	YTD \$Variance	YTD % Variance	FY2022 Budget	% of Annual Budget	Variance Explanation
Income								
	APS Allocation Payment	\$ -	\$ -	\$ -	#DIV/0!	\$ 11,200,000	0%	
	Local/State Funding	\$ -	\$ -	\$ -	0%	\$ -	#DIV/0!	
	Grants	\$ 18,942	\$ 7,500	\$ 11,442	153%	\$ 175,000	11%	A
	Title 2 Funding	\$ -	\$ -	\$ -	0%	\$ -	#DIV/0!	
	Contributions & Fundraising	\$ 12,305	\$ 11,500	\$ 805	7%	\$ 198,000	6%	
	Program Income	\$ (1,404)	\$ -	\$ (1,404)	#DIV/0!	\$ 560,500	0%	
	Nutrition Income	\$ 35	\$ -	\$ 35	#DIV/0!	\$ 285,000	0%	
	Other Income	\$ 26,694	\$ 303	\$ 26,391	8698%	\$ 3,641	733%	B
	Interest & Dividend Income	\$ 374	\$ 761	\$ (387)	-51%	\$ 9,130	4%	
	Total Income	\$ 56,946	\$ 20,064	\$ 36,881	184%	\$ 12,431,271	0%	
Expenditures								
	Salaries and Benefits	\$ 791,080	\$ 794,278	\$ 3,198	0%	\$ 10,216,566	8%	
	Professional Development	\$ 12,277	\$ 10,000	\$ (2,277)	-23%	\$ 100,000	12%	
	Curriculum & Classroom Expenses	\$ 42,804	\$ 30,000	\$ (12,804)	-43%	\$ 210,000	20%	C
	Program Expenses	\$ -	\$ -	\$ -	#DIV/0!	\$ 427,000	0%	
	Building & Grounds	\$ 88,641	\$ 70,033	\$ (18,608)	-27%	\$ 617,033	14%	D
	Fixed Asset Expenditures	\$ 13,730	\$ 31,000	\$ 17,270	56%	\$ 212,000	6%	E
	Professional Services	\$ 125	\$ 125	\$ -	0%	\$ 60,000	0%	
	Gen&Admin/Insurance/Interest Expe	\$ 23,274	\$ 23,000	\$ (274)	-1%	\$ 267,500	9%	
	Nutrition Program Purchases	\$ 119	\$ -	\$ (119)	#DIV/0!	\$ -	#DIV/0!	
	Equipment Rental (Copiers)	\$ 4,887	\$ 4,167	\$ (720)	-17%	\$ 50,000	10%	
	Fundraising Expenses	\$ -	\$ 3,885	\$ 3,885	100%	\$ 46,625	0%	
	Total Expenditures	\$ 976,937	\$ 966,488	\$ 10,449	1%	\$ 12,206,724	8%	
	Operating Income/(Loss)	\$ (919,992)	\$ (946,424)	\$ 26,432	-3%	\$ 224,547		
	Net Other Rev.(Exp) - CREATE	\$ 441,036				\$ (224,547)		
	Net Revenue	(\$478,956)				\$ 224,547		

EXPLANATIONS OF BUDGET TO ACTUAL VARIANCES

NOTE: For the month of July, the Business Office provided written explanations for fluctuations that exceeded \$10K greater or less than budgeted amounts. Going forward, we will continue to provide explanations for amounts over +/- \$25K.

A - Grant Income - The \$19K in actual income reflects reimbursement for nutrition grant, which was approved during the FY21 and will continue through FY22.

B - Other Income - The \$27K in actual expense reflects payments from Georgia State University, as reimbursement of the indirect cost supporting the CREATE Program and payment from COBRA, as compared to \$303 monthly budget amount.

C - Curriculum & Classroom Expenses - The \$43K actual expense compared to \$30K budgeted expense reflects substantial expenses related to the start of the new school year for classroom and student related supplies. A portion of the total expenditure is credit card transactions that are generally allocated to either curriculum & classroom or G&A expenses.

D - Building & Grounds Expense -The \$89K actual Building & grounds expense compared to the \$70K budgeted expenses reflects expenses related to the summer projects still in progress as well as cleaning and repairs normally performed at the beginning of the school year. Expenses include \$13K for janitorial services, \$8k for painting, \$21K for cleaning or repairing floors, and \$6K on the electricity line maintenance.

E - Fixed Asset Expenditures - The actual spend of \$14K in fixed asset expenditure compared to \$31K budgeted expense reflects less spend prior to the school year than anticipated. The school generally invests in school furniture and computer hardware heavily at the beginning of the school year. Substantial spend did not occur this

Atlanta Neighborhood Charter School, Inc

Statement of Activity

July 2021

	TOTAL
Revenue	
4012 DOE Nutrition Grant	18,942.05
4105 Gather & Grow and Sponsorships	4,950.51
4110 Fundraising	6,548.85
4205 Program Income	-1,404.03
4225 Nutrition Program Income	35.00
4275 Other Income	26,694.25
4405 Interest and Dividend Income	373.58
Total Revenue	\$56,140.21
GROSS PROFIT	\$56,140.21
Expenditures	
6000 Salaries	549,803.73
6015 Stipends	46,877.36
6020 Garnishments	0.00
6050 Payroll taxes	47,446.58
6055 Workman's Compensation Insurance	4,641.00
6060 Teachers Retirement System	72,468.45
6065 Health Insurance Premium	64,885.83
Total 6000 Salaries	786,122.95
6100 Professional Development	
6120 Staff Retreat	12,276.64
Total 6100 Professional Development	12,276.64
6200 Curriculum & Classroom Expenses	
6205 Classroom Supplies	4,983.40
6205.C COVID-19 Supplies & Materials	1,549.11
Total 6205 Classroom Supplies	6,532.51
6206 Curriculum Materials	3,418.03
6235 Testing Materials	8,125.00
Total 6200 Curriculum & Classroom Expenses	18,075.54
6300 Building & Grounds	
6306 Rent - Mobile Unit	740.00
6307 Mortgage Interest	7,806.00
6335 Pest Control	814.50
6343 Janitorial Supplies	566.62
6344 Janitorial Fees	13,350.00
6346 Grounds Maintenance	1,297.32
6347 Farm Expenses	9,905.53
Total 6300 Building & Grounds	34,479.97

Atlanta Neighborhood Charter School, Inc

Statement of Activity

July 2021

	TOTAL
6310 Utilities	
6312 Internet	1,644.38
6315 Electricity	6,195.85
6320 Natural Gas	778.40
6325 Water/Sewer	627.64
6330 Sanitation	1,536.84
6342 Alarm Servicing	675.08
6380 Telephone	17.45
6380.C Cell PHONES	5,932.83
Total 6380 Telephone	5,950.28
Total 6310 Utilities	17,408.47
6350 Repair & Maintenance	
6345 Maintenance Contracts	2,811.06
6353 Repair & Maintenance - HVAC	1,130.55
6354 Repair & Maintenance - Plumbing	1,379.00
6356 Repair & Maintenance - Lighting	233.76
6358 Repair & Maintenance - Painting	8,350.00
6359 Repair & Maintenance - Supplies	848.65
6361 Repair & Maintenance - Floors	21,999.90
Total 6350 Repair & Maintenance	36,752.92
6400 Professional Fees	
6415 Legal Fees	125.00
Total 6400 Professional Fees	125.00
6430 General & Administrative Expenses	
6450 Background Check/Recruiting Expense	236.50
6505 Office Supplies - Admin offices	2,798.14
6506 Break Room Supplies	56.00
6545 Technology Supplies	443.72
6555 Medical Supplies	
6555.C Medical Supplies COVID	5,218.54
Total 6555 Medical Supplies	5,218.54
6810 Subscriptions	3,483.67
7015 Bank Charges	25.54
7030 Payroll Processing	3,375.50
7045 Staff Appreciation	3,719.41
7046 Hospitality	1,517.00
7060 Governing Board Costs	2,400.00
Total 6430 General & Administrative Expenses	23,274.02

Atlanta Neighborhood Charter School, Inc

Statement of Activity

July 2021

	TOTAL
6560 Nutrition Program	
6564 Food Purchases	67.41
6566 Kitchen Supplies	51.30
Total 6560 Nutrition Program	118.71
6612 Fundraising Expense	-805.33
6715 Equipment Rental	2,200.00
6716 Equipment Rental - Copiers	1,922.65
6717 Copier Supplies & Repairs	764.43
Total 6716 Equipment Rental - Copiers	2,687.08
Total 6715 Equipment Rental	4,887.08
6755 Non-capitalized Equipment	13,729.53
7010 Undistributed Expenses - Credit Card	24,728.54
7766 Contracted Personnel	4,957.51
Total Expenditures	\$976,131.55
NET OPERATING REVENUE	\$ -919,991.34
Other Revenue	
7650 CREATE Grant Funding	
7651 CREATE Matching Grants	574,626.37
Total 7650 CREATE Grant Funding	574,626.37
7652 Indirect Cost Reimbursement	39,370.22
Total Other Revenue	\$613,996.59
Other Expenditures	
7700 CREATE Expense	
7710 CREATE Modular Building	1,100.00
7740 CREATE Office Supplies & General Expenses	3,184.76
7760 CREATE Funded salaries	48,783.28
7765 CREATE Funded Stipends	5,100.00
7780 CREATE Contractor Fee	114,792.50
Total 7700 CREATE Expense	172,960.54
Total Other Expenditures	\$172,960.54
NET OTHER REVENUE	\$441,036.05
NET REVENUE	\$ -478,955.29

Atlanta Neighborhood Charter School, Inc

Statement of Financial Position

As of July 31, 2021

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1005 Bank of North Georgia #8354 Operating	0.00
1010 Bank of North Georgia #6575 Nutrition	0.00
1015 Bank of North Georgia #8903 Student Gov	0.00
1020 Bank of North Georgia #6583 PTCA	0.00
1025 Bank of North Georgia Aftercare EC	0.00
1026 Bank of North Georgia #5356 MC Aftercare	0.00
1030 PayPal	0.00
1045 Bank of North Georgia #0051 Reserves Account	0.00
1050 Bank of North Georgia Money Market #9008	0.00
1100 Atlantic Capital Bank Operating	2,584,782.78
1111 Atlantic Capital Bank Nutrition	87,858.70
1112 Atlantic Capital Bank PTCA	75,247.73
1113 Atlantic Capital Bank Closed	0.00
1114 Atlantic Capital Bank Aftercare	29,708.31
1115 Atlantic Capital Bank Farm to School	48,749.80
Total Bank Accounts	\$2,826,347.32
Accounts Receivable	
1120 Grants Receivable	0.00
1121 CREATE Grants Receivable	-0.01
1130 Grant Receivable - Title 1	0.00
1132 Grants Receivable-Facilities Grant	-0.40
1133 Zeist Receivable Balance	0.00
1134 Grants Receivable - Dobbs	0.00
Total Accounts Receivable	\$ -0.41

Atlanta Neighborhood Charter School, Inc

Statement of Financial Position

As of July 31, 2021

	TOTAL
Other Current Assets	
1054 Edward Jones Ally bank CD 2	0.00
1055 SunTrust Bank CD	0.00
1056 Self-Help Credit Union CD	245,816.43
1057 Edward Jones Money Market	436,332.45
1058 Edward Jones Ally Bank CD	0.00
1059 Edward Jones Morgan Stanley Bank CD	130,347.52
1060 Self Help Money Market CARA 80	85,200.40
1061 Edward Jones State Bank of India CD	-0.40
1062 Edward Jones BMO Harris Bank	0.00
1400 Prepaid Expenses	15,763.40
1900 Uncategorized Asset	-563.42
Total Other Current Assets	\$912,896.38
Total Current Assets	\$3,739,243.29
Fixed Assets	
1550 2015 EC Carpet	46,922.77
1580 Janitorial Equipment	3,471.00
1610 Building	1,136,944.00
1611 Accumulated Depreciation Buildings	-357,665.60
1612 Building Closing Cost	36,289.00
1613 Accumulated Amortization Closing Costs	-36,289.00
1614 FY2018 MC Improvements	14,035.30
1614.50 Firedoors MC	42,540.99
1615 Grounds Improvements	100,349.46
1616 2017 MC Improvements	60,008.08
1617 2016 MC Improvements	223,205.31
1618 2014 MC Improvements	118,199.00
1619 2015 MC Improvements	26,993.20

Atlanta Neighborhood Charter School, Inc

Statement of Financial Position

As of July 31, 2021

	TOTAL
1620 Leasehold Improvements	1,068,957.20
1612.1 Loan Closing Costs - Refinance 2014	14,889.00
1612.2 Accumulated Amortization	-12,761.96
Total 1620 Leasehold Improvements	1,071,084.24
1621 Accumulated Depreciation Leasehold Improvements	-1,128,278.18
1622 ANCS Vehicles	6,810.00
1623 2021 MC Improvements	89,200.00
1625 Library Books	208,230.54
1626 Accumulated Depreciation Library Books	-155,933.90
1630 Furniture and Fixtures	344,318.34
1631 Accumulated Depreciation Furniture & Fixtures	-280,196.76
1633 Equipment - HVAC	281,636.26
1634 Kitchen Equipment	31,614.26
1640 Equipment	232,350.76
1641 Accumulated Depreciation Equipment	-211,171.39
1650 Computer Equipment	526,263.11
1651 Accumulated Depreciation Equipment 2	-438,038.00
1660 Software	74,078.11
1670 EC Intercom System	30,000.00
1675 MC Intercom System	69,560.94
1700 Grants to Green	488,719.69
1705 Grants to Green EC FY17	290,511.91
1800 MC Grounds / Farm Improvements	56,890.54
2018 EC 2nd Mobile Unit	52,840.83
Total Fixed Assets	\$3,055,494.81
Other Assets	
1624 2021 Improvements EC	75,000.00
Total Other Assets	\$75,000.00
TOTAL ASSETS	\$6,869,738.10

Atlanta Neighborhood Charter School, Inc

Statement of Financial Position

As of July 31, 2021

	TOTAL
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 Accounts Payable (A/P)	45,433.78
Total Accounts Payable	\$45,433.78
Other Current Liabilities	
2100 Other Current Liabilities	0.00
2101 Accrued Payroll	597,490.92
2105 FIT W/H Payable	64,100.71
2110 FICA Payable	87,696.96
2115 Medicare Payable	23,396.04
2120 State W/H Payable	33,964.44
2130 TRS of GA Payable	274,650.27
2210 403(b) EE Contributions Payable VALIC	25,137.00
2212 403(b) EE Contributions ValuTeachers	-29,274.88
2213 403 (b) EE ROTH Contr ValuTeachers	1,612.75
2215 Supplemental Ins EE Contributions Payable	1,145.52
2220 TRS of GA EE Contributions Payable	109,066.08
2225 Health Ins EE Deductions Payable	-98,824.76
2230 ADD	2,404.71
2231 CI1	2,432.14
2232 LTD	3,467.91
2233 STD	4,481.80
2245 MFS & DCC Payable	-17,028.18
2250 PPP Loan Payable	-3,625.00
2252 PPP Loan Payable Current Amount	3,625.00
2300 Copier Lease Payments	0.00
2550 ST Capital Leases	0.05
2601 Mortgage Payable (Current Portion)	41,871.65
Total Other Current Liabilities	\$1,127,791.13
Total Current Liabilities	\$1,173,224.91
Long-Term Liabilities	
2600 Mortgage Payable (Net of Current Portion)	872,733.20
2600.2 Self Help Loan B	-7,806.00
Total Long-Term Liabilities	\$864,927.20
Total Liabilities	\$2,038,152.11
Equity	
3000 Opening Balance Equity	2,156,323.51
Retained Earnings	3,154,217.77

Atlanta Neighborhood Charter School, Inc

Statement of Financial Position

As of July 31, 2021

	TOTAL
Net Revenue	-478,955.29
Total Equity	\$4,831,585.99
TOTAL LIABILITIES AND EQUITY	\$6,869,738.10

Cover Sheet

Vote on 2021-2022 Financial Resolution

Section:	IV. Finance & Operations
Item:	B. Vote on 2021-2022 Financial Resolution
Purpose:	Vote
Submitted by:	
Related Material:	Financial_Resolution_FY22_Revised 20210817.docx



RESOLUTION

FINANCIAL INFORMATION

As required by the ANCS Governing Board of Directors (GBOD) Financial Policy, the following information is presented for the annual Financial Resolution.

1. Banks where ANCS has accounts.

- Atlantic Capital Bank – Primary Operating Account
- Edward Jones Bank - C.D. & Money Market accounts
- Self-Help Credit Union - C.D. & Money Market accounts
- Elan (through ACB) – Credit Card account

2. Designated check signatories.

- Executive Director – Chuck Meadows
- Elementary Campus Principal - Lara Zelski
- Middle Campus Principal - Cathey Goodgame
- School Nutrition Director (nutrition program checks only) – David Bradley
- ANCS Governing Board Member – Emily Ormsby

3. Limits of checks and payments expressed in dollar amounts.

- Payments of less than \$10,000 require a single signature of an approved check signer.
- Payments in excess of \$10,000 require two signatures of approved check signers.
- Payments over \$25,000 that are not related to a previously board-approved project or vendor contract must be approved by the Board's Finance and Operations Committee. -The Finance and -Operations Committee may determine that ___ any expenditure, whether or not in excess of \$25,000, requires approval by the Board.

3.4. Designee/signatory for all employee contracts.

- a. Executive Director, Chuck Meadows, signs all employee contracts
- b. ANCS Governing Board Chair, Lee Kynes~~Kristen Frenzel~~, signs the Executive Director's contract

4.5. Confirmation and approval of any ongoing vendor contracts that may have changed since the approval of the budget. This includes any contracts for outside services such as field trip operators/providers. This also includes contract limits.

- a. All vendor contracts between ANCS and outside parties of up to \$25,000 executed or renewed during the fiscal year must be reviewed and approved by both the CFO and the Executive Director. Once this dual approval is achieved, the Executive Director is authorized to enter into any such contract on behalf of ANCS. All contracts or commitments in excess of \$25,000 and up to \$50,000, annually or cumulatively, must be approved by the Finance and Operations Committee. All contracts or commitments in



- excess of \$50,000 must be approved by the ANCS Governing Board.
- b. The Executive Director approves all others.

5.6. Confirmation of any lines of credit or loans that need to be re-signed/re- authorized.

- a. Mortgage Loan at Self-Help Credit Union
- b. All ANCS debt considerations will be fully reviewed by the Board's Finance and Operations Committee and approved by the Governing Board prior to entering into an agreement.

6.7. Confirmation of Reserve Fund Policy.

- a. As a part of its annual budget adoption process, the ANCS GBOD reviews and approves contribution levels to established reserve funds recommended by the Board's Finance and Operations Committee.

7.8. Confirmation of where financial records and documents are kept and how they are accessed.

- a. Financial records are kept in the business office. They can be accessed upon request.
- b. Form 990 is prepared by an external audit firm in conjunction with the close of the ANCS financial audit and is presented to the Governing Board prior to filing.
- c. Accounting software: QuickBooks Pro Non-Profit

8.9. Confirmation of outsourcing the Chief Financial Officer role.

Wesley Peachtree Group, ANCS's outside accounting firm, has been selected to perform CFO duties.

10. Confirmation of Investment of Funds Policy

- a. To ensure that the Investment of Funds Policy reflects the long-term investment risk orientation of ANCS, the Board approves the Policy annually.

Cover Sheet

Monthly Governance Report

Section:	V. Governance
Item:	A. Monthly Governance Report
Purpose:	FYI
Submitted by:	Rhonda Collins
Related Material:	August Meeting - Board Governance Committee Report.pdf



Board Governance Committee Report – August 19, 2021

Prepared by Rhonda Collins (Vice Chair, Board Governance Committee Chair)

Committee Schedule:

- The Board Governance Committee will meet the second Wednesday of each month at 6:30 pm
- The first Board Governance Committee Meeting for SY22 will be held on September 8, 2021, at 6:30 pm

Policy Review Project:

- The Board Governance Committee will continue the policy review project this year. The Committee will present revisions at each full Board meeting after stakeholder groups provide feedback.

End of report.

Cover Sheet

Vote on Committee Membership

Section:	V. Governance
Item:	B. Vote on Committee Membership
Purpose:	Vote
Submitted by:	
Related Material:	2021-2022 Committees_2.pdf

Fund Development

Barrett Krise (chair)

Jenna Civitello (community member)
Meeghan Fortson (community member)
Michele Kresge (community member)
Narin Hassan (community member)
Paige Teusink (school representative)
Pouya Dianat (board member)
Susannah Darrow (community member)

Governance

Ben Sutton (board member)
Kristen Frenzel (community member)
Kristi Malloy (board member)
Lee Kynes (board member)
Rhonda Collins (chair)
Sterling Thomas (community member)

Educational Excellence & Accountability

Angela Christie (board member)
Carla Wells (DEAT liason)
Cathey Goodgame (school representative)
Eric Teusink (community member)
Hanah Goldberg (board member)
Jason Rhodes (chair)
Lara Zelski (school representative)
Rhiannen Laurent (school representative)

Finance & Operations

Ben Sutton (Buildings & Grounds Subcommittee)
Cory Tiede (community member)
Emily Ormsby (Chair)
Irina Brimmel (board member)
Jerry Hanes (school representative)

Cover Sheet

Vote on Nondiscrimination & Parental Leave Policies

Section:	V. Governance
Item:	C. Vote on Nondiscrimination & Parental Leave Policies
Purpose:	Vote
Submitted by:	Rhonda Collins
Related Material:	4.1.1 Nondiscrimination Policy (8.17.21).pdf Parental Leave Policy (8.17.21).pdf



4.1.1 Nondiscrimination

Purpose

This policy outlines the nondiscrimination statement regarding students and employees of ANCS.

Duration

This policy is permanent.

Policy

ANCS believes that all students and employees are entitled to equal opportunities regardless of their race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, ancestry, or any legally protected status under local, Georgia, or federal law. No student or employee shall be subjected to discrimination or harassment in any of ANCS's programs, activities, or practices because of the student's or employee's race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, ancestry, or any legally protected status under local, Georgia, or federal law.

"Discrimination" means the failure or refusal to hire an applicant; the termination or demotion of an employee; the taking of an adverse action against an employee with respect to compensation or other terms, conditions or privileges of employment; the exclusion of a student from participation in an educational program or activity; or the denial of benefits to a student of an educational program or activity because of the applicant's, employee's, or student's race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, genetic information, ancestry, or any legally protected status.

"Harassment," generally, means verbal, physical, or graphic conduct that degrades or shows hostility or aversion toward an individual or group on the basis race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, genetic information, ancestry, or any legally protected status, and that:

- Has the purpose or effect of creating an intimidating, hostile, or offensive working or learning environment; or
- Has the purpose or effect of unreasonably interfering with an individual's work or educational performance.

Approval



Policy approval date:

Policy effective date:

Policy review date:

02/1/18

02/01/18

08/17

Parental Leave Policy: Paid Leave for Maternity/Paternity/Adoption

Parental Leave Policy

Paid Parental Leave Levels and Eligibility

Maternity/paternity/adoption leave ("Parental Leave") under this policy is a paid leave associated with the birth of an employee's child or the placement of a child with the employee in connection with adoption or foster care. The purpose of Parental Leave is to enable the employee to care for and bond with a newborn or a newly adopted or newly placed child. To be eligible, the employee must have completed the equivalent of one semester (90 instructional days) of continuous employment at Atlanta Neighborhood Charter School immediately prior to the leave.

The amount of paid Parental Leave days is determined by the employee's election from among the following options:

- Twelve weeks of paid leave at 33% of salary;
- Eight weeks of paid leave at 50% of salary; or
- Four weeks of paid leave at 100% of salary.

All Parental Leave must be taken consecutively, without any suspension. The full amount of Parental Leave must be taken within the first 12 months of the date of birth of the employee's child or the date of placement of a child with the employee in connection with adoption or foster care. In no case will an employee receive more than one Parental Leave period (whatever the selected duration) in a rolling 12-month period, regardless of whether more than one birth, adoption or foster care placement event occurs within that 12-month time frame.

If both parents are Atlanta Neighborhood Charter School employees, only one may access the paid benefits of this policy. Both, however, continue to be entitled to family and medical leave if eligible.

Temporary employees are not eligible for Parental Leave under this policy.

Continuation of Benefits

Health insurance benefits will continue to be provided during the paid Parental Leave under this policy at the same rate as in effect before the leave was taken regardless of the employee's length of service. Paid leave benefits will continue to accrue.

Requirements for Obtaining Parental Leave

The employee must provide to the employee's department head 30 days' notice of the requested leave (or as much notice as practicable if the leave is not foreseeable), complete the necessary forms that are available [insert where to get forms], and file them with the human resource department either in person or by emailing the forms to [insert where to send forms].

After the elected period of Parental Leave has been exhausted, subsequent leave will be covered under appropriate policies. The Family and Medical Leave Act (FMLA) allows eligible employees up to 12 workweeks of unpaid leave annually. Paid leave under this policy will run concurrently with any available FMLA leave. After paid Parental Leave is exhausted, the employee is required to apply any other available paid leave, which will also run concurrently with FMLA leave.

Employees not eligible for FMLA leave should refer to the Leave of Absence Policy after the elected period of paid Parental Leave and any other paid leave have been exhausted regarding continuation of insurance coverage for employees on unpaid leave of absence.

Pay Back Requirement

If an employee, after taking Parental Leave, resigns from employment with Atlanta Neighborhood Charter School without finishing the remainder of the academic year in which the Parental Leave was taken, the School at its option may elect to require the employee to pay back an amount, up to the total sum value of benefits received.

Upon termination of the employee's employment with the School, the employee will not be paid for any unused Parental Leave for which the employee was eligible.

Cover Sheet

Vote on ANCS Policies

Section: V. Governance
Item: D. Vote on ANCS Policies
Purpose: Vote
Submitted by: Rhonda Collins
Related Material: ANCS Policies (Sections 1, 2, 3, 4, 5)_ 8.18.21 DRAFT.pdf

1. Governing Board Bylaws

- 1.1. BYLAWS OF ATLANTA NEIGHBORHOOD CHARTER SCHOOL, INC.

2. Board Governance Policies

- 2.1. Board Governance Policies Overview
- 2.2. ANCS Governing Board Code of Ethics
- 2.3. Annual Adoption of School Year Calendar and Weekly Schedule
- 2.4. Board Member Conflict of Interest
- 2.5. Board Nominations
- 2.6. Committees
- 2.7. Development and Updating of Governing Board Policies
- 2.8. Executive Director Annual Evaluation
- 2.9. Executive Director Communication to the Board
- 2.10. Financial Resolutions
- 2.11. General Reimbursement for Board Members
- 2.12. Grievances
- 2.13. Litigation
- 2.14. Input and Decision-Making
- 2.15. Meetings of the Governing Board
- 2.16. School Community Communications
- 2.17. Social Media Use by Board Members
- 2.18. Succession Plan

3. Business and Operations Policies

- 3.1. Building and Grounds
 - 3.1.1. Annual Safety Inspections
 - 3.1.2. Asbestos Management
 - 3.1.3. Building Maintenance and Repairs
 - 3.1.4. Building Use
 - 3.1.5. Improvements
 - 3.1.6. School-Sponsored Event
- 3.2. Finance, Payroll, and Benefits Administration
 - 3.2.1. Accounting System
 - 3.2.2. Annual Operating Budget
 - 3.2.3. Audit and Annual Report
 - 3.2.4. Bank Accounts and Check Procedures
 - 3.2.5. Benefits Administration
 - 3.2.6. Capital Assets Accounting
 - 3.2.7. Cash and Income Management
 - 3.2.8. Debt and Mortgage Servicing

- 3.2.9. Disbursements
- 3.2.10. Family Financial Obligations
- 3.2.11. Fund Balance
- 3.2.12. Fund Development, Fundraising, and the Annual Campaign
- 3.2.13. Investment of Funds
- 3.2.14. Monthly Financial Statements
- 3.2.15. Payroll
- 3.2.16. Purchasing and Receiving
- 3.2.17. Reimbursement Process
- 3.2.18. Reporting
- 3.2.19. Resolution Designating Financial Institution
- 3.2.20. System of Internal Controls
- 3.2.21. Vendor and Supplier Conflict of Interest
- 3.2.22. Vendor Contracts and Purchasing Limits

3.3. Food Program

- 3.3.1. 504 Medical Plan Accommodation
- 3.3.2. Federal Programs (Free and Reduced)
- 3.3.3. Food Safety Standards Compliance
- 3.3.4. Food Service Vendor Management
- 3.3.5. Health Inspections
- 3.3.6. Kitchen Hygiene

3.4. Transportation

- 3.4.1. Transportation Rentals
- 3.4.2. Use of Personal Vehicles to Transport Students

4. Student and Family-Academic Program Policies

4.1. Academics

- 4.1.1. Nondiscrimination
- 4.1.2. Class Size
- 4.1.3. Coalition of Essential Schools
- 4.1.4. Curriculum
- 4.1.5. Gifted Education
- 4.1.6. Guiding Principles
- 4.1.7. Library Media Center
- 4.1.8. Promotion, Retention, and Placement
- 4.1.9. Recess
- 4.1.10. Reporting System and Reporting of Student Progress
- 4.1.11. Student Support Team (SST)

4.2. Athletics and Activities

- 4.2.1. Athletic League Involvement

- 4.2.2. Before- and After-School Activities
- 4.2.3. Chaperone Duties and Responsibilities
- 4.2.4. Club and Extracurricular Programs
- 4.2.5. Enrichment Program
- 4.2.6. Field Trips
- 4.2.7. Participation in Athletics

- 4.3. Campus and Student Discipline
 - 4.3.1. Due Process Procedures
 - 4.3.2. Seclusion and Restraint
 - 4.3.3. Student Discipline
 - 4.3.4. Student Dress Code
 - 4.3.5. Student Technology Use

- 4.4. Community, Visitors, Volunteers
 - 4.4.1. Mandated Reporter Training for Volunteers
 - 4.4.2. Visitors, Classroom, and Student Observations
 - 4.4.3. Volunteers

- 4.5. Enrollment, Attendance, Records
 - 4.5.1. Admissions, Registration, and Enrollment
 - 4.5.2. Attendance Zones
 - 4.5.3. Inclement Weather
 - 4.5.4. Official School Year, Day, and Calendar
 - 4.5.5. Orientation
 - 4.5.6. Records
 - 4.5.7. Student Attendance
 - 4.5.8. Waiting List
 - 4.5.9. Student Withdrawals

- 4.6. Family Involvement
 - 4.6.1. Family Involvement and Family Contract
 - 4.6.2. Financial Obligations
 - 4.6.3. Parent/Guardian and Student Complaints and Grievances

- 4.7. Health and Safety
 - 4.7.1. Administration of Medicine
 - 4.7.2. Allergen Management
 - 4.7.3. Bullying
 - 4.7.4. Child Abuse and/or Neglect
 - 4.7.5. Communicable Diseases
 - 4.7.6. Concussions
 - 4.7.7. Drug-Free School Zone
 - 4.7.8. Head Lice

- 4.7.9. Health and Safety Training
- 4.7.10. Helmet Use
- 4.7.11. Illness and Injury While at School or School Event
- 4.7.12. Immunizations
- 4.7.13. Mandated Reporters
- 4.7.14. Responsibility for Student Welfare
- 4.7.15. Return to School After Illness
- 4.7.16. Student Revelation of Suicidal Thoughts
- 4.7.17. Student Use of Drugs, Alcohol, or Tobacco
- 4.7.18. Suicide Prevention

4.8. Special Education

- 4.8.1. Hospital and Homebound
- 4.8.2. Special Education Services
- 4.8.3. Student Support Team (SST)

4.9. Technology and Media

- 4.9.1. Citizen Request for Reconsideration of Library Materials
- 4.9.2. Collection Development Policy
- 4.9.3. Library Media Center Position Statements
- 4.9.4. Library Media Center
- 4.9.5. Social Media Use
- 4.9.6. Technology Acceptable Use
- 4.9.7. Use of Reading Levels in Library Media Center Materials

5. Personnel Policies

- 5.1. Nondiscrimination
- 5.2. Accident or Injury in the Workplace
- 5.3. Attendance and Leave
- 5.4. Background Checks
- 5.5. Benefits Offerings and Eligibility
- 5.6. Cell Phone and Computer Internet Use
- 5.7. Compensation
- 5.8. Confidential Personnel File
- 5.9. Conflict of Interest – Employee
- 5.10. Drug Alcohol Substance Abuse
- 5.11. Employee Evaluation
- 5.12. Employee Levels
- 5.13. Employee Grievances
- 5.14. Hiring and Evaluation of Immediate Family Members
- 5.15. Hiring
- 5.16. Leave of Absence
- 5.17. Professional Conduct

- 5.18. Professional Growth
- 5.19. Discipline
- 5.20. Reporting Misconduct
- 5.21. Sexual Discrimination Harassment and Misconduct
- 5.22. Smoke-Free School Zone
- 5.23. Weapons
- 5.24. Workplace Violence



1: Bylaws of Atlanta Neighborhood Charter School, Inc.



ARTICLE I. OFFICES

The principal office of the Atlanta Neighborhood Charter School, Inc. (hereinafter referred to as the “corporation” or “ANCS”) shall be located in the State of Georgia.

ARTICLE II. GENERAL PURPOSE

The mission of ANCS is to create a small, focused, and diverse K-8 school that nurtures the whole child through strong parental/community involvement and challenging academics. The school will operate under a charter contract to be negotiated between the ANCS Governing Board (the “Board”), the Georgia Department of Education, and the Atlanta Board of Education.

ARTICLE III. BOARD

SECTION 1. General Powers

The business and affairs of ANCS shall be managed under the direction of the Board. The members shall in all cases act as a Board, and they may adopt such rules and regulations for the conduct of their meetings and the management of the corporation as they may deem proper, not inconsistent with ANCS’ Articles of Incorporation, these Bylaws, and the laws of this State.

SECTION 2. Duties of the Board

The Board shall be charged with the management of the affairs of the corporation, and shall pursue such policies and principles as shall be in accordance with law, the provisions of the Articles of Incorporation, these By-Laws, and any written charter entered into by the Board. The Board shall be considered as having the powers of a Board of Directors and shall be deemed to be acting as the Board of Directors for all purposes of the Georgia Nonprofit Corporation Code. By way of elucidation, and not in limitation, the Board shall be responsible to carry out the following duties and obligations:

- a. The Board shall uphold and promote the school’s mission and vision and ensure effective organizational planning on the part of the school through an annual strategic planning and review process that will review and update the school’s short- term, mid-term, and long-range goals, and evaluate the effectiveness of the implementation of the school’s mission and plans;
- b. The Board shall either directly or through delegation to a governance committee or otherwise, provide for the annual evaluation of the Executive Director’s performance;
- c. The Board ensures the financial stability of the corporation through regular monthly review of financial statements and reports, an annual independent audit, and direct oversight of major financial commitments and decisions;
- d. The Board shall take an active role, where appropriate, either directly or



through Board designees, in resolving grievances and conflicts which may arise within the school community involving, students, parents/guardians, staff, administration, and/or Board members.

To the extent permitted by law, the Board may, by general resolution, delegate to officers of the corporation or to committees of the Board such powers as it deems necessary or appropriate to carry out its duties and obligations.

SECTION 3. Structure, Number, Tenure, and Qualifications

The Board shall consist of at least seven (7) and no more than thirteen (13) voting members, which number shall be fixed from time to time by the Board.

The membership of the Board will include at least three (3) parents/guardians of current students (ideally at least one (1) parent/guardian of a current middle campus student).

Members shall be natural persons who are 18 years of age or older and must be residents of the State of Georgia. Regularly elected Board member terms are for three years and begin July 1 of the year in which they were elected or appointed.

SECTION 4. Ex-Officio Members

The Board will include the Executive Director as a non-voting Ex-Officio member. The Immediate Past-Chair will also serve as a non-voting Ex-Officio member if that person is not still a current Board member.

SECTION 5. Election of Members

Members shall be elected by the ANCS Board from nominations made by the ANCS Board's Nominations Task Force. An affirmative vote of two-thirds of the members shall be required for election.

In the event a member's membership ends for any reason prior to the end of that member's term, a member may be elected to fill a vacancy and shall serve for the unexpired term of their predecessor in office.

SECTION 6. Voting Rights

Each voting member present at a meeting or permissively participating by teleconference or videoconference under the Georgia Open Meetings Laws shall be entitled to one vote on each matter submitted to a vote of the members.

SECTION 7. Termination of Membership

The Board, by affirmative vote of two-thirds of all of the voting members of the Board, may suspend or remove a member, and may, by a majority vote of those present at any regularly constituted meeting, terminate the membership of any member who becomes ineligible for membership (e.g., inherent conflict of interest).

SECTION 8. Annual Meeting



A meeting of the members shall be held every year, the date, time, and place to be fixed by the Board and appropriate notice given to all members, for the purpose of electing Board members and officers and, approving the budget for the following year, if those events have not already occurred, and for the transaction of such other business as may come before the meeting.

SECTION 9. Meetings of the Board

The order of business at all meetings shall be set by the Board Chair, or his or her designee.

The Board must have a quorum of a simple majority of voting members present in order to conduct business.

The Board shall be subject to the provisions of Open Meetings Laws, O.C.G.A. § 50-14-1 et seq., and Inspection of Public Records Law, O.C.G.A. § 50-18-70 et seq.

The Monthly Meeting Agenda may include a separate report from each Board standing committee, any Appointed Committees as requested by the Board Chair, and any school-based committees such as the PTCA.

SECTION 10. Attendance

Board members are not allowed to miss more than two Board meetings per year. If they miss more than two meetings, the Board Chair will meet with them to discuss their participation. If they are unable to fulfill their responsibilities, they will be asked to resign from the Board.

SECTION 11. Conflict of Interest

Members shall comply with the ANCS Governing Board Code of Ethics and Board Member Conflict of Interest policies. Board members shall not participate in discussions or votes related to any ANCS business transactions or affairs which would cause an actual, or would give an appearance of a conflict of interest.

SECTION 12. Resignation

A member may resign at any time by giving written notice to the Chair or Secretary of the Board of ANCS. Unless otherwise specified in the notice, the resignation shall take effect upon receipt thereof, and the acceptance of the resignation shall not be necessary to make it effective.

A member who resigns may postpone the effectiveness of their resignation to a future date or to the occurrence of a future event specified in a written tender of resignation. A vacancy shall be deemed to exist at the time of such tender; and the Board may then or thereafter elect a successor to take office when the resignation, by its terms, becomes effective.

ARTICLE IV. OFFICERS



SECTION 1. Number and Qualifications

The officers of ANCS shall consist of a Chair, a Vice-Chair, a Secretary, and a Treasurer. Each officer shall be elected by a simple majority of the Board, either individually or as a slate. The same individual may simultaneously hold more than one office of the corporation except that the Chair may not simultaneously hold another office.

SECTION 2. Election and Term of Office

The officers of ANCS shall be elected by the Board at or before the annual meeting, except for the office of Chair, which shall be elected no later than the April meeting. Each officer shall hold office for a term of one year or until their successor has been duly elected and has qualified, or until their earlier death, resignation, or removal from office as hereinafter provided. Officers may serve multiple terms. The Chair-Elect shall prepare to assume the role of Chair but does not assume any official responsibilities.

SECTION 3. Resignation, Removal, and Vacancies

In the event that any one of the officers shall resign, such officer shall immediately cease to be an officer. Any such resignation shall be in writing and shall be delivered to the Chair, Vice-Chair, or Secretary. Any officer or agent may be removed by the Board whenever in its judgment the best interests of the corporation will be served thereby, but such removal shall be without prejudice to the contract rights, if any, of the person so removed. A two-thirds majority vote of the Board shall be required to remove any officer or agent. Election or appointment of an officer or agent shall not of itself create contract rights. Any vacancy in any office for whatever reason may be filled, for the unexpired portion of the term, by the Board.

SECTION 4. Chair

The Chair shall be the principal executive officer of ANCS and, subject to the general direction of the Board, shall supervise and control the business and affairs of the corporation. The Chair shall, when present, preside at all meetings of the Board. The Chair, Vice-Chair or both may sign with any other proper officer of the corporation thereunto authorized by the Board, deeds, mortgages, bonds, contracts, or other instruments which the Board has authorized to be executed, except in cases where the signing and execution thereof is expressly delegated by the Board or by these Bylaws to some other officer or agent of the corporation, or is required by law to be otherwise signed or executed; and in general shall perform all duties incident to the office of Chair and such other duties as may be prescribed by the Board from time to time. The Chair shall have authority to institute or defend legal proceedings when the members are deadlocked or in extenuating circumstances where the Board is unable to meet. An individual may serve as Chair for two consecutive one-year terms, provided they are duly re-elected by the Board. An individual may serve as Chair again after either their one-year term or two consecutive terms, as long as they are off the Board for a minimum of two years before serving again.

SECTION 5. Vice-Chair



The Vice-Chair shall (a) assume the duties of the Chair in his or her absence; (b) assist the Chair in planning meetings; and (c) assume other responsibilities as agreed between the Chair and Vice-Chair, such as providing leadership to committee chairs and publicly advocating for the school in a formal way.

SECTION 6. Secretary

The Secretary shall: (a) keep the minutes of the proceedings of the Board in one or more books provided for that purpose; (b) see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; (c) keep a register of the mailing address and e-mail address of each member which shall be furnished to the Secretary by such member; (d) in general, perform all duties incident to the office of Secretary and such other duties as from time to time may be assigned to him/her by the Chair or by the Board; and (e) ensure that all Board minutes are prepared for Board review at each subsequent Board meeting and therefore made available to the school community. The Secretary shall also serve as the Parliamentarian, and is responsible for keeping track of time during Board meetings.

SECTION 7. Executive Director

The Executive Director shall: (a) hire the Principals with the advice and consent of the Board; (b) supervise the Principals and otherwise meet all criteria outlined in the Executive Director's written job description; (c) ensure that the Charter contract goals are being met; (d) report quarterly to the Board on Charter compliance and progress toward meeting goals; (e) assist the Board Chair with scheduling and setting agendas for meetings; (f) facilitate and implement Board decisions; (g) act as liaison between the school and the district office; (h) provide knowledge of federal, state, and district policies/regulations; (i) encourage bottom-up decision making and participation by all; (j) facilitate and implement the school's Vision and Goals; and (k) report to the Board.

SECTION 8. Role of the Immediate Past Chair

After a new Board Chair is elected each year, the Immediate Past Chair shall continue to perform a vital role for the school. The Immediate Past Chair shall serve as an advisor to the Board. The Immediate Past Chair shall be a non-voting ex officio member of the Board during such time unless they are still a voting member of the Board, in which case, in addition to any other role they may accept on the Board, they shall also assist and advise the new Chair.

ARTICLE V. COMMITTEES

SECTION 1. Board Standing Committees

The standing committees of the Board are each chaired by a member of the Board; the Chair is not permitted to chair committees.

The standing committees and their respective responsibilities are as follows:

Educational Excellence and Accountability. Review reports prepared by the Executive Director and school leadership team, and present such reports at each Board



meeting, on one or more compliance items from the charter; district, state, or federal law, policy, or regulation; or any other source – including any annual accountability and compliance reports required by the district or state, and a monthly academic performance report. Ensure the Board promotes the principles of equity and diversity.

Finance & Operations. Review and recommend annual budget for Board approval. Monitor budget compliance, all financial expenditures, and revenues and other financial issues throughout the year. Recommend financial policies to the Board. Work with the CFO, Executive Director, and other staff to establish financial goals and policies. Finance & Operations Chair will, in collaboration with the Executive Director, prepare and present a report on current financial and operational performance at each Board meeting. Oversee the management and ownership of all buildings and real estate. Develop guidelines for the use and implementation of technology.

Fund Development. Oversee and support fundraising to supplement the per-pupil funding received from Atlanta Public Schools. Ensure that all fundraising at school is vetted through the Fund Development committee.

Board Governance. Develop the Board policies and procedures, and coordinate Board training through approved providers. Establish hiring, grievance, transfer, evaluation, and other personnel procedures. Support the Executive Director in matters of hiring, transfer, evaluation, and termination procedures as necessary. Conduct, and report to the Board on, an annual performance review of the Executive Director.

Announce openings, accept nominations for, review candidates, and make recommendation(s) to the full Board of candidates for open Board positions. Obtain school community input on nominations prior to selecting and recommending Board members for election by the Board.

SECTION 2. Board-Appointed Committees and Task Forces

In addition to the standing committees, the Chair may appoint other committees to fulfill a need. Any appointed committees shall be chaired by a member of the Board. The duration of the committee, members, and duties shall be outlined by the Chair and presented to the Board and approved by two-thirds vote. Committees may utilize sub-committees.

Task forces are created by the Board to address specific projects or issues. Task forces are temporary; they are dissolved once the specific issue they were created for has been addressed.

Responsibilities of the committees, sub-committees, and task forces may be reduced or expanded by the Board or upon recommendation of the particular committee or task force concerned and after discussion/approval by the Board. Other committees, sub-committees, and task forces may be established as the need arises. All committees, sub-committees, and task forces shall report to the Board on a schedule determined by the Board.

The Board is the school's legal representative body and has final approval of all recommendations made by committees, sub-committees, and task forces.



SECTION 3. School-Based Committees

School-based committees are sponsored by the Parent Teacher Community Association (PTCA), a separate organization chartered by the Governing Board. The PTCA coordinates parent/guardian, teacher, and community involvement within the school.

In general, the following duties are assigned to the PTCA:

- Gather and share with the Board at its monthly meetings parent/guardian interests, opinions, and input on any important issue that comes before the Board or is deemed important by parents/guardians.
- Host school meetings, including, but not limited to (curriculum night, back-to-school night, student orientation, etc.). Hosting includes promotion, providing refreshments, assisting with sign-in sheets, etc. PTCA is not responsible for content development unless it is specifically a PTCA event.
- Coordinate advisory class parents.
- Coordinate two committee chair meetings each year.
- Coordinate all teacher appreciation activities.
- Coordinate all PTCA fundraising
- Coordinate other school-wide events and fundraising activities.
- Develop the PTCA- event calendar in conjunction with the Principals and Executive Director.
- Develop and meet the PTCA budget

The PTCA will define any other specific goals and operating procedures each year and present them to the Board for consideration and/or adoption.

ARTICLE VI. CONTRACTS, LOANS, CHECKS, AND DEPOSITS

SECTION 1. Contracts

The Board may authorize via resolution any officer or officers, agent, or agents to enter into any contract or execute and deliver any instrument in the name of and on behalf of ANCS, and such authority may be general or may be confined to specific instances.

SECTION 2. Loans

No loans shall be contracted on behalf of ANCS, and no evidence of indebtedness shall be issued in its name, unless authorized by a resolution of the Board. Such authority may be general or confined to specific instances.

SECTION 3. Checks, Drafts, Etc.

All checks, drafts, or other orders for the payment of money, notes, or other evidences of



indebtedness issued in the name of ANCS shall be signed by such officer or officers, agent, or agents of the corporation and in such manner as shall be determined from time to time by resolution of the Board.

SECTION 4. Deposits

All funds of ANCS not otherwise employed shall be deposited from time to time to the credit of the corporation in such banks, trust companies, or other depositories as the Board may select.

ARTICLE VII. FISCAL YEAR

The fiscal year of ANCS shall end on the thirtieth (30th) day of June of each year, in keeping with the APS fiscal year.

ARTICLE VIII. CORPORATE SEAL

The Board shall provide a corporate seal which shall be circular in form and have inscribed thereon the name of ANCS, the state of incorporation, the words "Not For Profit," and the words "Corporate Seal." The seal of the corporation may be affixed to any document executed by ANCS, but the absence of the seal shall not impair the validity of the document or any action taken in pursuance thereof or in reliance thereon.

ARTICLE IX. WAIVER OF NOTICE

Whenever any notice is required to be given to any member of ANCS under the provisions of these Bylaws or under the provisions of the Articles of Incorporation or under the provisions of the Georgia Nonprofit Corporation Code, a waiver thereof may be made, whether before or after the times stated therein, in writing signed by the person or persons entitled to such notice and delivered to the corporation for inclusion in the minutes or corporate records. Such written waiver shall be deemed equivalent to the giving of such notice. Electronic mail from the person(s) entitled to such notice may establish the waiver provided in this paragraph.

ARTICLE X. AMENDMENTS

SECTION 1. Power to Amend Bylaws

The Board shall have the power to alter, amend, or repeal these Bylaws or adopt new bylaws, but any bylaws adopted by the Board must be consistent with the Articles of Incorporation of ANCS and the laws of the State of Georgia.

SECTION 2. Conditions

Action by the Board with respect to bylaws shall be taken by an affirmative vote of a majority of all voting members then holding office.

ARTICLE XI. EMERGENCY BYLAWS



The Emergency Bylaws provided in this Article XI shall be operative during any emergency in the conduct of the operations and affairs of ANCS resulting from any catastrophic event because of which a quorum of the corporation's members cannot be readily assembled, notwithstanding any different provision in the preceding Articles of these Bylaws or in the Articles of Incorporation of ANCS or in the Georgia Nonprofit Corporation Code. To the extent not inconsistent with the provisions of this Article, the Bylaws provided in the preceding Articles shall remain in effect during such emergency, and upon its termination the Emergency Bylaws shall cease to be operative. During any such emergency:

- (a) A meeting of the Board may be called by any officer or member of the Board. Notice of the place, date, and hour of the meeting shall be given by the person calling the meeting to such of the members as it may be feasible to reach by any available means of communication. Such notice shall be given at such time in advance of the meeting as circumstances permit in the judgment of the person calling the meeting.
- (b) At any such meeting of the Board a quorum shall consist of one member and any other members available.
- (c) Either before or during any such emergency, the Board may provide and from time to time modify lines of succession in the event that during such an emergency any or all officers or agents of the corporation shall for any reason be rendered incapable of discharging their duties.

These Emergency Bylaws shall be subject to repeal or change by further action of the Board, but no officer, member, or employee acting in accordance with these Emergency Bylaws shall be liable for any corporate action taken in good faith. Any amendment of these Emergency Bylaws may make any further or different provision that may be practical and necessary for the circumstances of the emergency.

ARTICLE XII. INDEMNIFICATION

SECTION 1. Actions Against Officers and Members

Pursuant to the provisions set forth in Sections 3 and 4 of this Article, ANCS shall indemnify and hold harmless any person who was or is a party or is threatened to be made a party to any threatened, pending, or completed action, suit, or proceeding, whether civil, criminal, administrative, or investigative (other than an action by or in the right of the corporation) by reason of the fact that they were or are a member, officer, employee, or agent of the corporation, or were or are serving at the request of ANCS, as a member, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, against reasonable expenses (including attorneys' fees), judgments, fines, and amounts paid in settlement actually and reasonably incurred by them in connection with such action, suit, or proceeding if they acted in a manner they reasonably believed in good faith to be in or not opposed to the best interests of the corporation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe their conduct was unlawful; provided, however, that the corporation shall not indemnify a member, officer, employee, or agent for any liability incurred in a



proceeding in which the person is adjudged liable to the corporation or is subjected to injunctive relief in favor of the corporation: (a) for any appropriation, in violation of their duties, of any business opportunity of the corporation; (b) for acts or omissions which involve intentional misconduct or a knowing violation of law; (c) for the types of liability set forth in Section 14-2-831 of the Official Code of Georgia Annotated; or (d) for any transaction from which they received an improper personal benefit. The termination of any action, suit, or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not in itself create a presumption that the person did not act in a manner they reasonably believed to be in or not opposed to the best interests of the non-profit corporation, nor, with respect to any criminal action or proceeding, that the person did not have reasonable cause to believe that their conduct was lawful.

SECTION 2. Actions By or In the Right of the Corporation

Pursuant to the provisions set forth in Sections 3 and 4 of this Article, ANCS shall indemnify and hold harmless any person who was or is a party, or is threatened to be made a party, to any threatened, pending or completed action or suit, by or in the right of the corporation to procure a judgment in its favor by reason of the fact that they were or are a member, officer, employee, or agent of the corporation, or were or are serving at the request of ANCS, as a member, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, against expenses (including attorneys' fees) actually and reasonably incurred by them in connection with the defense or settlement of such action or suit, if they acted in good faith and in a manner they reasonably believed to be in or not opposed to the best interests of the corporation; provided, however, that the corporation shall not indemnify a member, officer, employee, or agent for any liability incurred in a proceeding in which the person is adjudged liable to the corporation or is subjected to injunctive relief in favor of the corporation: (a) for any appropriation, in violation of their duties, of any business opportunity of the corporation; (b) for acts or omissions which involve intentional misconduct or a knowing violation of law; (c) for the types of liability set forth in Section 14-2-831 of the Official Code of Georgia Annotated; or (d) for any transaction from which they received an improper personal benefit.

SECTION 3. Expenses

To the extent that a member, officer, employee, or agent of ANCS has been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in Sections 1 and 2 of this Article, or in defense of any claim, issue, or matter therein, they shall be indemnified against expenses (including attorney's fees) actually and reasonably incurred by them in connection therewith.

SECTION 4. Determination and Authorization

Except as provided in Section 3 of this Article, and except as may be ordered by a court, any indemnification under Sections 1 and 2 of this Article shall be made by ANCS only as authorized in the specific case upon a determination that indemnification of the member, officer, employee, or agent is proper in the circumstances because they have met the applicable standard of conduct set forth in Sections 1 and 2. Such determination



shall be made (a) by the Board by a majority vote of a quorum consisting of members who were not parties to such action, suit, or proceeding; or (b) if such a quorum is not obtainable, by majority vote of a committee duly designated by the Board, consisting solely of two or more members not at the time parties to the action, suit, or proceeding; or (c) by special legal counsel employed by the corporation for that purpose. Authorization of indemnification or an obligation to indemnify, and evaluation as to reasonableness of expenses, shall be made in the same manner as the determination that indemnification is permissible.

SECTION 5. Prepayment

Expenses incurred in defending or prosecuting a civil or criminal action, suit, or proceeding may be paid by ANCS in advance of the final disposition of such action, suit, or proceeding as authorized by the Board if: (a) the member, officer, employee, or agent furnishes the corporation a written affirmation of their good faith belief that their conduct merits indemnification under Section 1 or Section 2 of this Article; and (b) the member, officer, employee, or agent furnishes the corporation a written undertaking, executed personally on their behalf, to repay advances if it is ultimately determined that they are not entitled to indemnification pursuant to the laws of this State.

SECTION 6. Rights

The indemnification provided by this Article shall not be deemed exclusive of any other rights, with respect to indemnification or otherwise, to which those seeking indemnification may be entitled under any bylaw or resolution adopted or approved by a majority of the full Board, both as to an action by a member, officer, employee, or agent in their official capacity, and as to an action in another capacity while holding such office or position, and shall continue as to a person who has ceased to be a member, officer, employee, or agent and shall inure to the benefit of the heirs, executors, and administrators of such a person.

SECTION 7. Insurance

ANCS may purchase and maintain insurance on behalf of any person who is or was a member, officer, employee, or agent of the corporation, or is or was serving at the request of ANCS as a member, officer, employee, or agent of another corporation, partnership, joint venture, trust, or other enterprise, against any liability asserted against them or incurred by them in that capacity, or arising from their status as such, whether or not the corporation would have the power to indemnify them against such liability under the provisions of this Article.

SECTION 8. Mergers/Consolidations

For purposes of Sections 1 and 2 of this Article, reference to “the corporation” or “ANCS” shall include, in addition to the surviving or new corporation, any merging or consolidating corporation which is merged or consolidated with ANCS so that any person who is or was a member, officer, employee, or agent of such merging or consolidating corporation, or is or was serving at the request of such merging or consolidating corporation as a member, officer, employee, or agent of another corporation,



partnership, joint venture, trust, or other enterprise, shall stand in the same position under the provision of Sections 1 and 2 of this Article with respect to the corporation as they would if they had served the corporation in the same capacity.

However, no indemnification under Sections 1 and 2 of this Article shall be mandatory without the approval of such indemnification by the Board of ANCS in the manner provided in Section 4 of this Article.

ARTICLE XIII. PAYMENTS TO MEMBERS AND OFFICERS

No part of the net income or profit of ANCS, if any, shall be distributed to the members or officers.



2: Board Governance Policies



2.1 Board Governance Policies Overview

All Governing Board members are responsible for reading and understanding the policies. These policies have been prepared to define procedures that affect the relationship between the Governing Board and the organization.

For matters covered by these policies, no person is authorized to deviate from these policies and any deviation must be approved in writing.

The Board of ANCS may change these policies and procedures, in whole or in part, at any time upon a two-thirds majority vote.

Recognition of these rights and prerogatives of the organization is a term and condition of serving as a Board member.

Review Schedule

Each policy lists the duration of the policy. In general, all policies should undergo a comprehensive review once every three years. All policies should be approved annually at the first public Board meeting of the year. Any proposed revisions to the policies may be submitted to the Board for discussion prior to approval.

Publication

These policies are to remain in the public domain via the school website.



2.2 ANCS Governing Board Code of Ethics

The ANCS Governing Board of Directors (the Board) desires to operate in the most ethical and conscientious manner possible and to that end the Board adopts this Code of Ethics and each member of the Board agrees that he or she will:

Domain I: Governance Structure

1. Recognize that the authority of the Board rests only with the Board as a whole and not with individual members and act accordingly.
2. Support the delegation of authority for the day-to-day administration of the charter school to the school leader and act accordingly.
3. Honor the chain of command and refer problems or complaints consistent with the chain of command.
4. Recognize that the school leader should be present at all meetings of the Board except when his or her contract, salary, or performance is under consideration.
5. Not undermine the authority of the school leader or school administration.
6. Use reasonable efforts to keep the school leader informed of concerns or specific recommendations that any member of the Board may bring to the Board.

Domain II: Strategic Planning

1. Reflect through actions that his or her first and foremost concern is for educational welfare of children attending the charter school.
2. Participate in all planning activities to develop the vision and goals of the Board
3. Work with the Board and the school leader to ensure prudent and accountable uses of the resources of the charter school.
4. Render all decisions based on available facts and his or her independent judgment and refuse to surrender his or her judgment to individuals or special interest groups.
5. Uphold and enforce all applicable laws, all rules and guidelines of the State Board of Education and the Board.

Domain III: Board and Community Relations

1. Seek regular and systemic communications among the Board and students, staff, and the community.
2. Communicate to the Board and the school leader expressions of public



reaction to Board policies and charter school programs.

Domain IV: Policy Development

1. Work with other Board members to establish effective policies for the charter school.
2. Make decisions on policy matters only after full discussion at publicly held Board meetings.
3. Periodically review and evaluate the effectiveness of policies on charter school programs and performance.

Domain V: Board Meetings

1. Attend and participate in regularly scheduled and called Board meetings.
2. Be informed and prepared to discuss issues to be considered on the Board agenda.
3. Work with other Board members in a spirit of harmony and cooperation in spite of differences of opinion that may arise during the discussion and resolution of issues at Board meetings.
4. Vote for a closed executive session of the Board only when applicable law or Board policy requires consideration of a matter in executive session.
5. Maintain the confidentiality of all discussions and other matters pertaining to the Board and the charter school, during executive session of the Board.
6. Make decisions in accordance with the interests of the charter school as a whole and not any particular agreement thereof.
7. Express opinions before votes are cast, but after the Board vote, abide by and support all majority decisions of the Board.

Domain VI: Personnel

1. Consider the employment of personnel only after receiving and considering the recommendation of the school leader.
2. Support the employment of persons best qualified to serve as employees of the charter school and insist on regular and impartial evaluations of charter school staff.
3. Comply with all applicable laws, rules, regulation, and all Board policies regarding employment of family members.

Domain VII: Financial Governance



1. Refrain from using the position of Board member for personal or partisan gain or to benefit any person or entity over the interest of the charter school.

Conduct as a Board Member

1. Devote sufficient time, thought and study to the performance of the duties and responsibilities of a member of the Board.
2. Become informed about current educational issues by individual study and through participation in programs providing needed education and training.
3. Communicate in a respectful professional manner with and about fellow Board members.
4. Take no private action that will compromise the Board or charter school administration.
5. Participate in all required training programs developed for Board members by the Board or the State Board of Education.
6. In the annual report, submitted to the Department, disclose the status of Board member compliance with the Code of Ethics.

Conflicts of Interest

1. Announce potential conflicts of interest before Board action is taken.
2. Comply with the conflicts of interest policy of the Board, all applicable laws and State Board of Education Standard, rules and guidelines.

Upon a motion supported by a two thirds (2/3) vote, the Board may choose to conduct a hearing concerning a possible violation of this Code of Ethics by a member of the Board. The Board member accused of violating this Code of Ethics will have thirty (30) days' notice prior to a hearing on the matter. The accused Board member may bring witnesses on his or her behalf to the hearing, and the Board may elect to call witnesses to inquire into the matter. If found by a vote of two thirds of all the members of the Board that the accused Board member has violated this Code of Ethics, the Board shall determine an appropriate sanction. A Board member subject to sanction may, within thirty (30) days of such sanction vote, appeal such decision to the State Board of Education in accordance with the rules and regulations of the State Board of Education. A record of the decision of the Board to sanction a Board member for a violation of this Code of Ethics shall be placed in the permanent minutes of the Board.

Approval

Policy approval date:

Policy effective date:

Policy review date:



04/19/2021

04/19/2021

08/1/2024



2.3 Annual Adoption of School Year Calendar and Weekly Schedule

Purpose

This policy governs the annual adoption of the school year calendar and weekly schedule.

Duration

This policy is permanent.

Policy

The ANCS Governing Board will—no later than its March Board meeting each year—annually approve the ANCS school calendar and daily school day start and end times for the following school year.

Approval

Policy approval date:

04/19/2021

Policy effective date:

04/19/2021

Policy review date:

08/1/2024



2.4 Board Member Conflict of Interest

Purpose

This policy outlines the Conflict of Interest statements for Governing Board members.

Duration

This policy is permanent.

Policy

~~Domain VII:~~ Financial Governance

1. No board member shall use or attempt to use his or her official position to secure unwarranted privileges, advantages, employment for himself or herself, any of his or her immediate family members, or others.
2. No board member shall act in his or her official capacity in any matter in which he or she, any of his or her immediate family members, or any business organization in which he or she has a material financial interest, that would reasonably be expected to impair his or her objectivity or independence of judgment.
3. No board member shall solicit or accept or knowingly allow any of his or her immediate family members or any business organization in which he or she has an interest to solicit or accept any gift, favor, loan, political contribution, service, promise of future employment, or other thing of value based upon an understanding that the gift, favor, loan, contribution, service, promise, or other thing of value was given or offered for the purpose of influencing that board member in the discharge of his or her official duties. For purposes of this paragraph, a gift, favor, loan, contribution, service, promise, or other thing of value shall not include the items contained in subparagraphs (a)(2)(A) through (a)(2)(J) of Code Section 16-10-2.
4. No board member shall use, or knowingly allow to be used, his or her official position or any information not generally available to the members of the public which he or she receives or acquires in the course of and by reason of his or her official position for the purpose of securing financial gain for himself or herself, any of his or her immediate family members, or any business organization with which he or she is associated.
5. No board member or any of his or her immediate family members or any business organization in which he or she has an interest shall represent any person or party other than the charter school governing board in connection with any cause, proceeding, application, or other matter pending before the charter school governing board on which he or she serves.



6. No board member shall be prohibited from making an inquiry for information on behalf of a community member if no fee, reward, or other thing of value is promised to, given to, or accepted by the board member or any of his or her immediate family members in return therefor.
7. No board member shall be deemed in conflict with these provisions if, by reason of his or her participation in any matter required to be voted upon by the charter school governing board, no material or monetary gain accrues to him or her as a member of any profession, occupation, or group to any greater extent than any gain could reasonably be expected to accrue to any other member of that profession, occupation, or group.
8. No board member may also be an officer of any organization that sells goods or services to that charter school unless the organization providing goods or services is a Nonprofit membership organization or there are fewer than three sources for such supplies or equipment within the county; provided, however, that any purchase of goods or services that is equal to or greater than \$10,000 shall be approved by a majority of the members of the board in an open public meeting.
9. No board member shall be deemed in conflict with these provisions if, by reason of his or her participation in any matter required to be voted upon by the charter school governing board, no material or monetary gain accrues to him or her as a member of any profession, occupation, or group to any greater extent than any gain could reasonably be expected to accrue to any other member of that profession, occupation, or group.
10. No charter school governing board may do business with a bank or financial institution where a board member is an employee, stockholder, director or officer when such member owns 30% or more stock in that institution.
11. No board member may have a financial interest in school buses, bus equipment or supplies, provide services for buses owned by the board, or sell gasoline to the board from a corporation in which the board member is a shareholder.
12. No board member shall accept a monetary fee or honorarium in excess of \$101.00 for a speaking engagement, participation in a seminar, discussion panel, or other activity which directly relates to the official duties of that public officer or the office of that public officer. Actual and reasonable expenses for food, beverages, travel, lodging, and registration for a meeting which are provided to permit participation in a panel or speaking engagement at the meeting shall not be monetary fees or honoraria.

Conduct As Board Member

1. No board member shall disclose or discuss any information which is subject to attorney-client privilege belonging to the charter school



governing board to or with any person other than other board members, the board attorney, the school leader, or persons designated by the school leader for such purposes unless such privilege has been waived by a majority vote of the whole board.

2. No board member shall vote on the employment or promotion of any of his other immediate family members. No immediate family member of a board member may be employed or promoted unless a public, recorded vote is taken separately from all other personnel matters.
3. No board member may be employed in any position in the charter school in which they serve.
4. No board member shall be employed by the State Department of Education or serve concurrently as a member of the State Board of Education.
5. No member a charter school governing board shall serve simultaneously on the governing body of a public local school district or of a private elementary or secondary educational institution that actively seeks funding from any government entity or private entity from which the charter school seeks funding.

Each member of this board understands and acknowledges that no person shall be eligible to serve on a charter school governing board unless he or she:

1. Has read and understands the code of ethics and the conflict of interest provisions applicable to members of charter school governing boards and has agreed to abide by them; and
2. Has agreed to annually disclose compliance with the State Board of Education's policy on training for members of charter school governing boards, the code of ethics of charter school governing boards, and the conflict of interest provisions applicable to members of charter school governing boards.

Approval

Policy approval date:	Policy effective date:	Policy review date:
04/19/2021	04/19/2021	08/1/2024



2.5 Board Nominations

Purpose

This policy outlines the steps involved in the selection, nomination, and approval of Board members.

Duration

This policy is permanent, but it is subject to yearly revision by the Board Chair and the Board Nominations Task Force.

Policy

The ANCS Board Nominations Task Force is elected by and accountable to the Board of Directors to recruit Board members who shall carry out the mission, vision, and strategic plans of ANCS.

In accordance with the values of ANCS, the Board Nominations Task Force shall seek to ensure that the Board of Directors is inclusive and at least parallels the diversity of our community. If there is a high degree of diversity at the Board leadership level, we hope that our policies, priorities, and plans will include those diverse perspectives.

SECTION 1. The Board Nominations Task Force

1. No later than the October Board meeting, the current Board Chair will appoint a current Board Member to Chair the Board Nominations Task Force. This Chair will solicit interested Board Members to form the Board Nominations Task Force for the upcoming board recruitment cycle.
2. No later than the December Board meeting, the Board Nominations Task Force Chair will present the complete list of Board Members to serve on the Board Nominations Task Force for the upcoming board recruitment cycle. The Board votes to approve the recommended Nominating Subcommittee no later than the December Board meeting.
3. The Board Nominations Task Force will solicit and review nominations, and bring a recommended slate of Board members to the Board for approval no later than the June Board meeting.
4. The Board Nominations Task Force will include at least the Board Chair or Chair-Elect/Vice Chair and a non-voting member of the faculty and staff (e.g., Executive Director).
5. The Chair of the Board Nominations Task Force is a current Board Member and is to be appointed by the Board Chair. The Candidate should be a fully engaged, active member of the board with the time required to successfully execute the annual recruitment process.



6. Three to four additional Board Members will serve on the Board Nominations Task Force. Limited additional members of the school community may also be appointed (e.g., a member of the PTCA Executive Committee, a community member with board leadership development experience, a member of the Diversity and Equity Action Team).
7. Sessions of the Board Nominations Task Force regarding individual candidates shall be considered confidential.
8. At the first Board Nominations Task Force meeting each year, the Task Force shall review the nominating policy and procedures and recommend changes to or continuation of the existing policy and procedures to the Board of Directors.

SECTION 2. Call for Nominations

1. Prior to the public call for nominations, the Board Nominations Task Force shall report to the Board of Directors the actions it will take to achieve the diversity, equity and inclusivity goals of the board.
2. After determining recruitment goals, a call for nominations for Board members will be made to the school community no later than February, allowing at least two weeks for a response.
3. This call for nominations will be distributed to all current families and faculty and staff. It will be posted on the ANCS website, social media, and other areas to enhance recruitment efforts of non-parents.
4. The notice will reiterate our desire for a broad spectrum of applicants, describe Board responsibilities, as well as the process to apply (including the submission of a CV/Resume as required by the Georgia Department of Education).

SECTION 3. Vetting of Applicants

1. Upon the close of the nominations period, the Board Nominations Task Force will review all applications and select the applicants to be interviewed.
2. Interviews of selected applicants will be conducted by the Board Nominations Task Force.
3. Applicants who are selected for an interview will be encouraged to attend a Board Meeting, as well as an information session.
4. At least one reference will be consulted for each finalist prior to being added to the slate of Board nominees.

SECTION 4. Filling the Slate, Presentation, and Approval

1. To prepare a slate of Board nominees, the Board Nominations Task Force



will first consider those Board members who wish to renew their membership for another term, providing those members have demonstrated by meeting attendance and active participation an interest and commitment to ANCS.

2. In filling the slate, the Board Nominations Task Force will consider continuity, access to new or a variety of networks in the community, background, experience, skills, and diversity.
3. The Board Nominations Task Force will then choose from the submitted applications those persons who are considered to best meet the needs of the Board.
4. The full Board shall consider and vote on the slate of Board nominees as recommended no later than the June Board meeting.

Resources

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.6 Committees

Purpose

This policy outlines the committee structure of the entire ANCS system. The intent of this policy is to create a system of checks and balances that outlines clearly where decisions are made and how reporting from the various committees is handled. Since the Board is the school's legal representative body and has final approval of all recommendations made by committees, sub-committees, and task forces, the structure of all committees must take into consideration the final authority of the Board.

The intention behind this policy is not to create an exhaustive reporting system but to instead ensure that decisions made in committees are supported and encouraged by Board action and that the legal and financial interests of ANCS are protected at all times.

Duration

This policy is permanent, but it is subject to revision.

Policy

See Article 5 of [Bylaws of Atlanta Neighborhood Charter School, Inc.](#) for more information about the various committee structures.

ANCS maintains two main bodies that oversee committee work. These two bodies are:

1. Governing Board-Based Committees – Overseen by the Governing Board
2. School Community-Based Committees – Overseen by the PTCA

There are also faculty and student committees at ANCS.

SECTION 1. Approval of Committees

Per the ANCS Bylaws, all Governing Board standing committees, sub-committees, and task forces must be confirmed by the Governing Board.

School Community-Based Committees must be confirmed via resolution by the Governing Board via a yearly report from the PTCA.

SECTION 2. Publicizing Committee Meetings

All Governing Board-Based Committees and School Community-Based Committees must publicize the date, time, and location of meetings via the web-based school calendar and/or monthly Board reports, or via any applicable announcements.

SECTION 3. Governing Board-Based Committees

Standing Committees

Governing Board-Based Committees are to be chaired by Governing Board members.



The Board Chair is not permitted to chair a committee. Standing committees are outlined in the Bylaws.

Task Forces

Task forces are created by the Governing Board to address specific projects or issues. Task forces are temporary; they are dissolved once the specific issue they were created for has been addressed. All task forces shall report to the Governing Board.

Sub-Committees

Within each standing committee there is the potential to have sub-committees. For example, the Business Operations Committee might have a Technology sub-committee.

Guidelines for Board Sub-Committees

1. The Board Sub-Committees may be chaired by a Board member OR chaired by someone appointed by a Board member.
2. If the Board Sub-Committee is chaired by someone appointed by the Board member, that appointment must be approved by a two-thirds vote of the Board.

SECTION 4. School Community-Based Committees

School Community-Based Committees are sponsored through the PTCA and overseen by the PTCA Executive Board.

Guidelines for School Community-Based Committees

1. Committee chairs are named and overseen by the PTCA Executive Board.
2. Committee chair provides leadership to the committee.
3. Committee chairs serve one-year terms.
4. Executive Director serves as an ex officio (non-voting) committee member, as well as the liaison between School Community-Based Committees and the Board.

SECTION 5. Faculty and Student Committees and Task Forces

Faculty Committees and Task Forces

This includes the K-8 Task Force, grade-level committees, and any committees working on specific issues related to faculty concerns.

Student Committees

This includes student government and activity-type committees, such as band boosters or athletics.



Guidelines for Faculty and Student Committees and Task Forces

1. Committee chairs are overseen by the Executive Director and/or each Campus Principal as applicable.
2. The Executive Director reports on the ongoing activities of these committees monthly.
3. Any decisions made in these committees that will impact the entire school community or a majority of the school community at either campus must come before the Board as a resolution seeking the Board's support of the decision/recommendation. The Executive Director and Board Chair will make this determination.

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.7 Development and Updating of Governing Board Policies

Purpose

This policy describes how Board policies and procedures are maintained and updated.

Duration

This policy is permanent, but it is subject to review annually.

Policy

Policies and procedures must be approved following the process outlined in the Charter:

1. The Board will make collaborative decisions through a formal, public voting process. A simple majority will be required for a motion to pass.
2. A quorum must be present for a vote to take place. All policies must be submitted to the ANCS attorney for review prior to presentation to the Board for a vote or within 30 days of approval by the Board.
3. In addition, all finance-related policies must be reviewed by the ANCS accountant within the same time frame.
4. The Executive Director is responsible for securing review of all policies by our attorney and, when applicable, our accountant.
5. The Executive Director is responsible for ensuring that a copy of each adopted policy is placed in the ANCS Policy Handbook on the School website.
6. Each policy or set of policies should include:
 - Purpose
 - Duration
 - The date approved by the Board
 - Policies that are revised or eliminated by the Board should be maintained in a central, accessible location, with the date of the revision noted on the policy.

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.8 Executive Director Annual Evaluation

Purpose

To outline the policy for the annual review of the Executive Director.

Duration

This policy is permanent.

Policy

It is the responsibility of every Board member to participate in the annual evaluation of the Executive Director. The following process will be followed:

1. At the April Board meeting, the Governance Chair will distribute the following to every Board member (alternatively, these items may be distributed electronically to the Board by the date of the April Board meeting):
 - A blank copy of the Executive Director evaluation tool
 - A copy of the Executive Director's goals and objectives from the previous year's evaluation
 - A copy of the Executive Director's job description
 - A copy of the Executive Director's contract
 - A copy of this procedure
2. The Governance Chair will review with the Board the evaluation tool and this procedure for completing the Executive Director evaluation. All Board members will have an agreed-upon period of time (not to exceed two weeks) to complete the evaluation and return it to the Governance Chair. All evaluations will be confidential and reviewed only by members of the Executive Committee and the Governance Chair.
3. The Governance Chair will ensure that the staff feedback survey is distributed to and collected from all staff in a timely manner.
4. The Executive Director will put together an Executive Director summary of the year's accomplishments and areas of focus for the upcoming year. The Executive Director will present the Executive Director summary to the Executive Committee.
5. The Governance Chair, in conjunction with the Board Chair, will compile the results of the Board evaluation tool and the staff feedback survey and present the results to the Executive Committee of the Board. The Executive Committee, along with the Governance Chair, will review the information and determine the following:



- The final ratings to be included in the Executive Director evaluation tool
 - The goals and objectives for the upcoming year
 - Any other pertinent evaluation information
 - Financial compensation (raise, bonus, etc.). Refer to the Executive Director contract for guidance on salary increase amounts.
6. The Governance Chair and/or Board Chair will compile a memo outlining the Executive Committee’s findings—including compensation information—to be shared with the Executive Director.
 7. The Board Chair will meet with the Executive Director to review the final evaluation tool and Executive Committee memo.
 8. The Governance Chair will distribute a copy of the Executive Committee memo, the final evaluation tool, and the Executive Director summary to every Board member at the May or June Board meeting.
 9. The Governance Chair will ensure that a copy of this information is also provided to all new incoming Board members by the first meeting of the new Board.
 10. Copies of the individual evaluation tools and staff feedback surveys will be destroyed once the evaluation has been completed.
 11. A copy of the final evaluation tool, Executive Committee memo, Executive Director summary, and any staff survey summary will be kept on file in the Main Office of the school.

Approval

Policy approval date:	Policy effective date:	Policy review date:
04/19/2021	04/19/2021	08/1/2024



2.9 Executive Director Communication to the Board

Purpose

This policy ensures Board members are informed in a timely manner for all incidents that go outside of normal Board and Executive Director reporting and communications. The intention behind this policy is to maintain a flow of information that apprises Board members of events that might generate further action of a legal nature.

Duration

This policy is permanent.

Policy

Outside of monthly reports to the full Board, the following matrix outlines other types of communication that may occur between the Executive Director and Board:

Type of Event	Communication	Lead Time
Level 4 behavior incident and/or deployment of first responders	Full Board	Within 24 hours of incident
Pending legal action against school	Full Board and school's legal counsel	Within 24 hours of notice
Incident requiring immediate termination of employee with cause	Full Board and school's legal counsel	Within 24 hours of incident
APS and/or GADOE directives requiring immediate action	Full Board	Within 2 business days of notice (as appropriate)
Unsatisfactory employee evaluation; employee resignation	Personnel/Governance Committee Chair	Within 2 business days of evaluation/resignation

Approval

Policy approval date:

04/19/2021

Policy effective date:

04/19/2021

Policy review date:

08/1/2024



2.10 Financial Resolutions

Purpose

This policy outlines yearly financial resolutions that must be made by the Board.

Duration

This policy is permanent.

Policy

At the first Board meeting of the year, the Finance and Operations Chair will present a list of financial resolutions for approval and ratification by the Board. The list must include the following:

1. Banks where ANCS has accounts
2. Designated check signatories
3. Limits of checks and payments expressed in dollar amounts
4. Designee/signatory for all employee contracts
5. Confirmation and approval of any ongoing vendor contracts that may have changed since the approval of the budget. This includes any contracts for outsidervices, such as field trip operators/providers. This also includes contract limits.
6. Confirmation of any lines of credit or loans that need to be re-signed/re-authorized
7. Confirmation of reserve fund policy
8. Confirmation of where financial records and documents are kept and how they are accessed
9. Confirmation of ANCS's outsourcing of the Chief Financial Officer (CFO) role. The name and contact information for the individual or entity selected to perform the CFO duties must be included.

Related Policies

3.2 Finance, Payroll, and Benefits Administration

Approval

Policy approval date:

Policy effective date:

Policy review date:



4/19/2021

4/19/2021

08/1/2024



2.11 General Reimbursement for Board Members

Purpose

This policy outlines how Board members are to be reimbursed for expenses related to the Board.

Duration

The policy is permanent.

Policy

Board members are subject to the general reimbursement policy and process. Please see 3.2.17 Reimbursement and Disbursement.

Approval

Policy approval date:

04/19/2021

Policy effective date:

04/19/2021

Policy review date:

08/1/2024



2.12 Grievances

Purpose

This policy outlines how the Board will handle general grievances.

For grievances arising out of disciplinary matters, please see 4.3.3 Student Discipline and 5.17 Professional Conduct.

Duration

This policy is permanent, but it is subject to review to remain in accordance with policies as required by the Atlanta Board of Education.

Policy

Any grievance at the school will fall into one of three primary categories:

1. Complaints about a student, the classroom experience, or a teacher.
2. Complaints or concerns about a school-wide policy or administration.
3. Complaints or concerns about a parent/guardian or community member involved with the school.

Where a grievance involves an issue arising in the classroom, parents/guardians should first seek to resolve the issue with the classroom teacher.

If resolution with the teacher is not feasible or the grievance involves a school-wide policy or another parent/guardian at the school, the parent/guardian pursuing the grievance should seek to resolve the issue with the Campus Principal. The Campus Principal should acknowledge the grievance via written response within 10 business days.

If resolution with the Campus Principal is not feasible or efforts to resolve the issue have been exhausted, then the parent/guardian should bring the grievance to the attention of the Executive Director. The Executive Director should acknowledge the grievance via written response within 10 business days. For Category 1, the Executive Director shall make the final determination.

For Categories 2 and 3 above, once all efforts to resolve a grievance have been exhausted with the school's staff and leadership, then a parent/guardian may bring a grievance to the attention of the Governing Board as follows:

- Any grievances should be made in writing via the grievance form on the school's website. This allows all parties involved to work from a consistent body of information.
- Generally, the Board will not address a grievance that is made anonymously, based on hearsay, or made on behalf of another family.



- Generally, the Board will not address a grievance where resolution has not been exhausted through the appropriate steps listed above.
- ANCS may, at its discretion, notify individual school employees about grievances brought against them. Parents/guardians may, however, request that they not be personally identified as the party bringing the grievance.

For any grievance presented to the Board, a response via written letter will be sent within (30) thirty days of receipt of the grievance. The Board may delegate the review of a grievance to a member or members of the Board, legal counsel, or another designee at its discretion.

Related Policies

2.15 Meetings of the Governing Board

2.16 School Community Communications

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.13 Litigation

Purpose

This policy governs the type of representation required for matters of litigation involving ANCS.

Duration

This policy is permanent, with settlement amounts required for Board approval subject to updates to financial policies.

Policy

SECTION 1. Notification to the Board

Pursuant to the policy 2.9 Executive Director Communication to the Board, the Executive Director will notify the Board of any pending legal action within 24 hours of receiving notice.

SECTION 2. Legal Representation for Mediation or Settlements

When a representative from ANCS attends a mediation or settlement conference as the result of threatened or actual litigation that could foreseeably result in a financial obligation from ANCS, he or she shall be accompanied by an independent attorney (representing solely the interests of ANCS) knowledgeable in the relevant subject matter.

SECTION 3. Financial Settlements

In accordance with Board financial policies as outlined in 3.2 Finance, Payroll, and Benefits Administration, any settlement amount of more than \$25,000 must be approved in advance by the ANCS Board.

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.14 Input and Decision-Making

Purpose

In making decisions for our school community, we are guided by principles and supported by practices that give voice to those directly impacted by decisions and provide clarity so that decisions can be made effectively and efficiently.

Duration

This policy is permanent.

Policy

SECTION 1. Guiding Principles

Our ANCS Guiding Principles are used to guide the decision-making process at ANCS:

- a. We come to school and every class prepared to learn and do our best.
 - i. We define problems clearly and involve all those affected in inquiry before we advocate for solutions.
 - ii. We propose solutions that are crafted with thoughtful consideration primarily on how they affect teaching and learning and the health and well-being of the children in our community.
 - iii. We balance the need for efficient decision-making with the need to solve problems collectively and cooperatively.
- b. We respect each other, our surroundings, and ourselves.
 - i. We are all part of the same team; we collectively own problems, and we collectively solve them.
 - ii. We share feedback and input in a constructive way. We listen to feedback and input with an open mind.
- c. We take responsibility for our actions and learning.
 - i. We accept the responsibilities associated with our role in the school community as teachers, parents/guardians, Board members, or administrators, and we respect the roles of others.
 - ii. We recognize that we can learn from the perspectives and experiences of others and commit to listening and assuming goodwill.
- d. We resolve conflicts in a peaceful, meaningful, thoughtful way.
 - i. We allow conflict and differing ideas to exist, and we recognize that



tension may be a part of making decisions.

- ii. We focus on solutions, not blame, and presume positive and constructive intentions on the part of others.
- e. We celebrate our individual and collective successes.
 - i. We celebrate our culture of cooperation, trust, and partnership as part of what makes us special as a school community.

SECTION 2. Decision-Making Bodies and Jurisdictions

- a. The framework below indicates what types of decisions are made by various people/groups:

Decision Making Body	Jurisdiction	Examples of Responsibilities
Governing Board*	Local, state and federal law, the school’s charter agreement, core strategic issues	Sets policies and priorities aimed at making sure school is in compliance with laws, charter, and mission and vision; approves budget; approves changes to school’s charter and/or strategic plan
K-8 Leadership Team**	Big issues that affect core aspects of school life or school program	Implements Board policies, charter and strategic plan, and state mandates; directs the educational program and implementation of curriculum
Executive Director	Day-to-day operations, immediate student or personnel matters	Ensures student and employee safety; develops procedures to support state law and school policies; evaluates the quality of educational programs



Decision Making Body	Jurisdiction	Examples of Responsibilities
Campus Leadership Teams***	Elements of the educational program that require professional design and affect one campus	Creates daily schedule for students and faculty/staff; recommends and provides professional development; establishes norms for common spaces; organizes curricular goals and educational programs for grade-level trips
Full Faculty/Staff	Elements of the educational program that require professional design and affect the whole school	Creates curriculum scope and sequences; establishes grading practices
Task Force†	Varies depending on the reason the Task Force is created.	Reviews a discrete issue and develops recommendations to the school community and the Board.
PTCA††	Parent and community events and committees	Coordinates and promotes parent, teacher, and community involvement and communication within the school; provides financial and volunteer support for initiatives that reinforce the educational program

****K-8 Leadership Team:** Executive Director, Campus Principals and Assistant Principals, and Dean of Academic Growth ~~Special Education Coordinator~~

*****Campus Leadership Teams:** Facilitated by Campus Principals; representatives from grade levels.

†Task Force: Could include students, parents, teachers/staff



PTCA: Led by Executive Committee made up of a President, an Elementary Campus vice-president, a Middle Campus vice-president, a Secretary, a Treasurer, two Volunteer Coordinators (one from each campus), and two faculty representatives (one from each campus)

SECTION 3. Decision-Making

- a. In general, the appropriate decision-making body for a particular issue or proposal will be guided by the principles for decision-making at ANCS and, as appropriate, will:
 - i. Outline a process that includes gathering input from those individuals and/or groups impacted by the decision.
 - ii. Specify a timeline by which a decision will be made.
- b. In some rare instances where time is of the essence, it may be necessary to make a decision on an issue without gathering input.
- c. The Executive Director and Governing Board Chair will determine which decision-making body should address a particular issue or proposal if it is unclear to whom the issue should go.
- d. Unless otherwise specified by the decision-making body, decisions should stand for at least three months before changes can be proposed.

SECTION 4. Input

- a. Some decisions at our school will impact all (or most) of the students, families, and/or faculty/staff at one or both of our campuses. Examples of such decisions might include the adoption of our school's annual budget, approval of the yearly school calendar, or the employee leave policy. For these decisions, the Executive Director and Board Chair will consult with the Principals and PTCA President about the process for gathering input from those groups most likely to be impacted by the decision. The process and timeline for gathering input along with key background information on the matter to be decided upon will be explained and communicated to impacted groups through a variety of means, such as the following:
 - i. Courier
 - ii. Email and phone messaging system
 - iii. Website and social media
- b. The actual gathering of input should also involve multiple avenues in order to give everyone in impacted groups an opportunity to express their opinion. Those avenues for gathering input and feedback can include (but do not need to be limited to) the following:
 - i. Anonymous surveys



- ii. PTCA meetings and/or separate community meetings
- iii. Focus groups
- c. A summary of the feedback gathered should be presented along with the final recommendation to the appropriate decision-making body.

Related Policies

4.1.6 [Guiding Principles](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
04/19/2021	04/19/2021	08/1/2024



2.15 Meetings of the Governing Board

Purpose

The adoption of this policy is to ensure majority rule; protect the rights of the minority, the absentees, and individual members; provide order, fairness, and decorum; facilitate the transaction of business; and expedite meetings.

Policy and Guidelines

SECTION 1. Public Notification of Meetings

The public must be given notice of Board meetings and Committee meetings consistent with Georgia Open Meetings laws. Such meetings will also be publicized via the school calendar.

SECTION 2. Development of the Meeting Agenda and Reports

1. The development of the agenda is the responsibility of the Board Chair.
2. The Executive Director should be consulted in the development of the agenda.
3. Prior to the meeting, the agenda and all reports are posted to the school website.

SECTION 3. Use of Simplified Parliamentary Procedure

The Board follows a simplified version of Robert's Rules of Order.

Basic Principles

1. All members have equal rights, privileges, and obligations.
2. A quorum must be present for the group to act.
3. Full and free discussion of every first motion is a basic right.
4. Only one question at a time may be considered, and only one person may have the floor at any one time.
5. Members have a right to know what the immediately pending question is and to have it restated before a vote is taken.
6. Generally, no member should speak more than twice on each motion or until all other members have had a chance to speak, with a total of a 10-minute limit. Generally, the Chair should let the floor alternate between those speaking in support of and those speaking in opposition to the motion.
7. Members shall confine their remarks to the issues under consideration.



Personal remarks are always out of order.

8. A majority decides a question except when basic rights of members are involved. (A two-thirds vote is required for any motion that deprives a member of rights in any way, like cutting off debate.)
9. Silence gives consent. Those who do not vote allow the decision to be made by those who do vote.
10. The Chair should always remain impartial.

How the Board Adopts a Motion

NOTE: In simplified version, a “second” is not needed in order to move a motion to a vote.

1. Presentation is made of an issue policy, procedure, contract, etc.
2. Motion is made to approve or table
3. Second is made
4. The Chair states that the question (“It is moved and seconded . . .”)
5. Discussion among the Board
6. Vote

Common Motions to be Used

Motion: To introduce a new piece of business or propose a decision or action, a motion must be made by a group member (“I move that . . .”). After discussion, the group then votes on the motion.

Friendly Amendment: This is the process used to change a motion under consideration. Perhaps you like the idea proposed but not exactly as offered. Raise your hand and make the following motion: “I move to amend the motion on the floor.” If the person who made the original motion agrees with the suggested changes, the amended motion may be voted on without a separate vote to approve the amendment.

Move to Committee: This is used to place a motion in committee when an issue appears to not have easy resolution or more research is needed before action can be taken. A majority vote must rule to carry it. If an appropriate committee exists, the motion goes to that committee. If not, a new committee is established. The Chair will note when findings from the committee must be returned to the Board. The Secretary notes in the minutes when the committee should present and when the motion should be back on the agenda.

Question: To end a debate immediately, the question is called (say “I call the question”) and needs a “second.” A vote is held immediately (no further discussion is allowed). A two-thirds vote is required for passage. If it is passed, the motion on the floor is voted on



immediately.

Table: To table a discussion is to lay aside the business at hand in such a manner that it will be considered later in the meeting or at another time (“I make a motion to table this discussion until the next meeting. In the meantime, we will get more information so we can better discuss the issue.”) . A majority vote is required to table the item being discussed. This motion is similar to Move to Committee.

Adjourn: A motion is made to end the meeting. A majority vote is then required for the meeting to be adjourned (ended).

SECTION 4. Meeting Minutes

The ANCS Board has opted to go beyond the basics and include additional items that represent a factual record of business. For example, the minutes give a summary of a discussion and provide a more complete picture of the meeting. This is helpful to members who could not attend the meeting and to those looking back at the historical record of the organization. Summaries should be balanced and include major opposing viewpoints, even if they are not adopted.

Per the ANCS Bylaws, the minutes may be taken by someone appointed by the Board in order to allow the Secretary to participate in the meeting. The Secretary maintains responsibility for the minutes even if they are taken by an appointee.

The minutes should not include the following:

1. Opinions or judgments like “a well-done report” or “a heated discussion.”
2. Criticisms or accolades, unless thanks or expressions of appreciation were clearly the consensus of all the meeting participants.
3. Extended rehashing of reports should not be included. Just hit the highlights or key facts, particularly if a written report is attached.

Approval and Adoption of Minutes

1. The minutes are presented to the Board at the following Board meeting for approval.
2. Minutes may be sent out to the Board members prior to the meeting via email or other method to expedite the review of and vote on the minutes.
3. After the Board minutes have been approved, they are to be filed on the school’s website.
4. The agenda and Executive Director’s report for the meeting should be filed with the minutes.
5. It is the responsibility of the Secretary to maintain, file, and post the minutes.



SECTION 5. Public Comment

Everyone in the community is welcome to attend the monthly ANCS Board meetings. At each and every in-person meeting, the Board members will be seated around a primary conference table. Any guests and other members of the community will be invited to sit in designated areas around the room. The Board may conduct meetings via teleconference or videoconferencing technology in accordance with the Georgia Open Meetings Law.

For those community members who have a specific issue that they wish to be addressed by the Board, they may submit to the Board Chair in writing an outline of their issues or concerns two (2) weeks before the next scheduled Board meeting. Such advance notice will give the Board Chair flexibility to reserve time on the agenda and prepare for discussion of any concerns raised by the community members.

For any concerns that are raised much closer to the next Board meeting, community members should submit to the Board Chair a request in writing at least 24 hours prior to the meeting.

In both cases where advance written notice is provided, the Board Chair will have the discretion to determine whether the issue presented may be better resolved by having it first addressed by the Executive Director and/or Principals or an existing Board committee.

If the issue presented will be afforded time on the agenda for an upcoming Board meeting, notice will be given to the community member at least 24 hours in advance.

Where advance notice is not able to be given in a timely manner, any member of the community is welcome to speak at the monthly Board meetings during the “public comment” portion of the agenda, which is usually scheduled toward the first part of the meeting; however, the Chair may move public comment to a different place on the agenda when appropriate. If numerous members of the public indicate a desire to speak on a subject, the Chair may limit the time of each public speaker. In such instances, the Board reserves the right to withhold any discussion of the issue immediately. In lieu of any immediate discussion, however, the Board will respond in a timely manner to the concerns of the community member who made the request. The Board Chair will also have the discretion to include continued public discussion of the issues presented at a later monthly Board meeting.

SECTION 6. Executive Committee Meetings

Executive Committee meetings are held to conduct routine business in between regular Board meetings.

1. The Executive Committee is authorized to take a binding vote and must report its action to the Governing Board at the next Board meeting.
2. Decisions made by the Executive Committee do not require a vote of affirmation by the full Board.
3. However, decisions of the Executive Committee may be overruled by the



full Board.

SECTION 7. Executive Session

Executive Session may be entered into by the Board to discuss permissible matters under Georgia’s Open Meetings laws, including certain legal, real estate, disposition of property, personnel issues, to interview a candidate for Executive Director, or to discuss records exempt from disclosure.

1. Chair makes a motion to go into Executive Session to discuss an appropriate topic from the list above.
2. Discussion is confidential and must stay relevant to the topic.
3. - No votes may be taken.
4. Staff members of the Board may be excused from the discussions during Executive Session; however, they should return after Executive Session so they may be present for the vote on any issues.
5. Minutes are to be taken by the Secretary and filed in the Secretary’s records with a copy given to the Chair. These minutes are not to be public unless required by law.
6. Motion is made to exit Executive Session.
7. Vote is taken outside of Executive Session.

Related Policies

2.6 Committees

2.12 Grievances

2.16 School Community Communications

Approval

Policy approval date:

Policy effective date:

Policy review date:

04/19/2021

04/19/2021

08/1/2024



2.16 School Community Communications

Purpose

This policy describes how the ANCS Governing Board manages communications with the larger ANCS community.

Duration

This policy is permanent.

Policy

Communication with the Board is encouraged in several different ways.

- All parents/guardians, staff, and community members are invited to attend the monthly meetings of the Board. These meetings are open, and anyone interested may attend. The agenda for the meetings is posted on the school website no later than 24 hours before the meeting.
- A period of public comment is included at each Board meeting.
- Letters sharing concerns may be sent to the Board by one of the following methods:
 - Via email to the Board chairperson or a member of the Executive Committee.
 - Via mail addressed to the attention of the Board chairperson at the school.
 - By hand, placed in the Board chairperson's box in the Parent Room at the Elementary Campus.

Letters may be read at the next Board meeting. The same procedure is followed for any letter received. Parents/guardians should always feel free to identify themselves if the issue is of a serious nature that requires follow-up. Unsigned (anonymous) letters may or may not be presented depending on the appropriateness of the content.

It is the desire of the Board to have open, effective communication with the school community. Families should feel comfortable and not fear retaliation for expressing their concerns. Constructive criticism is always welcome. We ask that persons submitting concerns that call for action be prepared to assist with the solution where possible. We are a Board of parents, faculty, and community members and will make every effort to address concerns.

Related Policies

2.12 Grievances

2.17 Social Media Use by Board Members



Approval

Policy approval date:

04/19/2021

Policy effective date:

04/19/2021

Policy review date:

08/1/2024



2.17 Social Media Use by Board Members

Purpose

This policy outlines the rights and responsibilities of Board members in the use of social media as it relates to ANCS.

Duration

This policy is permanent, but it is subject to yearly review as platforms change.

Policy

- a. The Governing Board supports the expansion of technology systems to effectively meet student and staff needs in the twenty-first century. The Board recognizes the value of social media and networking sites and emerging platforms for online collaboration and interaction to enhance communication; strengthening connections with students, parents/guardians, staff, and community members; and supporting student learning and staff development.
- b. Board members are expressly permitted and encouraged to use social media to promote the work of ANCS. The use of social media shall support the Board’s goals and focus areas and be coordinated with other communication strategies.
- c. Board members are subject to the general Social Media Use policy.

Related Policies

4.9.5 [Social Media Use](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
04/19/2021	04/19/2021	08/1/2024



2.18 Succession Plan

Purpose

The ANCS Governing Board of Directors has the responsibility to ensure that the school’s executive leadership is in place, and that a plan is created to guide the school through times of planned and unplanned leadership transition. This policy is intended to provide the framework for an annual process of leadership succession planning that ensures that emergency succession and departure-defined succession plans are in place and regularly reviewed.

Duration

This process of review and approval should occur by September 30 each year.

Policy

On an annual basis, the board’s Governance Committee and Executive Director will review both the emergency and departure-defined succession plans originally created in 2017. The committee will present updated plans to the full board for approval. Upon approval, both the board chair and Executive Director will sign copies of the plans and the plans will be stored both electronically in the school’s shared drive and in hard copy in the business office.

Approval

Policy approval date:	Policy effective date:	Policy review date:
04/19/2021	04/19/2021	08/1/2024



3: Finance and Operations Policies



3.1 Buildings and Grounds



3.1.1 Annual Safety Inspections

Purpose

Each campus will be inspected per the following schedule.

Duration

This policy is permanent, but it is subject to revision based on equipment in use and facilities changes.

Policy

- a. The Director of Finance and Operations is responsible for scheduling and overseeing all safety inspections.
- b. For any inspections performed by an outside service or regulatory official, a representative from ANCS must accompany the inspector.
- c. Proof of inspection must be submitted in writing to APS' Office of Innovation for some items.

Equipment Inspections	Frequency/Notes
Sprinkler System	Triton - Yearly
Kitchen Hoods—Middle Campus	Pyro Protection
Elevator—Elementary Campus	Schindler
Fire Marshal	Unannounced visit to each campus prior to the start of school.
Security System	Typically scheduled in July for the upcoming school year.
Alarm Certification	Sent to APS prior to school opening.
Back Flow Test	Back flow valve for City of Atlanta water. A&R Plumbing does a back flow test every year.
Fire Extinguisher	Inspected per the schedule on the tag. MC inspected by Pyro Protection. EC inspected by Cliff's.
Grease Trap	Yearly
Food Service Permit	As required by the Fulton County Department of Health.

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



3.1.2 Asbestos Management

Purpose

To remain in compliance with all federal and state laws on the use and abatement of asbestos-related materials.

Duration

This policy is permanent.

Policy

- a. The Director of Finance and Operations will maintain documentation outlining all asbestos in use at ANCS.
- b. As of 2005, the Elementary Campus is certified asbestos-free.
- c. The Middle Campus maintains a binder outlining all asbestos-related materials and their abatement requirements.
- d. This notebook is under the jurisdiction of the Director of Finance and Operations and can be viewed with prior permission.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



3.1.3 Building Maintenance and Repairs

Purpose

This policy relates to the maintenance schedule and the process for submitting work requests.

Duration

This policy is permanent, but it is subject to change based upon changing maintenance needs.

Policy

SECTION 1. Regular Maintenance

- a. The Director of Finance and Operations shall maintain a system of building maintenance that prioritizes regular maintenance and repairs. See [Annual Operating Budget](#).

SECTION 2. Repair Requests

- a. A ticketing system will be in place that allows for requests to be submitted to the Director of Finance and Operations. The ticket can be filled out by any employee of ANCS.
- b. The Director of Finance and Operations reviews all tickets and turns over requests to the Maintenance Supervisor.
- c. The Maintenance Supervisor prioritizes approved requests.

SECTION 3. Emergency Repairs

- a. For emergencies, the Maintenance Supervisor can be contacted directly via email, phone, or in person.
- b. If the emergency is impacting students, every effort should be made to attend to the repair as quickly as possible.
- c. Emergency repairs may be outsourced at the discretion of the Director of Finance and Operations and the Maintenance Supervisor.
- d. Emergency repairs should not be undertaken without the permission of at least one of the following people:
 - a. Director of Finance and Operations
 - b. Maintenance Supervisor
 - c. Executive Director

Resources



[Annual Operating Budget](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



3.1.3 Building Use

Purpose

This policy outlines the conditions under which groups (external and those associated with ANCS) may use the buildings and grounds of either campus.

Duration

This policy is permanent.

Policy

- a. Any requests for use of ANCS facilities by individuals, groups, and/or organizations not affiliated with ANCS must be directed to the school’s Director of Finance and Operations for approval by the school’s Executive Director.
- b. Any individuals, groups, and organizations receiving approval for such requests must sign the school’s Facilities Use Agreement.
- c. Any individuals, groups, and organizations paying a fee to use the facilities must provide a certificate of insurance for \$1,000,000 in liability coverage listing ANCS as a named insured.

Resources

The Facilities Use Agreement is available in the front office at both campuses or by request.

[School-Sponsored Event](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
10/08	10/08	08/17



3.1.5 Improvements

Purpose

This policy outlines facility as well as buildings and grounds improvements and the Site Strategic Plan process.

Duration

This policy is permanent.

Policy

SECTION 1. Improvements in the Annual Operating Budget

- a. All anticipated improvements should be incorporated into the annual operating budget during the budget process in the spring. See [Annual Operating Budget](#).
- b. The Director of Finance and Operations will use the Site Strategic Improvement Plan matrixed against the expected budget to develop priorities for improvements.
- c. During the course of the fiscal year, it may be necessary for the Director of Finance and Operations to review the budget and adjust improvement expenditures based upon other expenditures that impact the budget. Any adjustments should be reviewed with the Finance Chair and the Executive Director.

SECTION 2. Site Strategic Improvement Plan

- a. In order to guide improvements, each campus should follow a Site Strategic Improvement Plan.
- b. The Site Strategic Improvement Plan should be developed by the Director of Finance and Operations in consultation with the Executive Director, Maintenance Supervisor, Finance Chair, and Board Chair. Additional members may include people from the Buildings and Grounds Committee, Principals, and faculty representatives. The composition of the committee is under the jurisdiction of the Director of Finance and Operations.
- c. The Site Strategic Improvement Plan will outline expected improvements using a three-year rolling cycle.
- d. Expected improvements are to address items in need of regular replacement, such as carpeting, flooring, painting, bathroom upgrades, and tile remediation.
- e. The Site Strategic Improvement Plan may also outline larger improvements



that are considered capital improvements, such as mechanical systems, roofs, playground refurbishment, tree maintenance, and window replacement.

- f. The Site Strategic Improvement Plan will be reviewed with the Governing Board as part of the overall budget review process.

Resources

[Annual Operating Budget](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



3.1.6 School-Sponsored Event

Purpose

The following procedures are in place to ensure the safety of all students, faculty, parents/guardians, and community members attending school-sponsored events held at either campus of ANCS or offsite outside of regular school hours.

Duration

This policy is permanent.

Policy

Any school-sponsored events—including those coordinated by the PTCA—must be approved by the Principal of the campus where the event will be held.

SECTION 1. Request Requirements for Building Use

- a. Requests must be received at least two weeks, but preferably one month, in advance of the event.
- b. Any PTCA-sponsored event must first be approved by the PTCA President prior to going to the Campus Principal for approval.
- c. At a minimum, requests for approval of the event must include the following:
 - i. Name of lead organizer(s) for event
 - ii. Name of school employee(s) who will attend event to assist
 - iii. Purpose of event
 - iv. Location of event
 - v. Date and start/end times of event
 - vi. Expected number of attendees
 - vii. Cost, if any, of admission to event

SECTION 2. Required School Personnel

- a. For all school-sponsored events expected to have **fewer than 75 people** in attendance, there must be at least one school employee in attendance to assist at the event (in addition to lead organizer[s]).
- b. For all school-sponsored events for which attendance is expected to be **in excess of 75 people**, at least two school employees must be in attendance to assist at the event (in addition to the lead organizer[s]).

SECTION 3. Capacity Limits

- a. All school-sponsored events must comply with posted capacity limits for the locations in which they are being held.



- b. If attendance at an event is expected to be **in excess of 75 people**, tickets for the event must be sold (in advance, at the event itself, or both), and the lead organizers must stop admitting people to the event once the number of tickets sold reaches the capacity limit for the location of the event.

SECTION 4. Emergency Procedures

- a. At all school-sponsored events, the school employee(s) in attendance to assist with the event must have access to an emergency kit that includes the emergency procedures for the building and a bullhorn.
- b. Within the first 15 minutes of the start of all school-sponsored events, one of the school employees in attendance to assist at the event must review with those in attendance the emergency evacuation procedures for the location at which the event is being held.
- c. If for any reason the building needs to be evacuated during a school-sponsored event, the school employee(s) at the event should ensure no one re-enters the building until clearance to do so has been given by emergency personnel.
- d. The administrator on call should be contacted immediately if the building has to be evacuated for any reason.

SECTION 5. Administrative Support

During all school-sponsored events, at least one of the following administrators will be “on call” and available by phone to consult with the employee(s) in attendance at the event and available to come to the school building within 30 minutes in the event of an emergency:

- a. Elementary or Middle Campus Principal
- b. Elementary or Middle Campus Assistant Principal
- c. Director of Finance and Operations

SECTION 6. End-of-Event Procedures

- a. Upon the conclusion of all school-sponsored events, the school employee(s) and lead organizer(s) should remain on site until the building is empty and all attendees have left.
- b. The school employee(s) in attendance to assist should secure the building and notify the administrator on call that the building is secure prior to departure.

Approval



Policy approval date:

Policy effective date:

Policy review date:

2007

2007

08/17



3.2 Finance, Payroll, and Benefits Administration



3.2.1 Accounting System

Purpose

This policy controls the overall structure of the accounting system in use by ANCS.

Duration

This policy is permanent.

Policy

SECTION 1. Fiscal Year

ANCS adopts a fiscal year that begins on July 1 and ends June 30 of the following year.

SECTION 2. Financial Accounting

ANCS fully complies with generally accepted accounting principles (GAAP) and any other applicable state and federal standards for financial management systems.

SECTION 3. Accounting Records

The school shall maintain records that adequately identify the source and application of funds. These records must contain information pertaining to grant or subgrant awards and authorizations, obligations, unobligated balances, assets, liabilities, outlays or expenditures, and income.

SECTION 4. Internal Controls

The school shall maintain effective control and accountability of all state and local funds, federal grant and subgrant cash, real and personal property, and other assets obtained with local, state, or federal funds. The school shall adequately safeguard all such property and ensure that it is used solely for authorized purposes.

SECTION 5. Source Documentation

Accounting records must be supported by such source documentation as canceled checks, paid bills, payrolls, time and attendance records, contract and subgrant award documents, etc.

SECTION 6. Budget Control

The school shall compare actual expenditures or outlays of state or federal funds with budget amounts for each fund, grant, or subgrant. Financial information must be related to performance or productivity data, including the development of unit cost information whenever appropriate or specifically required in the grant or subgrant agreement.

Applicable federal cost principles, agency program regulations, and the terms of grant and subgrant agreements will be followed in determining the reasonableness, allowability, and allocability of costs.



SECTION 7. Account Code Structure

All charter schools must use the account code structure as described in the Georgia Department of Education's Chart of Accounts.

SECTION 8. Accounting Software and Systems

The Chief Financial Officer will seek the approval of the Executive Director and the ~~Business Operations~~/Finance & Operations Chair before changing software systems used in accounting. This does not apply to regular updates and upgrades of the system in current use.

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.2 Annual Operating Budget

Purpose

This policy outlines budget development, reporting, and stakeholder approval of the budget.

Duration

This policy is permanent.

Policy

The Governing Board of ANCS adopts the following policy, which shall be effective on the date that the policy is adopted by the Board.

SECTION 1. Budget Development

The Chief Financial Officer shall ensure that ANCS complies with all state and federal laws and rules concerning the budget and related processes of the school.

SECTION 2. Budget Process

- a. The Executive Director will ensure that ANCS follows a budgeting process that is consistent with the requirements of federal and Georgia statutes, State Board of Education Rules and Regulations, and any other applicable laws or rules.
- b. The Chief Financial Officer is responsible for the preparation of the annual budget.
- c. **Needs Assessment.** Each spring, before the annual operating budget is drafted, the Chief Financial Officer shall ensure that a needs assessment is drafted and finalized by the ~~Business Operations/Finance~~ & Operations Committee consisting of the school's Executive Director, the ~~Business-Operations/Finance~~ & Operations Committee Chair, and other individuals as designated by the Board. The needs assessment shall inform the drafting of the annual budget.
 - i. Request that budget holders within the school send in any updated information to the ~~Business Operations/Finance~~ & Operations Committee. Example: Curriculum materials are projected to go from \$30,000 to \$40,000.
 - ii. Stakeholders (i.e., PTCA, Aftercare Program, etc.) and the Leadership Teams send in expected requests via a document supplied by the Chief Financial Officer that addresses their particular budget area.
 - iii. The ~~Business Operations/Finance~~ & Operations Committee will start setting standing meetings in March where, in addition to regular ~~Business-Operations/Finance~~ & Operations Committee meetings, it reviews all



budget requests as well as projections and information provided by APS. The Leadership Team, as well as other stakeholders with budget input, is invited.

- iv. The ~~Business Operations~~/Finance & Operations Committee drafts a balanced budget that follows the fiscal year.
 - v. At least two open community meetings on the annual operating budget will be held prior to the Board's adoption of the budget for the purpose of providing an opportunity for public input. These two meetings shall not occur within the same week. The public meetings shall be advertised in a local newspaper of general circulation.
 - vi. A summary of the annual operating budget proposed by the Board shall be posted on a publicly available area of the Board's website.
- d. **Adoption.** The Chief Financial Officer and the ~~Business Operations~~/Finance & Operations Chair present the draft budget to the Governing Board at the March Board meeting, or as soon as practicable. The Board shall formally adopt the budget in an open meeting held in accordance with the Board's bylaws before the fiscal year begins (prior to July 1) and before the expenditure of any funds. A summary of the annual operating budget adopted by the Board shall be posted on a publicly available area of the Board's website. The summary shall be maintained on such publicly available area of the website until the annual operating budget for the next fiscal year is adopted by the governing body. Upon request, the Board shall provide to any person an electronic copy of the line item detailed adopted annual operating budget in a format suitable for analysis at no cost within three business days of such request. The summary of the budget posted on the Board's website shall give notice of such right.
- e. **Minutes.** The Governing Board Secretary will record the adoption of the budget and any amendments in the Board meeting minutes in which the adoption occurs.

SECTION 3. Budget Reporting

At each meeting of the Governing Board, the ~~Business Operations~~/Finance & Operations Chair presents a report comparing budget to actual.

SECTION 4. Post-Adoption Budget Amendment

After the adoption of the budget, the Executive Director and the Board shall review actual fund disbursements compared to the adopted budget and direct the Chief Financial Officer and the ~~Business Operations~~/Finance & Operations Chair to make amendments as needed. Amendments shall occur as soon as funding changes are communicated to the appropriate parties (Board, Executive Director, Chief Financial Officer, etc...). The budget may also be amended if any changes in income have occurred, such as grants. The ~~Business Operations~~/Finance & Operations Committee is responsible for drafting a proposed amended budget, which must then be presented to the Board and officially



adopted.

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.3 Audit and Annual Report

Purpose

This policy outlines steps taken to create the annual report and oversee the outside audit process.

Duration

This policy is permanent.

Policy

SECTION 1. Annual Audit

- a. Annually, the Governing Board shall ensure the engagement of a certified public accountant (CPA) to audit the financial and programmatic operations of ANCS. The Board shall select and contract only with Georgia-licensed CPAs. The Board shall ensure that the school provides timely assistance to the auditors in order to provide them with the necessary information for the audit.
- b. Once the Governing Board receives the final report, it must vote to accept the contents of the audit at either its next regularly called meeting or at a special meeting called in accordance with the Board's bylaws.
- c. The Chief Financial Officer shall ensure that a copy of the annual audit report including all information required by O.C.G.A. § 20-2- 2067.1 is filed with Atlanta Public Schools and the Georgia Department of Education no later than November 1 of each year. The audit report should include a certificate signed by the Chair of the Board indicating that the Board voted to accept the contents of the audit. If the Board did not accept the contents of the audit report, that should be noted with the submission.

SECTION 2. Annual Financial Statement

- a. The Chief Financial Officer shall prepare, or cause to be prepared, an annual financial statement subject to the authority of the Board during the fiscal year showing all of the following:
 - i. The total receipts of all funds, itemized by source of revenue, including taxes, assessments, service charges, grants of state money, gifts, or other general sources from which funds are derived
 - ii. The total disbursements of funds, itemized by the nature of the expenditure
 - iii. The balance at the close of the fiscal year
- b. The Chief Financial Officer shall ensure that the annual financial statement is



submitted to all authorizers concurrent with the submission of the annual audit.

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.4 Bank Accounts and Check Procedures

Purpose

This policy governs the type of bank accounts used and the rules around check management and check signing.

Duration

This policy is permanent.

Policy

SECTION 1. Bank Accounts

- a. The Chief Financial Officer has the authority to open a business checking account and a business operating account on behalf of ANCS to be used to hold the school's assets.
- b. The Chief Financial Officer has the authority to enter into an agreement with a bank or other federally insured financial institution once the Board has adopted a formal resolution at a Board meeting held in accordance with its bylaws designating the bank for the school to use for its financial transactions. Once the resolution has been adopted, the Chief Financial Officer has the authority to enter into an agreement with the selected financial institution. This agreement should be signed by the Executive Director and the Chair of the ~~Business Operations~~/Finance & Operations Committee.

SECTION 2. Checks

- a. **Drafting Checks.** Any authorized check drafted on the school's designated bank account shall follow these guidelines:
 - i. Checks of less than \$10,000 require a single signature of an approved check signer per the adopted Annual Financial Resolution.
 - ii. Checks in excess of \$10,000 require two signatures of approved check signers per the adopted Annual Financial Resolution.
 - iii. Expenditures in excess of \$25,000 that are not related to a previously board-approved project or vendor contract require approval by the ~~Business Operations~~/Finance & Operations Committee. The Business ~~Operations~~/Finance & Operations Committee may determine that any expenditure, whether or not in excess of \$25,000, requires approval by the Board.
 - iv. No checks shall be signed prior to the check being completed in its entirety— no signing of blank checks.
- b. **Checks Received.** Checks received shall be endorsed "for deposit only," and



deposits should be made weekly by someone other than the person who prepared the deposit. See "Cash and Income Management".

- c. **Check Requests.** Services or products rendered, reimbursement requests with original receipts, or mileage reimbursements may receive payment with a check. For more information, see "Reimbursement and Disbursement"
 - i. All check requests shall be submitted to the Chief Financial Officer for processing.
 - ii. All check request forms shall be maintained by the Chief Financial Officer.
- d. **Vendor Check Requests.** See "Vendor Contracts and Purchasing Limits"
- e. **Manual Checks.** The Nutrition Director will use manual checks for COD vendors.
- f. **Petty Cash.** See "Cash and Income Management"-for more information.
- g. **Refunds.** In situations where, for example, a student will be unable to attend a planned field trip for which the parents/guardians have pre-paid, and the teacher or program coordinator elects to refund the amount paid for the trip, they may do so by using a Purchase/Disbursement Request form.
- h. Checks payable to cash for any reason are prohibited.

SECTION 3. Mail Procedures

- a. The receptionist receives the mail-and then delivers it to the Business Office.
- b. An accounting staff member should receive the checks from the person opening the mail.

SECTION 4. Bank Reconciliation

- a. There will be segregation of duties between individuals responsible for cash receipts and cash disbursement and the individual(s) responsible for bank reconciliations.
- b. The Chief Financial Officer or designee is responsible for bank reconciliations at a minimum of once monthly. Bank statements should be delivered to the Chief Financial Officer unopened.
- c. Each bank statement, assets, and liabilities shall be reconciled to both the checkbook and the general ledger.

SECTION 5. Executive Director Bank Review

- a. The Executive Director will maintain a separate bank login and password for all bank accounts.



- b. The Executive Director will maintain a log book documenting the review of bank activity.
- c. This log book will become part of the record submitted for the annual audit.

SECTION 6. Credit/Debit Card Procedures

- a. It is the policy of ANCS that credit card use shall be limited and only the following employees or Board members are authorized to use credit cards:
 - i. Principals, Maintenance Supervisor, Chief Financial Officer, Executive Director
 - ii. Credit cards shall be used for school business expenditures only.
 - iii. Credit cards may not be used for personal purchases and/or cash transactions and shall be maintained by the highest level of security.
 - iv. All credit card purchases must be approved by the Principal / Executive Director.
 - v. When returning the card, the Reimbursement / Check Request / Credit Card Transaction form must also be submitted with "Credit Card Transaction" circled or highlighted.
 - vi. This form must be accompanied by a receipt or other type of invoice for the charge and the applicable budget the charge goes against.
- b. ANCS does not use debit cards for the general operating funds.
- c. Aftercare, Nutrition, and the PTCA may use debit cards for purchases, but the debit cards may not be used with a PIN and must be structured to require a signature.

SECTION 7. Transfer of Information

- a. If the individual serving as the Chief Financial Officer ends his or her term with the Board/employment with ANCS or is terminated by the school or otherwise removed from his or her duties, he or she shall immediately give the school management all necessary passwords and other related information.
- b. The school will change the passwords and other security information once the individual serving as the Chief Financial Officer ends his or her employment with the school.

Resources

Reimbursement / Check Request / Credit Card Transaction form



See "Cash and Income Management" ~~on page 71~~

See "Reimbursement and Disbursement" ~~on page 101~~

See "Vendor Contracts and Purchasing Limits" ~~on page 117.~~

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.5 Benefits Administration

Purpose

To describe the administration of benefits at ANCS and the regulations that apply to it.

Duration

This policy is subject to yearly review.

Policy

SECTION 1. Policies Offered

- a. Policies offered to benefits eligible employees are subject to yearly review and may change according to current market conditions and the budget process. See "Annual Operating Budget" ~~on page 60.~~
- b. Major policies that are generally offered include health, dental, and vision.
- c. Supplemental policies that are generally offered and covered by the school: life insurance.

SECTION 2. Annual Health Insurance Negotiation

- a. The Executive Director is responsible for seeking bids and managing benefits negotiation on an annual basis.
- b. A broker may be used to assist in gathering information and seeking updated bids for benefits.
- c. The process is as follows:
 - i. Broker and Executive Director conduct a census to gather information about insurance needs.
 - ii. Once the census is complete, the Broker bids out the insurance to carriers that will fit the needs of ANCS as revealed by the census.
 - iii. The Executive Director reviews bids with the Business Manager – Budget & Personnel.
 - iv. The Broker and the Executive Director hold an information session for the ~~Business Operations/~~Finance & Operations Committee where they can ask questions about the proposed coverage.
 - v. Once the decision is made by the Executive Director and the ~~Business/~~Finance & Operations Committee, all required information



is submitted to the Broker and the policy is issued.

vi. If the new policy creates a change to the balanced and approved budget, the Governing Board will be informed during the regular monthly meeting. See "Annual Operating Budget".

SECTION 3. Open Enrollment

Open enrollment begins in early December and runs through December 31.

SECTION 4. Salary Reduction for Benefits Process

The Business Manager - Budget & Personnel structures all salary reductions for benefits on a semi-monthly basis as a payroll deduction.

Resources

See "Annual Operating Budget"-

See "Benefits Offerings and Eligibility"

See "Compensation"

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.6 Capital Assets Accounting

Purpose

This policy governs the practice of tracking capital assets. Capital assets are defined as property (movable or immovable, tangible or intangible, fixed or circulating) owned by ANCS that is of significant value (\$5,000 per unit or a lower amount designated by the Board) and that is reasonably identified and controlled through a physical inventory system. Examples include: land, buildings, machinery, and furniture.

Duration

This policy is temporary and subject to revision at the implementation of a full capital assets software system.

Policy

The Board shall ensure that ANCS maintains accurate records of capital assets in accordance with applicable rules. An inventory review of capital assets will occur at least annually and be reported to the ~~Business Operations/Finance~~ & Operations Committee.

At this time, ANCS tracks capital assets via tax return, as there is no software in place to track assets electronically.

~~Business Operations/Finance~~ & Operations Committee approval must be obtained before disposal of capital assets. The annual financial audit required by O.C.G.A. § 20-2-2065(b)(7) shall include and exhibit in the audit a report identifying all capital assets and the ownership interest of local, state, and federal parties.

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/16/2020	11/16/2020	08/1/2023



3.2.7 Cash and Income Management

Purpose

This policy governs the management of cash (both regular cash transactions and petty cash). Additionally, it outlines the management of funds outside of business operations, such as those related to Aftercare, Athletics, and PTCA.

Duration

This policy is permanent.

Policy

SECTION 1. Accounting for Cash Transactions

- a. **Documentation.** All cash transactions shall be recorded in writing, such as by handwritten receipt detailing from whom the money came and in what amount, which shall be signed and dated by a member of the Accounting staff who has the authority to receive cash on behalf of ANCS and who is not responsible for making deposits or performing bank reconciliations.
- b. **Depositing Cash.** A member of the Accounting staff who is neither responsible for receiving cash nor performing bank reconciliations shall be responsible for depositing cash in ANCS' bank account. Deposits shall be made bi-weekly at a minimum. All undeposited cash shall be kept in a secured location on school premises with limited access. A copy of the validated deposit slip shall be returned to the school on the same day the deposit is made or the next day after the deposit is made.
- c. **Expenditures.** All expenditures of school funds, including cash expenditures, shall be documented and accounted for by daily receipts. As a general rule, cash will not be used to make purchases except from petty cash, as described below. School checks shall not be made payable to "Cash."
- d. **Segregation of Duties.** The Chief Financial Officer shall ensure that appropriate segregation of duties exists with regard to the handling of all money transactions, including reconciliation.

SECTION 2. Petty Cash

As of the approval date of this policy, ANCS does not utilize petty cash funds.

SECTION 3. Direct Funding Income Deposits

- a. ANCS receives funding through several governmental educational agencies (e.g., Department of Education, Atlanta Public Schools).



- b. Deposits from these sources are directly deposited into ANCS bank accounts.

SECTION 4. Aftercare Income/Deposits

- a. Aftercare receipts are to be submitted with a Program Payments/Deposits form.
- b. The name of the program, the date or period of service, and the name of the program coordinator must be written on the top of the form.
- c. Names of individual participants/payers, the amounts received, and method of payment should be completed.
- d. The cash total, check total, and grand total must be calculated and listed at the bottom of the form.
- e. A software-generated report tracks the deposits.
- f. The Aftercare Director should maintain a copy of the deposit form with their records and then forward the deposit form and receipts to the Business Office to be deposited.
- g. Deposits should be submitted to the Business Office on a biweekly basis and all receipts should be submitted within one week of the date received by the Aftercare Program.

SECTION 5. Athletics Deposits

- a. Athletics deposits are to be submitted with a Program Payments/Deposits form.
- b. The name of the program (e.g., Athletics), the name of the event (e.g., Boys Basketball), the date of the event, and the name of the Athletics Director/Assistant must be written on the top of the form.
- c. Names of individual participants/payers, the amounts received, and method of payment should be listed on the Program Payments Deposit Form.
- d. The cash total, check total, and grand total must be calculated and listed at the bottom of the form.
- e. The Athletics Director at the Middle Campus should maintain a copy of the deposit for their records and deliver the deposit to the Front Office Assistant for safekeeping until pickup.
- f. All athletics receipts should be submitted within one week of the date the activity begins.

SECTION 6. Activities Deposits



- a. Budgeted school programs include such programs and activities as school meals, field trips, afterschool, clubs, yearbook, enrichment, camps, etc.
- b. Deposits for these programs and activities must be submitted with a completed Program Payments/Deposits form.

SECTION 7. Field Trip Deposits

- a. Each teacher should ensure that field trip payments collected will cover all of the costs of the trip, as it is the policy of the school that field trips should break even from a cost standpoint.
- b. Both a refund forfeiture date and a payment cutoff date, after which only cash payments will be accepted, should be established for major trips for which the cost per student is greater than \$25.
- c. Field trip deposits are to be submitted with a Program Payments/Deposits form. A separate form should be used for each trip.
- d. The name of the program (e.g., 5th Grade Field Trip), the name of the event (e.g., Blue Ridge Trip), the date of the event, and the name of the teacher/coordinator must be written on the top of the form.
- e. Names of individual participants/payers, the amounts received, and method of payment should be completed.
- f. The cash total, check total, and grand total must be calculated and listed at the bottom of the form.
- g. The teacher should retain a copy of the form with their records and forward the deposit form and receipts to the Business Office to be deposited.
- h. All field trip receipts should be submitted prior to the date of the trip but no later than one day after the date of the trip.

SECTION 8. Fund Development Deposits

See "Fund Development, Fundraising, and the Annual Campaign".

- a. Deposits are to be submitted with a Program Payments/Deposits form.
- b. The name of the program (e.g., Auction), the name of the event (e.g., Wonderball), the date of the event, and the name of the volunteer/teacher/coordinator must be written on the top of the form.
- c. Since most of the "other" deposits are receipts from fundraising activities and it is unlikely that any refunds would be requested, it is not necessary to list individual payers in detail on the deposit form.



- d. Names of individual participants/payers would be necessary only if the deposit is for annual campaign donations in which the contributor would need to be identified

as a donor and acknowledged with a thank-you letter, in which case the names, amounts received, and method of payment should be completed.

- e. The cash total, check total, and grand total must be calculated and listed at the bottom of the form. The submitter should maintain a copy of the form for their records and forward the deposit form and receipts to the Business Office to be deposited.
- f. All "other" receipts should be submitted within one week of the date collected.
- g. Use of software for the auction is acceptable as long as the deposit income batch report is compatible with the current ANCS accounting system.

SECTION 9. Meal Deposits

- a. Order forms are completed and returned to the school along with the parent/guardian payment.
- b. Parent/guardian lunch payments are received and entered into the point of sale system and applied to the respective student's account by the ANCS nutrition staff.
- c. This system serves as the A/R subsidiary ledger.
- d. A "Prepaid Collections Report" should be generated and printed from the point of sale system after each batch of lunch receipts has been entered.
- e. The nutrition staff should maintain a copy of the deposit with their records and should deliver the deposit to the Business Office for safekeeping until pickup.
- f. Lunch receipts should be prepared and submitted to the Business Office for deposit on a weekly basis and within one week of the date the parent/guardian payment was received.
- g. At the end of each month, the Front Office Manager at each campus location must print a Charge Report from the Fastlane/Horizon system that lists each student's account balance. This report is to be forwarded to the Chief Financial Officer on a monthly basis.
- h. Monthly statements are to be issued to all parents/guardians, which serve to inform parents/guardians of their outstanding balances and also support collection efforts.



- i. The Front Office Manager notifies parents/guardians of student accounts on which the balance is \$25 or greater that their student can no longer be served meals until the outstanding balance has been paid to the school.
- j. The Food and Nutrition Director (FND) ensures that all meal account balances have been paid at the end of the school year and that meal accounts in the point of sale (POS) system **system** are reset for the next school year.
- k. Payments made via the online meal payment remittance system send an automatic deposit to the nutrition bank account.

SECTION 10. PTCA Deposits

- a. Deposited funds are used primarily to award mini-grants to teachers and staff through a grant application process.
- b. Funds that the PTCA raises are primarily collected and deposited by the PTCA Treasurer; however, funds may also be prepared for deposit by other PTCA volunteers.
- c. PTCA deposits are to be submitted with a Program Payments/Deposits form.
- d. The name of the program (i.e., PTCA), the name of the event (e.g., Yard Sale), the date of the event, and the name of the coordinator/parent volunteer must be written on the top of the form.
- e. Names of individual participants/payers, amounts received, and method of payment should be completed on the form as appropriate.
- f. Since most of the PTCA deposits are receipts from fundraising activities and it is unlikely any refunds will be requested, it is not necessary to list individual payers in detail on the deposit form.
- g. The cash total, check total, and grand total must be calculated and listed at the bottom of the form.
- h. The volunteer preparing the deposit should submit a copy of the deposit form to the PTCA Treasurer and should forward the deposit form and receipts to the Business Office to be deposited.
- i. All PTCA receipts should be submitted no later than one day after the date the activity ends.

Resources

See "Fund Development, Fundraising, and the Annual Campaign"



Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.8 Debt and Mortgage Servicing

Purpose

This policy outlines the circumstances under which ANCS may enter into debt and how that debt is managed on an ongoing basis.

Duration

This policy is reviewed annually.

Policy

All ANCS debt considerations should be fully reviewed by the ~~Business Operations~~/Finance & Operations Committee and approved by the Governing Board prior to entering into an agreement.

Approval

Policy approval date:

11/16/2020

Policy effective date:

11/16/2020

Policy review date:

08/1/2023



3.2.9 Disbursements

See "Bank Accounts and Check Procedures" on page 64.



3.2.10 Family Financial Obligations

Purpose

This policy explains the process to be followed in the instance of non-payment of financial obligations by an ANCS family.

Duration

This policy is permanent.

Policy

SECTION 1. General School Expenses

- a. By the end of the school year, families are responsible for closing out any outstanding account incurred during the school year.
- b. The school administration is responsible for establishing a process for notification of outstanding financial obligations.
- c. Extenuating circumstances affecting a family's ability to meet their financial obligations may be dealt with as appropriate on an individual basis.
- d. The school administration may, at its discretion, hold report cards and other final grade reports until financial obligations are met or a payment plan is put into place.
- e. The ~~Business Operations~~/Finance & Operations Committee will review all aged account balances related to Family Financial Obligations at the end of each semester and recommend a course of action based on each family's unique circumstances.

SECTION 2. Aftercare

- a. The Aftercare Director may, at their discretion and as appropriate, terminate Aftercare services for a family with outstanding financial obligations related to Aftercare.
- b. The Aftercare Director will have discretion over the cutoff amount accrued.
- c. Families with an accrued balance will be given sufficient written notice to clear the balance before Aftercare services are terminated.

SECTION 3. Meals

- a. Meals must be prepaid. All payments are made to ANCS.
- b. Payment for meals may be made in the following ways:



- i. Parents/guardians can give cash to the front desk at either school.
NOTE: Students are not to handle cash. Payments in cash can be made only by an adult.
- ii. Parents/guardians can use the online Meal Pay service, which includes a small processing fee.
- iii. Parents/guardians can pay by check made out to ANCS with "Meal Pay" clearly marked on the check.
- c. Once a meal account balance is over \$25 in funds owed, the student will not be allowed to purchase meals until the balance is cleared. A paper invoice will be sent home via the student to families with a balance.
- d. Students who have been cut off of meal service will be offered an alternative meal, such as a sandwich. At no time is it appropriate for students to go hungry.
- e. Families with more than a \$25 meal account balance owed will receive notification from ANCS of the overage.
- f. Parents/guardians may request a detailed balance at any point.

SECTION 4. Release of Records Related to Family Financial Obligations

Records will not be released until all financial obligations have been met.

Resources

See "Financial Obligations".

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/16/2020	11/16/2020	08/1/2023



3.2.11 Fund Balance

Purpose

The Board recognizes that the maintenance of a fund balance is essential to the preservation of the financial integrity of the school. When developed, this policy will establish guidance concerning the desired level of year-end fund balance to be maintained by the school and the management of fund balance levels and is applicable only to the General Fund of the school.

Duration

This policy is temporary.

Policy

This policy is currently under development by the Executive Director and ~~Business Operations~~/Finance & Operations Committee.

Approval

Policy approval date:

11/16/2020

Policy effective date:

11/16/2020

Policy review date:

08/1/2023



3.2.12 Fund Development, Fundraising, and the Annual Campaign

Purpose

The purpose of ANCS's primary fundraising initiatives is to supplement funding received from the state and Atlanta Public Schools.

The revenue from these initiatives enables ANCS to maintain the operations and educational programs of the school. These initiatives also provide an opportunity for ANCS to connect with the larger community. ANCS families will be encouraged to focus their support on the primary fundraising initiatives of the school.

Duration

This policy is permanent.

Policy

All ANCS fundraising efforts should be coordinated between the Executive Director, the Fund Development office, and the Fund Development Chair.

SECTION 1. Fund Development Committee

The Fund Development Committee reports to the Governing Board and works closely with the Executive Director and the Fund Development office.

SECTION 2. Annual Fund Development Goals and Strategies

- a. ANCS's annual financial goals for fund development initiatives will be set by the Governing Board as a part of the approved budget each year. This includes, but is not limited to, the annual campaign and the auction.
- b. Each year a comprehensive fundraising strategy will be developed by the Executive Director, Fund Development office, and Fund Development Committee.

SECTION 3. Acknowledgement of Gifts

- a. Tax acknowledgement letters, also serving as a thank you letter, will be sent from the Executive Director to all individuals who make a financial contribution to the school. All IRS guidelines regarding tax acknowledgement will be followed.
- b. Management of acknowledgement letters is a function of the Fund Development office.

SECTION 4. Directed Donations

With the exception of grants, ANCS generally does not accept directed donations



(donations that must be spent on specified items or expenses). Exceptions may be made as deemed appropriate by the Executive Director and the Governing Board.

SECTION 5. Request for Items by Teachers/Advisors

ANCS makes funds available to school staff through the annual school budget process and the PTCA mini-grant program. Staff are encouraged to follow these avenues for funding class and project needs rather than establish fundraising efforts such as GoFundMe, DonorsChoose, and other campaigns.

SECTION 6. Fundraising and Collection of Goods to Benefit the Larger Community

In-school collections of goods for charities (e.g., canned food drive) sponsored by groups of students (by clubs, advisory, etc.) are appropriate and acceptable on a limited basis with prior arrangement and permission with the Campus Principal. ANCS believes that students learn most by contributing to the larger community through direct involvement rather than by soliciting funds from others, therefore advisory, class, and club benefits will focus on acts of service, not on raising monies and the presentation of a check. No advisory, class, or member of a club or group should carry out any fundraising in the context of their service/benefit unless express permission has been granted by the Executive Director.

SECTION 7. All Other Charitable Fundraising or Solicitation of Goods

In order to minimize fundraising demands on the ANCS community and avoid having to choose between publicizing one charitable cause over another, the school will limit all other solicitation of funds or goods for the broader community.

SECTION 8. Inclusiveness

- a. In all fundraising, the school should honor the economic diversity of its families.
 - i. All should feel welcome, regardless of the size of their contributions. Entrance charges for events and dues/fees for participation in clubs or other activities should be modest.
 - ii. Every effort will be made to coordinate fundraisers so that they are spread out over the school year in order to avoid placing a burden on families and/or subjecting them to “giving fatigue.”

SECTION 9. Fundraising Communication

- a. Fundraising shall be centrally coordinated. Publicity for solicitations of donations or goods should not dominate communication from the school, and should be kept to the minimum necessary.
- b. All fundraising requests must receive approval from the Executive Director or the Fund Development office.



- c. The school calendar will include a listing of all upcoming fundraisers.
- d. The use of the Courier, morning announcements, emails, social media, and mailings home for fundraising or solicitation of goods will be limited and must be approved by the Fund Development office with support from the Executive Director and Fund Development Committee.
- e. Any representative of the school (staff, student, or parent/guardian) seeking financial and/or in-kind donations from businesses should first receive approval from the Executive Director .

SECTION 10. Fundraising Situations Outside of This Policy

- a. Novel situations involving fundraising will arise, with new ideas and proposals for activities that do not easily fit in an established category.
- b. The ANCS Fund Development Committee will make recommendations to the Executive Director and the Fund Development office regarding any fundraising proposal that is not already covered by this policy. The expectation would be that any new fundraising ideas would replace existing events, rather than be added on to the existing slate of events.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/21/2021	06/21/2021	08/1/2024



3.2.13 Investment of Funds

Purpose

This policy outlines the investment of funds and the objectives that must be met when making investment decisions.

Duration

This policy is temporary and must be renewed annually to ensure it reflects the long-term investment risk orientation of ANCS and shall be included in the Annual Financial Resolution and approved by the Board each year.

Policy

SECTION 1. Investment Policy

- a. The Governing Board has a direct oversight role over all investment decisions. It has delegated daily supervisory responsibility for the management of funds to the Director of Finance and Operations.
- b. The Chief Financial Officer shall ensure that any investment of state funds is done in accordance with applicable state laws and rules, including the Financial Manual for Local Units of Administration.
- c. The Chief Financial Officer shall develop/propose policy recommendations to the ~~Business Operations~~/Finance and Operations Committee with regards to the management of all investment funds. Changes to this policy require Board approval.
- d. The investment of state funds shall be made with judgment and care and not for speculation, but for investment, considering the probable safety of capital and the probable derived income.

SECTION 2. Investment Objectives

- a. Investment of state funds shall be governed by the following objectives, in order of priority:
 - i. Preservation and safety of principal
 - ii. Liquidity
 - iii. Yield

SECTION 3. Investment Management Firm and/or Officer

- a. The Board may determine that it is necessary to contract with an investment management firm that is registered under the appropriate governmental entities to provide for the investment and management of the funds.



- b. Such a contract shall be confirmed by the ~~Business Operations/Finance~~ and Operations Committee each fiscal year. The ~~Business Operations/Finance & Operations~~ Committee may direct the Director of Finance and Operations to modify the investment management firm.

SECTION 4. Investment Guidelines

- a. The following investments are approved by the Governing Board
 - a. Certificate of Deposit
 - b. Money Market Fund
- b. The tenor of these investments will be determined by the ~~Business Operations/Finance~~ and Operations Committee.
- c. The Chief Financial Officer should review quarterly performance of invested funds with the ~~Business Operations/Finance~~ and Operations Committee.
- d. New investments, re-investments and withdrawals should be approved by the ~~Business Operations/Finance~~ and Operations Committee in advance and in writing to ensure the decisions are done in accordance with the current risk orientation of ANCS.
- e. The investments must meet all criteria as provided by the state.

SECTION 5. Discrete Maintenance of Records

- a. The Chief Financial Officer shall ensure that all investments will be maintained in a discrete charter investment account.
- b. The investment account will be separate from any other accounts.

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/16/2020	11/16/2020	08/1/2023



3.2.14 Monthly Financial Statements

See "Annual Operating Budget" and See "Reporting".



3.2.15 Payroll

Purpose

This policy outlines the expectations around having a timely and accurate payroll process.

Duration

This policy is permanent.

Policy

SECTION 1. Accurate and Timely Payroll

- a. The Chief Financial Officer shall ensure that school employees are paid accurately and in a timely manner in accordance with applicable laws and rules.
- b. Payroll is processed typically two business days in advance of the payday.

SECTION 2. How Employees Are Paid

- a. In U.S. currency;
- b. By a written instrument (e.g., check) issued by the employer that is negotiable on demand at full face value for U.S. currency; or
- c. By the electronic transfer of funds to the employee's bank pursuant to a direct deposit agreement signed by the employee.

SECTION 3. Paydays

- a. **Exempt Employees.** The paydays for exempt employees shall be on the 5th and 20th.
- b. **Non-exempt Employees.** The paydays for non-exempt employees shall be on the 5th and 20th.
- c. If the day before payday falls on a weekend, checks will be issued as of the Friday before.

SECTION 4. Withholding of Wages

The Chief Financial Officer shall ensure that the wages of school employees are not withheld except in the following situations as permitted by applicable laws and rules:

- a. The school is ordered to do so by a court of competent jurisdiction
- b. The school is authorized to do so by state or federal law



- c. The school has written authorization from the employee to deduct part of the wages for a lawful purpose

SECTION 5. Georgia Teachers Retirement System

- a. Unless otherwise allowable by law, all teachers at ANCS shall be members of the Georgia Teachers Retirement System and subject to its requirements.
- b. The Chief Financial Officer will ensure that the school complies with all requirements of the Georgia Teachers Retirement System, including making any required contributions.

SECTION 6. Salaried Payroll Deductions

Attendance and hours worked are kept by the Student Information Specialist at the Elementary Campus and by the Front Office Manager at the Middle Campus. They track available sick leave and personal days and report to the Chief Financial Officer if a salaried employee has gone past accrued time and a salary deduction is required. See "Benefits Administration" on page 68 for more information.

SECTION 7. Hourly Payroll

- a. Pay for hourly employees is entered manually by the Chief Financial Officer.
- b. Attendance and hours worked are kept by the Student Information Specialist at the Elementary Campus and by the Front Office Manager at the Middle Campus. They report hours worked for substitute teachers and other hourly employees via email.
- c. Non-salaried positions such as substitutes, Aftercare workers, and tutors, who are paid a daily, hourly, or per-block rate, are paid one pay period in arrears.
- d. All time worked by non-salaried employees will be paid per the annual payroll schedule distributed at the beginning of each school year.

SECTION 8. Final Check

- a. If an employee leaves before the end of their contract period, the Chief Financial Officer will follow the calculation provided in the contract to determine the final check amount.
- b. Final checks can be mailed or direct deposited. Final checks are not available for in-person pickup.

SECTION 9. Stipends and Bonuses

- a. Stipends will be prorated over the contracted work days and paid current with regular pay.



b. Bonuses will be paid as one-time, lump-sum payments.

Resources

See "Benefits Administration"

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.16 Purchasing and Receiving

Purpose

This policy outlines how ANCS manages vendor contracts, requests for quotes, and purchasing of supplies and equipment

Duration

This policy is permanent.

Policy

SECTION 1. Vendor Contracts and Purchasing Limits

- a. All completed purchase orders must be signed by the preparer and approved by a Principal or the Executive Director.
- b. All vendor contracts of up to \$25,000 executed or renewed during the fiscal year between ANCS and outside parties must be reviewed and approved by both the Chief Financial Officer and the Executive Director, and the Executive Director is authorized to enter into any such contract on behalf of ANCS. All contracts or commitments in excess of \$25,000 and up to \$50,000 annually or cumulative contracts or commitments up to \$50,000 must be approved by the ~~Business Operations~~/Finance & Operations Committee. All contracts or commitments in excess of \$50,000 must be approved by the ANCS Governing Board.

SECTION 2. Required Solicitation of Quotations from Vendors

- a. Except for purchases qualified under “Special Purchasing Conditions” below, expenditures exceeding \$25,000 for labor, equipment, supplies, or services purchased, leased, or contracted for shall be made only after receiving written quotations from at least three (3) vendors.
- b. Specific selections shall be recommended, via the Principal or Executive Director, to the Chief Financial Officer for approval with written quotations attached for review.
- c. Recommendations shall be based on consideration of all applicable criteria as described under “Evaluation of Alternative Vendors” below.
- d. Solicitations for goods and services (requests for proposals) should provide for all of the following:
 - i. A clear and accurate description of the technical requirements for the material, product or service to be procured. In competitive



procurements, such a description shall not contain features that unduly restrict competition.

- ii. Requirements that the bidder/offerer must fulfill and all other factors to be used in evaluating bids or proposals (see the next section, entitled "Evaluation of Alternative Vendors," for required criteria).
- iii. A description, whenever practicable, of technical requirements in terms of functions to be performed or performance required, including the range of acceptable characteristics or minimum acceptable standards.
- iv. The specific features of "brand name or equal" descriptions that bidders are required to meet when such items are included in the solicitations.
- v. Preference, to the extent practicable and economically feasible, for products and services that conserve natural resources, protect the environment, and are energy efficient.
- vi. A description of the proper format, if any, in which proposals must be submitted.

SECTION 3. Evaluation of Alternative Vendors

- a. It is the policy of ANCS to request written proposals from at least three (3) vendors for all purchases that will exceed \$25,000. Alternative vendors shall be evaluated in consideration of the following criteria:
 - i. Adequacy of the proposed methodology of the vendor
 - ii. Skill and experience of key personnel
 - iii. Demonstrated company experience
 - iv. Other technical specifications (designated by department requesting proposals)
 - v. Compliance with administrative requirements of the request for proposal (format, due date, etc.)
 - vi. Vendor's financial stability
 - vii. Vendor's demonstrated commitment to the non-profit sector
 - viii. Results of communications with references supplied by vendor
 - ix. Ability/commitment to meeting time deadlines



- x. Cost
 - xi. Minority- or women-owned business status of vendor
 - xii. Other criteria (to be specified by department requesting proposal)
- b. Not all of the preceding criteria may apply in each purchasing scenario. However, in each situation requiring consideration of alternative vendors, the department responsible for the purchase shall establish the relative importance of each criterion prior to requesting proposals and shall evaluate each proposal on the basis of the criteria and weighting that have been determined.
- c. After a vendor has been selected and approved by the Principal or Executive Director, the final selection shall be approved by the Executive Director prior to entering into a contract.

SECTION 4. Special Purchasing Conditions

- a. **Emergencies.** Where equipment, materials, parts, and/or services are needed, quotations will not be necessary if the health, welfare, safety, etc., of staff and protection of ANCS property is involved. See "Building Maintenance and Repairs."
- b. **Single Distributor/Source.** Where there is only one (1) distributor for limited merchandise needed and no other product meets the stated needs or specifications, bids will not be necessary.

SECTION 5. Vendor Payment Requests

- a. All vendor payment requests are to be made using a Purchase/Disbursement Request form. The Purchase/Disbursement Request form can be found in the Business Office or the Principal's Office.

SECTION 6. Classroom/Office Supplies

- a. Stakeholders may purchase classroom or office supplies within the limit of their available budget allowance.
- b. For budgeting purposes, classroom supplies are those consumable items that are expected to be used up within the school year (e.g., markers, pencils, paper). Instructional materials are learning materials that are expected to be utilized for more than one year (e.g., manipulatives, books, etc.).
- c. Supplies, such as pens, pencils, paper, etc., may be obtained in one of several ways:
 - i. **Middle School Campus.** Staff and teachers may obtain supplies from



the central office supply by submitting/emailing a Purchase/Disbursement Request form to the Office Assistant, who maintains an on-hand supply and should be able to fulfill requests on a same- or next-day basis.

- ii. **Elementary School Campus.** Staff and teachers may submit an approved Purchase/Disbursement Request form to the Business Office Assistant, who will process the order with Staples or Office Depot, usually with a one- to two-day turnaround.
- iii. Requests must include a printout of the items to be purchased. This can be done by selecting items from the supplier's website, placing them in the online shopping cart, and printing the shopping cart detail.
- iv. Staff and teachers may purchase/pay for the items themselves and follow the reimbursement process. See "Reimbursement and Disbursement" ~~on page 101.~~

SECTION 7. Other Purchases

- a. For purchases other than supplies, a completed Purchase/Disbursement Request form is required.
- b. Circle credit/purchase card transaction or purchase requisition.
- c. Indicate the name and address of the vendor.
- d. Provide a full and complete description of the items/services to be purchased.
- e. Fill in the total amount of the purchase, account/budget to be charged, person requesting purchase, and date items/services are needed.
- f. Attach supporting documents, such as a quote from the vendor, online shopping cart of items to be purchased, or a registration form for a conference.

SECTION 8. Purchases Exceeding \$500

- a. Purchase requests of \$500 or more for goods or services must include a W-9 form from the vendor.
- b. This form must be attached to the Purchase/Disbursement Request form in order for payment to be issued.
- c. Submit the purchase request form to the appropriate budget stakeholder (e.g., Content Coordinator, Principal, Executive Director) for approval and forward the approved form to the Business Office.



- d. Purchases will usually be processed within a 1- to 2-day turnaround.

SECTION 9. Middle Campus

- a. Purchases may be made by complying with the above procedure and submitting the request to the Middle Campus Office Manager, who will act as an extension of the Business Office and process the order adhering to the same procedural guidelines and requirements.
- b. Purchases may be made in this manner throughout the year until April 1, at which time all remaining purchase requests are processed through the Business Office to monitor and maintain credit line and for budget availability verification.

SECTION 10. Capitalization Policy

- a. Capital equipment is durable equipment that has a cost that equals or exceeds a certain threshold.
- b. For accounting purposes, ANCS capitalizes assets with a unit cost of \$5,000 or more and that have a useful life of more than one year.

SECTION 11. Receiving Process

- a. Upon receipt of goods, verify that all ordered items have been received and sign and return the packing list or BOL to the Chief Financial Officer.
- b. The Business Assistant will confirm receipt/match the receiving documentation to the invoice prior to issuing payment to the vendor.

Resources

The Purchase/Disbursement Request form is available in the front office at both campuses or by request.

See "Building Maintenance and Repairs" ~~on page 49~~

See "Capital Assets Accounting" ~~on page 70~~

See "Reimbursement and Disbursement" ~~on page 101~~

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023





3.2.17 Reimbursement and Disbursement

Purpose

Reimbursement to employees will be allowed for reasonable and necessary expenses incurred in connection with approved travel, activities, and purchases when expenses are within budget allowances, ANCS reimbursement guidelines, supported by required documentation, and when reimbursement has not been or will not be received from other sources.

Duration

This policy is permanent.

Policy

SECTION 1. Required Supporting Documentation

- a. Reimbursement of purchases that employees elect to make out of pocket are subject to the availability of budgeted funds and must be supported by detailed receipts.
- b. It is the responsibility of the employee to retain and submit receipts and supporting documentation for reimbursable school-related expenditures.
- c. All requests must have supporting documentation attached. Undocumented or unreceipted expenditures will not be processed or reimbursed.

SECTION 2. Non-Profit Tax-Exempt Requirement

- a. ANCS is a 501c non-profit tax-exempt organization. ANCS' tax-exempt status should always be utilized when making school-related purchases or expenditures. **It is the responsibility of the purchaser** to provide the vendor or retailer with the tax exempt information.
- b. The school's tax exempt form and number can be obtained from the Chief Financial Officer or the Office Assistant.
- c. Employees are to provide this information to any vendor or retailer to prevent the vendor from assessing sales tax.
- d. While the amount may seem small for one purchase, over the course of the school year the tax can be significant and quickly adds up when making multiple or large purchases.
- e. ANCS is not responsible for reimbursing individuals for sales tax.
- f. Copies of the Purchase/Disbursement Request form can be found in the



faculty room or front office. The form may also be accessed through Google Docs and the school's Intranet.

SECTION 3. Travel Expenses

- a. All business travel on behalf of ANCS outside of the Atlanta metropolitan area must have the prior approval of the Principal or Executive Director.
- b. Travel arrangements should be coordinated through and will be made by the Office Assistant.
- c. Information should be provided to the Office Assistant at least two weeks prior to travel.
- d. Transportation costs, living expenses, and incidental items (such as tips, etc.) may be reimbursable when incurred in the conduct of ANCS business.
- e. First-class air travel is not permitted; only coach or lesser class is permitted and should be arranged well in advance to procure the best price.
- f. Travel insurance is considered a personal matter, and the cost is not reimbursable.
- g. Use of personal automobiles when authorized will be reimbursed at the then-prevailing rate established by federal (IRS) guidelines.
- h. ANCS does not pay for expenses of spouses traveling with a faculty or staff member on school business. A proper separation of travel expenses must be made. Under such circumstances, ANCS will reimburse based on the amount of expense that would have been incurred by the employee traveling alone.
- i. Incidental travel expenses incurred during school travel (such as baggage handling, check-in charges, or tips to porters and bellhops) that are supported by receipts where applicable may be submitted for reimbursement.
- j. Any individual item of expense requires an original paid receipt.
- k. When employees are traveling together, reimbursable expenses for meals should be paid for and receipted separately.
- l. Detailed receipts should be submitted for meal reimbursement, and receipts should identify the specific meal or incidental.
- m. Meal costs for food and non-alcoholic beverages are reimbursable.
- n. Amounts reimbursed for meals will be the lesser of the receipt for the meal or incidental or the maximum amount listed below.



- o. Tips and gratuities should not exceed 20% of the pre-tax restaurant charges.
- p. Amounts expended for personal items or services are not reimbursable expenses. Examples of such items are laundry, dry cleaning, valet service, shoe shines, haircuts, newspapers, magazines, personal entertainment, medicines, and toiletries.
- q. Travel-related expenses may not be reimbursed through petty cash funds. All travel-related expenditures must be submitted through the check reimbursement process.
- r. Reimbursement for meals and incidentals related to in-state travel will be reimbursed in accordance with the State of Georgia Per Diem Rate table (https://sao.georgia.gov/sites/sao.georgia.gov/files/related_files/site_page/SO_G%20Meal%20Allowances%202014.pdf)
- s. Reimbursement for meals and incidentals related to out-of-state travel will be reimbursed in accordance with the GSA per diem rate tables (<https://www.gsa.gov/travel/plan-book/per-diem-rates>)

SECTION 4. Entertainment Expenses

- a. Reimbursable entertainment expenses shall include only those that are necessary in connection with ANCS' business.
- b. The proper amount to be spent is a matter of good judgment in each case and must have prior written approval of the Principal or Executive Director.

SECTION 5. Reimbursement Process

- a. Reimbursement can occur only if a completed and approved Purchase/Disbursement Request form is submitted, along with original receipts, to the Business Manager – Cash & Accounting.
- b. Only expenses that have actually been incurred in accordance with ANCS expense reimbursement policy, and that are supported by receipts, should be submitted for reimbursement.
- c. Complete this form in detail:
 - i. Circle or indicate the type of disbursement request (e.g., check request).
 - ii. Circle “order” (when requesting items be purchased by the Business Office), “advance payment” (when requesting funds be advanced to the employee for future expenses), or “reimbursement” (for expenses already incurred by the employee).
 - iii. As applicable, list what type of items were/are to be purchased (classroom supplies, instructional materials, etc.).



- iv. Attach receipts/documentation of the expense.
- d. For travel expenses, also attach documentation of the event/conference/reason for travel.
- e. All requests must specify which budget is to be charged. Any requests submitted by a teacher will be charged to that teacher's/team's classroom budget unless otherwise indicated.
- f. Teachers working in a content area that has an assigned Content Coordinator should submit their request form to their Content Coordinator for approval. All other faculty and staff should submit their requests to their budget stakeholder, who in most cases will be their Campus Principal, or the Executive Director for approval and then forward the approved Purchase/Disbursement Request form to the Business Manager – Cash & Accounting for processing.
- g. If a check request is to be made payable to the budget stakeholder who would normally approve the expense, the stakeholder must obtain the approval of the employee to whom they report, as stakeholders may not authorize payment to themselves.
- h. Requests without the appropriate budget stakeholder's approval will not be processed and will be returned to the initiator.

SECTION 6. Reimbursement Check Distribution

Checks are processed in the Business Office biweekly on Fridays and issued that following Monday. Therefore, check requesters should allow two weeks for processing and take this schedule into consideration when planning the timing for submitting their check requests.

SECTION 7. Charging Multiple Budgets

- a. When ordering or requesting reimbursement for purchased items, multiple classroom or department budgets may be charged on the same Purchase/Disbursement Request form if the full reimbursement is to be made payable to one staff member.
- b. However there can be only one payee per check request, so each payee must receipt their purchases separately. For example, if two teachers are shopping together, then each teacher must separate their own classroom items and not combine them on one receipt.
- c. If the items are for separate payees, then there must be two separate receipts. For example, if one teacher is shopping for other departments as well, there may be one check request form submitted with multiple budgets charged, but it is payable only to that one teacher.



- d. Whenever more than one department or program is to be charged on a purchase or reimbursement request, the breakdown of amounts to be charged to each budget area must be clearly listed on the request form, and the stakeholder of each budget to be charged must have initialed by their respective charges on the form to indicate their authorization of the charges to their budget.

SECTION 8. Disbursement Requests

All disbursement requests must have supporting documentation and/or original receipts attached and must be approved by the budget stakeholder before submission to the Business Office.

SECTION 9. Request for Reimbursement in Advance

In cases where an employee anticipates incurring substantial out-of-pocket costs for school-related activities, such as field day, athletic banquets, or out-of-town field trips, the employee may submit a request for an advance of cash funds to be utilized to cover these expenses.

- a. Checks are processed in the Business Office bi-weekly on Fridays and issued that following Monday. Therefore, check requesters should allow two weeks for processing and take this schedule into consideration when planning the timing for submitting advance check requests.
- b. A completed and approved Purchase/Disbursement Request form is submitted to the Chief Financial Officer, along with a budget of anticipated expenses supporting the amount requested in advance. Complete this form in detail, circling or indicating "advance payment."
- c. The employee must execute an Advance Receipt form when receiving the advance check. In executing the Advance Receipt form, the employee acknowledges that they are required to submit all receipts covering the total amount of the advance and return any cash for which supporting receipts are not provided.
- d. The employee acknowledges their liability for the total amount of advance funds received and that any unreceipted advance funds remaining outstanding 45 days after the conclusion of the activity will be deducted from their pay.
- e. Upon the conclusion of the activity, a completed and approved Purchase/Disbursement Request form, along with original receipts, is submitted to the Chief Financial Officer.
- f. Only expenses that have actually been incurred in accordance with ANCS expense reimbursement policy and that are supported by receipts should be submitted to satisfy the advance check requirement.



- g. Complete this form in detail and in compliance with the general reimbursement procedures.
- h. If the attached receipts are less than the amount advanced, the cash difference should be submitted to the Business Office along with the Purchase/Disbursement Request form.
- i. Once the advance documentation requirements have been received and approved by the Chief Financial Officer, the Advance Receipt form will be marked as “satisfied” and attached to the submitted receipts.

Resources

The Purchase/Disbursement Request and Advance Receipt forms are available in the front office at both campuses or by request

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/16/2020	11/16/2020	08/1/2023



3.2.18 Reporting

Purpose

This policy governs the mechanisms for preparing and submitting various internal and external financial reports.

Duration

This policy is permanent.

Policy

SECTION 1. Internal Reporting

- a. Detailed expenditure reports are prepared by the Chief Financial Officer and issued monthly to budget stakeholders, Principals, and the Executive Director.
- b. Other reports are prepared for the Executive Director as requested.
- c. A report of annual campaign activity is issued to the Annual Campaign Committee, ~~Business Operations/Finance~~ & Operations Committee and Fund Development Chair on a monthly basis.

SECTION 2. ~~Business Operations/Finance~~ & Operations Committee and Board

- a. Both detailed and summary financial reports are prepared by the Chief Financial Officer and reviewed with the ~~Business Operations/Finance~~ & Operations Committee on a monthly basis. See "Annual Operating Budget" ~~on page 60.~~
- b. Supplemental reports are prepared for the ~~Business Operations/Finance~~ & Operations Committee as requested.
- c. Summary financial reports as approved by the ~~Business Operations/Finance~~ & Operations Committee are submitted to the Board for its Board meeting on a monthly basis.

SECTION 3. External Reporting

- a. **Periodic Reporting.** The Office of the Chief Financial Officer prepares reports and/or provides data in compliance with third-party reporting requirements. Third-party organizations receiving information include but are not limited to financial institutions (banking relationships, LOC, and mortgage holder), insurance providers (employee benefits and commercial liability), governmental agencies (Department of Labor, Department of Education, APS, etc.), Grantors and Foundation Contributors, the school's accounting firm, and the school's audit firm.



- b. **Annual Reporting.** The school's accounting firm is responsible for 1099, W-2, taxreturn, and 990 reporting. The Business Office is responsible for 1099s. The ANCS payroll processor is responsible for W-2s.
- c. **Audited Financials** are prepared and issued by our external audit firm and are presented and reviewed with our Board of Directors at its-October Board meeting each year.

Resources

See "Annual Operating Budget" ~~on page 60~~

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/16/2020	11/16/2020	08/1/2023



3.2.19 Resolution Designating Financial Institution

See "Financial Resolutions" in the Board Governance section



3.2.20 System of Internal Controls

Purpose

This policy outlines the internal controls used to ensure finances are maintained with the highest degree of security.

Duration

This policy is permanent.

Policy

SECTION 1. Budgetary Controls

- a. Department, program, and function budget stakeholders are made aware of the amount of their budget allowance that was included in the final ANCS budget as approved by the Board.
- b. It is the responsibility of each budget stakeholder to monitor their expenditures and ensure that they do not exceed their budget allotment. Each stakeholder should maintain their own records of expenditures and any related receipts.
- c. Stakeholders may receive a monthly expenditure report from the Chief Financial Officer indicating what has been recorded within the financial records, which they should then compare to their records and discuss any noted discrepancies with the Chief Financial Officer.
- d. The Executive Director and Principals should also review and monitor the budgets of their direct report stakeholders and ensure that they are adhering to budget allowances.
- e. The Chief Financial Officer will communicate with the Executive Director and Principals regarding stakeholders exceeding budget allowances.

SECTION 2. Expenditure Approval

- a. Stakeholders possess a great deal of discretion over the use of funds for classroom supplies (consumables like markers, folders, glue) and instructional materials (books, DVDs, etc.). However, faculty and staff expenditures must be pre-approved by the Executive Director, Principals, or Content Coordinators.
- b. PTCA expenditures must be approved by the PTCA President or Treasurer.
- c. Fund Development expenditures must be approved by the Board Fund Development Chair and Executive Director.



- d. The Executive Director, Chief Financial Officer, Principals, and Assistant Principals may authorize routine purchases and expenditures that are within the approved budget for their areas of responsibility.
- e. For expense reimbursement requests wherein the stakeholder is the submitter and the payee, the stakeholder will need to obtain the approval signature of their immediate supervisor or the Executive Director.
- f. Approvers should approve only purchase or expenditure request forms to which appropriate supporting documentation has been attached. See "Disbursements".

SECTION 3. Business Office Controls – Segregation of Duties

- a. Disbursement requests are pre-approved by stakeholders and their supervisors (see Section 2 above).
- b. Receipts are prepared and submitted by individuals external to the business office.
- c. All check signers are external to the Business Office and affirmed each fiscal year in the Financial Resolution and through a Board vote.
- d. Payroll is approved by the Executive Director and transmitted to a third-party processor.
- e. Bank accounts are reconciled monthly by Director of Finance and reviewed monthly by the Executive Director. Additionally, the reconciliation will be included in the monthly financial package sent to the Business Operations Finance & Operations Committee.

SECTION 4. Technology Controls

- a. Passwords are changed periodically.
- b. Financial reporting software applications provide an audit trail of changes to keymaster files.
- c. Financial software is maintained on a dedicated server.
- d. Backups are performed no less than once per week on the financial database.
- e. Each user of a financial system should maintain their own unique login and should not be shared with any other person.

Resources



See "Disbursements"

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.21 Vendor and Supplier Conflict of Interest

Purpose

This policy governs the use of vendors who have a close relationship with decision makers.

Duration

This policy is permanent.

Policy

- a. Vendors and contractors (e.g., food service, enrichment program, janitorial service, etc.) who are relatives of any ANCS employee (as defined by the Hiring and Evaluation of Immediate Family Members Policy) should require careful consideration when being considered for providing a paid service to the school. Disclosure of the vendor’s relationship should be discussed with the Executive Director, approved by the Finance and Operations Committee, and disclosed to the Board of Directors.
- b. If an employee, his/her relative, or a friend owns, manages, or sells for a vendor/supplier, the employee must recuse himself/herself from decisions involving that vendor/supplier and should not access related information unavailable to competing vendors/suppliers.
- c. Clear evidence of the advantages of this vendor, if recommended, should be presented to the Board prior to voting to authorize the contract.

Related Policies

See "Board Member Conflict of Interest"

See "Hiring and Evaluation of Immediate Family Members"

See "Vendor Contracts and Purchasing Limits"

Approval

Policy approval date:

Policy effective date:

Policy review date:

11/16/2020

11/16/2020

08/1/2023



3.2.22 Vendor Contracts and Purchasing Limits

See "Purchasing and Receiving"



3.3 Food Program



3.3.1 504 Medical Plan Accommodation

Purpose

This policy governs 504 Medical Plan accommodations for meals.

Duration

This policy is permanent.

Policy

504 Medical Plan accommodations are handled on a case-by-case basis. The ANCS Nutrition Program team will attend 504 meetings with the Student Success Team (SST) Coordinator as needed to ensure appropriate accommodations are put in place.

Approval

Policy approval date:

05/17/2021

Policy effective date:

05/17/2021

Policy review date:

08/1/2024



3.3.2 Federal Programs (Free and Reduced)

Purpose

This policy governs ANCS' responsibilities under the Federal Free and Reduced Price Meal program.

Duration

This policy is permanent.

Policy

The ANCS Nutrition Program will comply with all applicable laws and regulations governing school food service programs as adopted by the Georgia Department of Education. The Nutrition Director, who reports to the Executive Director, must follow all state and federal guidelines.

Approval

Policy approval date:

05/17/2021

Policy effective date:

05/17/2021

Policy review date:

08/1/2024



3.3.3 Food Safety Standards Compliance

Purpose

This policy governs food labeling, HACCP Standards, certifications, and logs.

Duration

This policy is permanent, but it is subject to changes in standards, state and federal laws and local codes.

Policy

SECTION 1. Cleaning Chemicals

- a. Cleaning chemicals must be maintained for the dish machine and compartment sinks.
- b. A vendor must be in place to maintain chemicals and ensure machines are working properly on a regular basis.

SECTION 2. Food Labeling

- a. ANCS follows a system of food labeling that records the day of the week, the date, and the specific item description for every stored food item.
- b. Food labeling will be in compliance with local health codes and HACCP standards.

SECTION 3. FIFO

The ANCS Food Service program follows the “First In, First Out” (FIFO) rule, meaning that foods should be used in the order they are delivered. For instance, do not use the newest milk first if you still have two gallons that are good from your last delivery. Food should be properly dated and stored with the new food behind the old on storage shelves.

SECTION 4. HACCP and State Compliance Audits

- a. ANCS is required to follow a HACCP plan, which is a written document that describes all of the ways in which the procedures that you follow will eliminate any potential problems from a food safety standpoint. For more information, please see HACCP.
- b. ANCS follows the required Georgia Department of Education guidelines for state audits. This audit review ensures ANCS is following the meal plan hazard analysis and is compliant in its procedures.



- c. HACCP standards focus on time and temperature, as most foodborne pathogens are introduced via time or temperature abuse.
- d. Findings from the daily HACCP readings and the state audit must be reported to the Executive Director.

SECTION 5. ServSafe Certification

- a. In order to issue a food service permit, Fulton County requires a ServSafe-certified person on premises at all times that meals are being prepared or served.
- b. Staff should have ServSafe certification upon or within three months of date of hire.
- c. ServSafe certification is not a prerequisite for hire.

Resources

[Georgia Department of Public Health Rules for Food Service](#)

[Georgia Department of Education Nutrition Program](#)

[HACCP](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
05/17/2021	05/17/2021	08/1/2024



3.3.4 Food Service Vendor Management

Purpose

This policy governs vendor management for the ANCS Nutrition Program.

Duration

This policy is permanent.

Policy

The Purchasing and Receiving Policy defines the procurement process for ANCS.

- a. An exception to three vendors is procurement of farm-to-table food items. For these vendors, ANCS uses the “Local Preference in Procurement” (DJEA-R(1)) from Atlanta Public Schools (APS) , which allows the school to purchase items that are available only within close geographical proximity to ANCS.

Resources

[Vendor and Supplier Conflict of Interest](#)

[Purchasing and Receiving](#)

Approval

Policy approval date:

05/17/2021

Policy effective date:

05/17/2021

Policy review date:

08/1/2024



3.3.5 Health Inspections

Purpose

This policy governs the frequency of and expectations for health inspections.

Duration

This policy is permanent, but it is subject to revision based on changes in the food service code.

Policy

- a. ANCS is required to comply with Fulton County laws regarding health inspections.
- b. Health inspections occur annually and are unannounced.
- c. The Elementary Campus and Middle Campus are inspected separately.
- d. An "A" grade is required on all health inspections.
- e. Failure to receive an "A" is reported to the Executive Director, and immediate corrections are required.
- f. If an "A" is not received on the follow-up health inspection, the report is delivered to the Governing Board for further action.
- g. The inspection certificate shall be posted and available for review.

Approval

Policy approval date:

05/17/2021

Policy effective date:

05/17/2021

Policy review date:

08/1/2024



3.3.6 Kitchen Hygiene

Purpose

This policy governs expected hygiene in the kitchens of ANCS. This includes glove use, handwashing, kitchen staff personal hygiene, and illness reporting.

Policy

SECTION 1. Glove Use

- a. ANCS will supply food-service-quality gloves for use by all food service staff.
- b. The use of cutting gloves is optional but highly recommended.
- c. Glove use protocols will be in place at all times. Protocols will govern the frequency of glove changes and the use of gloves during food service.

SECTION 2. Handwashing

- a. ANCS will supply handwashing stations as mandated by law.
- b. Food service staff will wash hands following standard protocols.
- c. At no time is hand sanitizer to be used as a substitute for correct handwashing.

SECTION 3. Personal Hygiene

- a. Food service staff are required to follow the highest standards of personal hygiene.
- b. Any cuts or abrasions are to be covered with brightly colored/high-contrast band-aids.
- c. No jewelry other than simple wedding bands is allowed during prep or service in order to eliminate sources of bacteria and pathogens.

SECTION 4. Illness Reporting

- a. Food service staff are required to report any illness to the Nutrition Director.
- b. The Nutrition Director will determine whether the staff member is cleared to continue food service work for the duration of the illness.
- c. ANCS reserves the right to ask ill staff to supply a doctor's clearance



before returning to work.

Approval

Policy approval date:

05/17/2021

Policy effective date:

05/17/2021

Policy review date:

08/1/2024



3.4 Transportation



3.4.1 Transportation Rentals

Purpose

This policy governs renting buses for student transportation.

Duration

This policy is permanent.

Policy

APS has contracts with multiple vendors to provide charter bus service.

1. To request transportation, fill out the Atlanta Public Schools Field Trip Request Form and provide it to the Campus Principal, along with the Field Trip Approval Form. See [Field Trips](#).
2. The APS Transportation Department must receive the paperwork at least two weeks before the date of the trip.
3. The day before the field trip, call the APS Transportation Department at (404) 802-5500 or (404) 802-5512 to confirm.
4. Parents/guardians are prohibited from riding on buses with students unless a special exemption has been requested by a member of ANCS leadership and submitted for approval to APS.

Resources

[Field Trips](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
05/17/2021	05/17/2021	08/1/2024



3.4.2 Use of Personal Vehicles to Transport Students

Purpose

To provide guidance for when parents/guardians drive small groups of students to/from sports games or field trips.

Duration

This policy is permanent.

Policy

- a. Any parent/guardian who wants to transport students to/from sports games or field trips must complete the Adult Transportation of Students by Personal Vehicle to ANCS-Sponsored Activities form.
- b. As part of this form, applicants must provide a copy of their driver's license and a copy of their proof of insurance.
- c. Forms are to be returned to the ANCS staff member organizing the activity, who will review the paperwork and provide it to the Director of Finance and Operations to keep on file for the duration of the school year.
- d. No one may transport students in their personal vehicles without submitting the required paperwork and documentation before the start of the event.

Resources

For the Adult Transportation of Students by Personal Vehicle form.

Approval

Policy approval date:

Policy effective date:

Policy review date:

05/17/2021

05/17/2021

08/1/2024



4: Student and Family-Academic Program Policies



4.1 Academics



4.1.2 Class Size

Purpose

This policy describes the process for establishing class size.

Duration

This policy is permanent.

Policy

- a. Class sizes at ANCS are set based upon the recommendation of the Executive Director and approved by the Governing Board of Directors as a part of the school's annual budget. Class sizes are set by grade level in accordance with the relevant sections of the school's charter agreement.
- b. On the rare occasion when an academic situation warrants a class be increased by one student, that decision will be made by the Executive Director and the Campus Principal and reported to the Board at its next regularly scheduled meeting. Under no circumstances is such an increase in class size to occur other than for academic reasons. Such an increase in the size of a class may not go beyond one student unless approved by the Board prior to such action taking place.

Approval

Policy approval date:

10/2004

Policy effective date:

10/2004

Policy review date:

08/17



4.1.3 Coalition of Essential Schools

Purpose

This policy describes the broad educational philosophy of ANCS.

Duration

This policy is permanent but subject to change based on changes in standards and curriculum.

Policy

ANCS is a member of the Coalition of Essential Schools (CES), a national organization of like-minded schools guided by 10 Common Principles. For over 20 years, CES has been at the forefront of creating and sustaining personalized, equitable, and intellectually challenging schools.

The 10 Common Principles of CES Schools

1. The school should focus on helping young people learn to use their minds well. Schools should not be comprehensive if such a claim is made at the expense of the school's central intellectual purpose.
2. The school's goals should be simple: that each student master a limited number of essential skills and areas of knowledge. While these skills and areas will, to varying degrees, reflect the traditional academic disciplines, the program's design should be shaped by the intellectual and imaginative powers and competencies that the students need, rather than by "subjects" as conventionally defined. The aphorism "less is more" should dominate: Curricular decisions should be guided by the aim of thorough student mastery and achievement rather than by an effort to merely cover content.
3. The school's goals should apply to all students, while the means to these goals will vary as those students themselves vary. School practice should be tailor-made to meet the needs of every group or class of students.
4. Teaching and learning should be personalized to the maximum feasible extent. Efforts should be directed toward a goal that no teacher have direct responsibility for more than 80 students in the high school and middle school and no more than 20 in the elementary school. To capitalize on this personalization, decisions about the details of the course of study, the use of students' and teachers' time, and the choice of teaching materials and specific pedagogies must be unreservedly placed in the hands of the Principal and staff.
5. The governing practical metaphor of the school should be student-as-worker, rather than the more familiar metaphor of teacher-as-deliverer-of-instructional-services. Accordingly, a prominent pedagogy will be coaching to provoke students to learn how to learn and, thus, to teach themselves.
6. Teaching and learning should be documented and assessed with tools based on student performance of real tasks. Students not yet at appropriate levels of competence should be provided intensive support and resources to assist them quickly to meet those standards. Multiple forms of evidence, ranging from ongoing observation of the learner to completion of specific projects, should be used to better understand the learner's strengths and needs,



and to plan for further assistance. Students should have opportunities to exhibit their expertise before family and community. The diploma should be awarded upon a successful final demonstration of mastery for graduation – an “Exhibition.” As the diploma is awarded when earned, the school’s program proceeds with no strict age grading and with no system of credits “earned” by “time spent” in class. The emphasis is on the students’ demonstration that they can do important things.

7. The tone of the school should explicitly and self-consciously stress values of unanxious expectation (“I won’t threaten you, but I expect much of you”), of trust (until abused), and of decency (the values of fairness, generosity, and tolerance). Incentives appropriate to the school’s particular students and teachers should be emphasized. Parents/guardians should be key collaborators and vital members of the school community.
8. The Principal and teachers should perceive themselves as generalists first (teachers and scholars in general education) and specialists second (experts in but one particular discipline). Staff should expect multiple obligations (teacher-counselor-manager) and a sense of commitment to the entire school.
9. Ultimate administrative and budget targets should include, in addition to total student loads per teacher of 80 or fewer pupils on the high-school and middle-school levels and 20 or fewer on the elementary level, substantial time for collective planning by teachers, competitive salaries for staff, and an ultimate per-pupil cost not to exceed that at traditional schools by more than 10 percent. To accomplish this, administrative plans may have to show the phased reduction or elimination of some services now provided to students in many traditional schools.
10. The school should demonstrate non-discriminatory and inclusive policies, practices, and pedagogies. It should model democratic practices that involve all who are directly affected by the school. The school should honor diversity and build on the strength of its communities, deliberately and explicitly challenging all forms of inequity.

Resources

Coalition of Essential Schools

Curriculum

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.1.4 Curriculum

Purpose

This policy governs curriculum at ANCS.

Duration

This policy is permanent, but it is subject to revision.

Policy

The scope and sequence of the ANCS curriculum is determined by the school's faculty as guided by the Georgia curricular standards. Decisions about the use of materials to support the teaching of the school's curriculum are made by teachers. Teachers use organizations like YALSA and School Library Journal for assessing grade-level appropriateness of texts and Common Sense Media for films. If through that selection process a teaching team feels there is a compelling reason to use material that is geared for a slightly older audience, then these are the guidelines that are to be followed:

If a teacher or teaching team determines that there is clear and compelling reason to use a text, film, or other media that has a rating or recommended audience that is slightly older than the group of students with whom it will be used, teachers should first seek the approval of their Campus Principal for use of it in class. At that point, the teacher or teaching team must draft a communication to parents/guardians containing the following information:

- Why the text/film/media is being used as a part of the curriculum and how/when it is going to be used
- What specific content comes up in the text/film that will be seen by students and what content will not be seen by students
- Any alternative text/film/media that will be provided for students whose parents/guardians do not grant permission and how that alternative will be used
- A note that the parent/guardian can contact the teacher with any questions or concerns to discuss

This communication must first be reviewed by the Campus Principal before being sent to parents/guardians.

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17





4.1.5 Gifted Education

Purpose

This policy governs the position ANCS takes on gifted education.

Duration

This policy is permanent, but it is subject to revision.

Policy

At this time, ANCS does not offer a formal gifted program approved by the Georgia Department of Education. The needs of learners identified as gifted in a previous school will be met in the regular classroom through teaching guided by the Common Principles of the Coalition of Essential Schools.

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



4.1.6 Guiding Principles

Purpose

This policy states ANCS' Guiding Principles.

Duration

This policy is permanent.

Policy

At ANCS, our Guiding Principles describe who we are and how we are to behave as members of the ANCS community, as students, and as adults.

The image displays five blue rectangular boxes with white text, arranged in two rows. The top row contains three boxes, and the bottom row contains two boxes. Each box contains a guiding principle starting with 'We' and including a key word underlined.

- Box 1 (top left): We come to school and every class prepared to learn and do our best.
- Box 2 (top middle): We respect each other, our surroundings, and ourselves.
- Box 3 (top right): We take responsibility for our actions and learning.
- Box 4 (bottom left): We resolve conflicts in a peaceful, thoughtful, and meaningful way.
- Box 5 (bottom right): We celebrate our individual and collective successes.

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



4.1.7 Library Media Center

See [Technology and Library Media](#).



4.1.8 Promotion, Retention, and Placement

Purpose

This policy governs promotion, retention, and placement as it relates to standardized testing at the third, fifth, and eighth grade levels.

Duration

This policy is subject to yearly review based upon updated standards from the State of Georgia and Atlanta Public Schools.

Policy

SECTION 1. Responsibility for Student Promotion Decisions

The recommendation for promotion to the next grade level is the primary responsibility of the faculty of ANCS. When the recommendation is for a student to not proceed to the next grade level based on academic performance, the appropriate faculty members will meet with the parents/guardians of the student to discuss the reasons for the recommendation.

SECTION 2. Promotion, Retention, and Placement Related to Standardized Testing

- a. In accordance with Georgia State Board of Education Rule 160-4-2-.11 (Promotion, Placement, and Retention), students at ANCS in grades 3, 5, and 8 must demonstrate grade-level proficiency in reading and mathematics, as measured by statewide standardized tests, in order to be promoted to the next grade level.
- b. If this rule is temporarily waived or suspended by the Georgia Department of Education, student promotion will be determined based on the ANCS promotion criteria for all other grade levels.
- c. In an instance where a student does not pass the statewide standardized tests required for promotion in these grade levels, the following procedures will be followed:

Process	
Step 1	The parent/guardian of the student will be notified in writing.
Step 2	If the student passes the specified subtests in a retest administration, the student will be promoted to the next grade level.
Step 3	If the student does not pass the specified subtests in a retest administration, a placement committee meeting will be held within 10 business days of the retest results to determine the placement of the student for the following school year. The



Process	
	parent/guardian of the student will be notified in writing of the time and location of the committee meeting. The placement committee will be comprised of the Principal (or designee), teacher of the student, and the parent/guardian of the student (for students receiving special education services, the IEP team will serve as the placement committee). The placement committee must make a unanimous decision regarding the placement of the student for the following school year.
Step 4	A parent/guardian has the right to appeal the outcome of the placement committee meeting to the ANCS Governing Board of Directors. This appeal must be made to the Chair of the Board in writing within 10 business days of the decision. Within 10 business days of the appeal request, the Board will convene to hear the appeal. At the hearing, faculty members and/or the Principal will also be able to present their recommendation. Following the full hearing, the Board will make a decision on the appeal and notify the parent/guardian in writing within 10 business days. The Board's decision is the final decision of the school.
Step 5	Copies of all correspondence concerning this matter will be placed in the student's permanent record folder.

SECTION 3. Process for Student Recommended as Not Ready for Promotion

Process	
Step 1	If this is the first year the student has been recommended as not being ready for promotion, the parents/guardians will make the final decision as to the student's placement for the following year.
Step 2	If this is the second year the student has been recommended as not being ready for promotion, the faculty's recommendation will be the final decision as to the student's placement for the following year.
Step 3	A parent/guardian has the right to appeal the promotion decision to the ANCS Governing Board of Directors. This appeal must be made to the Chair of the Board in writing within 10 business days of the decision. Within 10 working days of the appeal, the Board will convene to hear the appeal. At the hearing, faculty members and/or the Principal will also be able to present their recommendation. Following the full hearing, the Board will make a decision on the appeal. The Board's decision is the final decision of the school.

SECTION 4. Student Promotion Criteria In Grades 6-8

In preparation for the transition to high school, the criteria below are used in grades 6-8 to guide decisions about when a student is ready to move to the next grade level.

To move from 6th grade to 7th grade, each ANCS student should demonstrate academic competency as measured by the following criteria:



- Earning an overall grade of 3 or higher in each subject area.
- Earning an achievement level of 3 or higher on the student work portfolio.
- Successfully completing the public exhibition of the student work portfolio.
- Earning a score of Developing or higher on the Grade 6 Georgia Milestones Assessments in English Language Arts and Mathematics.

To move from 7th grade to 8th grade, each ANCS student should demonstrate academic competency as measured by the following criteria:

- Earning an overall grade of 3 or higher in each subject area.
- Earning an achievement level of 3 or higher on the student work portfolio.
- Successfully completing the public exhibition of the student work portfolio.
- Earning a score of Developing or higher on the Grade 7 Georgia Milestones Assessments in English Language Arts and Mathematics.

To move from 8th grade to high school, each ANCS student should demonstrate academic competency as measured by the following criteria:

- Earning an overall grade of 3 or higher in each subject area.
- Earning an achievement level of 3 or higher on the student work portfolio.
- Earning an overall grade of 3 or higher on the Community Project (beginning in the 2017-18 school year).
- Successfully completing the public exhibition of the student work portfolio.
- Earning a score of Developing or higher on the Grade 8 Georgia Milestones Assessments in English Language Arts and Mathematics.

If a student reaches the end of a school year and has not met the criteria for promotion, a decision on placement in the next grade or retention in the current grade will be made. The Middle Campus Principal, in consultation with the student, the student's family, and any appropriate teachers of staff members, will make the final decision.

Note: Students with an IEP may have modifications to these criteria as determined by the Special Education Coordinator and/or as a part of an IEP.

SECTION 5. Promotion of More Than One Grade Level

In rare circumstances, a student may be recommended to move more than one grade level, commonly referred to as "skipping" a grade. The decision to promote a student more than one grade level is taken on a case-by-case basis in consultation with the Executive Director, Principal, student, student's family, and any appropriate teachers or staff members.



Resources

Georgia State Board of Education Rule 160-4-2-.11

Approval

Policy approval date:

11/15/16

Policy effective date:

11/15/16

Policy review date:

08/17



4.1.9 Recess

Purpose

The benefits of recess for children have been widely reported. Recess improves students' physical, mental, and emotional health, and it enhances their learning opportunities. This policy outlines the way recess is handled at ANCS.

At ANCS, recess is defined as a scheduled time during the school day that provides students the opportunity to take a break from their class work, engage in social play with their peers, and participate in unstructured and/or guided activities under the supervision of school faculty members.

Duration

This policy is permanent and subject to yearly revision by the ANCS Governing Board.

Policy

ANCS recognizes the importance of the benefits of recess and considers it an essential part of its school day. However, there are times when, within appropriate guidelines, it is within a teacher's or staff member's discretion to restrict a student's recess privileges.

SECTION 1. Behavior Issues Related to Participating in Recess

- a. Under certain circumstances, in the professional judgment of a faculty or staff member, it may be appropriate for a student to be kept from recess as a part of a disciplinary consequence. Specific examples of behavioral incidents that could result in recess restriction (social play) include but are not limited to the following:
 - i. Attempting to or threatening to cause physical harm to another
 - ii. Fighting
 - iii. Engaging in, or attempting to engage in, a verbal altercation
 - iv. Disrespectful conduct toward a staff member or another student
 - v. Use of profanity
 - vi. Unsafe behavior during recess (rough play, throwing objects such as stones or sticks, and deliberate acts that could harm others)
 - vii. Consistent disruptions during instructional time; intentional off-task behavior that resulted in a significant amount of lost instructional time
- b. Some actions listed above may be coupled with additional consequences (Assistant Principal referral) along with a recess restriction as determined by a teacher and school administrators.

SECTION 2. Academic Issues Related to Participating in Recess

- a. There may be isolated instances that warrant a teacher keeping a student



from a portion of recess for academic assistance. Whenever possible, other venues for academic assistance will be sought to avoid keeping a student from recess.

- b. It is the expectation that all teachers maintain open lines of communication regarding students' academic and behavioral performance. Therefore, if a student is kept from recess for any amount of time on more than one occasion, the parent/guardian will be notified regarding the matter by the teacher or advisor.

SECTION 3. Physical Activity During a Recess Restriction for Behavioral Incidents

Efforts will be made to encourage a student who has had a recess restriction for a behavior infraction to be permitted an alternative physical movement opportunity (walking or running laps, jumping jacks, jump rope, etc.).

SECTION 4. Restrictions to the Policy

Recess is not to be withheld for a whole class, nor is the duration to be the entire period of recess.

Resources

Campus and Student Discipline

Approval

Policy approval date:	Policy effective date:	Policy review date:
02/19/13	02/19/13	08/17



4.1.10 Reporting System and Reporting of Student Progress

Purpose

This policy governs the systems used and expectation for the reporting of student progress.

Duration

This policy is subject to yearly revision.

Policy

While teachers use data from student assessments daily, several reporting structures exist at ANCS to afford students and families frequent opportunity to reflect upon student performance information in order to grow as learners. These structures include the following:

SECTION 1. Weekly Communication Folders (grades K-5)

Each week, a communication folder is sent home to parents/guardians containing updates on student performance and classroom initiatives. Often, additional home enrichment materials are included, as well as suggestions on how parents/guardians can collaborate with teachers in supporting their child.

SECTION 2. Advisor Progress Reports (grades 6-8)

- a. At the midway point of each academic term, each student receives a progress report from his/her advisor.
- b. These reports give feedback on a student's development of his/her habits of learning and provide current grades for each class with comments from the student's advisor.
- c. Advisors may send out a "warning" report between these regular reporting periods for any students in their advisories who have been flagged for academic and/or behavioral concerns.

SECTION 3. End-of-Term Reports

- a. Three times a year, students and families in all grades receive end-of-term reports.
- b. The end-of-term report provides academic and related information on a student so that support and attention may be enhanced, maintained, or altered to help the student achieve maximum growth and learning.
- c. These reports provide a detailed picture of a student's performance in each subject area or class by featuring a narrative that describes the student's



skills and habits relative to the standards for the course.

SECTION 4. Conferences

- a. **Grades K-5:** A meeting with the teacher and family—and, where appropriate, student—takes place following the distribution of end-of-term reports in the fall to provide a place for further discussion of student progress.
- b. **Grades 6-8:** Each student leads a conference in the fall with his/her parents/guardians and advisor to reflect upon performance so far in the school year and set learning goals for the remainder of the year. Another conference is held in the spring to review the student's progress toward his/her learning goals.
- c. In addition to these conferences, teachers or parents/guardians may request a conference at other times throughout the school year as needed.

SECTION 5. Portfolio Presentations

Students at all grade levels present and reflect upon their learning through a public exhibition of their work at various points throughout the school year.

SECTION 6. Standardized Test Score Reports

- a. Student assessment score reports on statewide standardized tests will be distributed to families following their arrival to the school.
- b. The score reports will be accompanied by a cover letter that further explains the tests and a guide to interpreting the score reports.

SECTION 7. Grading

- a. ANCS does not use numbers, ranks, or traditional A-F grades.
- b. Performance standards for student work are determined by the ANCS faculty and are available from a student's teacher.
- c. Student academic performance is documented in relation to a student's progress toward the standards for each performance area at each grade level using the following terminology:
 - i. Grades K-5:
 - E = Exceeding the standard
 - M = Meeting the standard
 - P = Progressing to the standard
 - D = Does not meet standard



ii. Grades 6-8:

- Exceeding the standards
- Meeting the standards
- Approaching the standards
- Just beginning toward the standards
- Not yet moving toward the standards

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.1.11 Student Support Team (SST)

Purpose

This policy relates to support actions for students who experience academic difficulties.

Duration

This policy is permanent.

Policy

In compliance with Georgia State Board Rule 160-4-2.32, ANCS uses the Student Support Team (SST) process to address consistent academic and/or behavioral concerns of students in grades K-8.

See [Student Support Team \(SST\)](#).

Resources

Georgia State Board Rule 160-4-2.32

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



4.2 Athletics and Activities



4.2.1 Athletic League Involvement

Purpose

This policy describes ANCS involvement in athletic leagues.

Duration

This policy is temporary and subject to yearly review.

Policy

- a. The Middle Campus Principal, in consultation with the Athletic Director, may choose to enroll ANCS in a citywide athletic league open to charter schools.
- b. Alternatively, if APS opens athletic competition to charter schools under APS jurisdiction, the Middle Campus Principal and Athletic Director may choose to participate in the APS league or continue involvement with a charter school league.
- c. The Middle Campus Principal and Athletic Director will make all determinations about which sports offered by the league ANCS will participate in.
- d. All league fees not directly paid for by participation dues from athletes must be accounted for in the annual operating budget.

Approval

Policy approval date:

06/16/15

Policy effective date:

01/7/15

Policy review date:

08/17



4.2.2 Before- and After-School Activities

Purpose

This policy governs offerings that ANCS has for before- and after-school activities.

Duration

This policy is permanent, but it is subject to revision.

Policy

SECTION 1. Before-School Activities

ANCS does not offer activities prior to the start of the school day.

SECTION 2. After-School Enrichment Program Offerings

- a. The Enrichment Program is offered on a fee basis. Fees are determined by the Director of Finance and Operations and the Campus Principal.
- b. The Enrichment Program is offered three times per year in conjunction with grading terms.
- c. Enrichment classes are 8 weeks long with most classes offered once per week.
- d. The majority of enrichment classes are taught by ANCS staff, but the Director of Finance and Operations and the Campus Principal may, at their discretion, engage the services of an outside company to provide enrichment classes. Both staff and outside companies must meet the following requirements:
 - i. Completion of an official Proposal for Services form.
 - ii. Submitting the form to the Director of Finance and Operations and the Campus Principal. The instructor will be notified if their proposal is accepted within one week.
 - iii. Outside instructors are required to pass a background check and submit a certificate of liability insurance coverage naming ANCS as an additional insured.
- e. Instructors (both outside and staff) are paid \$80 per student for the 8-week period.
- f. ANCS retains 10 percent of all enrichment fees to cover costs of administering the program.

SECTION 3. Signing Up and Parent/Guardian Payment for After-School Enrichment Programs



- a. A notice listing the enrichment class offerings is sent home via hard copy, put into the Courier, and placed on the ANCS website.
- b. The deadline for submitting an application is stated in all publications and on the application form itself.
- c. Signups are first-come, first-served.
- d. Payment is expected at the time of application, and all payments are to be made to ANCS, not to individual instructors.
- e. Once applications are received, they are forwarded to the applicable instructor.
- f. Instructors have discretion over whether they will maintain a waiting list for their program.
- g. There are no refunds issued for enrichment classes.
- h. Individual instructors have discretion over whether they will offer scholarships for their class. The application form has information about scholarship availability.

SECTION 4. Discipline and Enrichment Class Attendance

- a. Students who have stayed home due to illness should not attend enrichment classes.
- b. Individual instructors will determine expected student behavior and consequences for not behaving as expected. The ANCS Student Discipline Policy is in force at all times, even if outside instructors are providing an enrichment class. See [Student Discipline](#).

SECTION 5. Aftercare

- a. Aftercare is a separate program from the Enrichment Program. Aftercare is offered each day from the end of school until 6 p.m.
- b. Activities in Aftercare vary by day and weather.
- c. Students in Aftercare will receive a snack provided by the program.
- d. The fee for Aftercare is set by the Aftercare Director and is clearly communicated at the beginning of each school year.
- e. The fee is a daily rate and is not prorated based upon how long a student is in Aftercare on any given day.
- f. Aftercare fees must be paid in advance and in a timely manner. Families seeking scholarships to assist with payment for Aftercare should speak with the Aftercare Director.



- g. Aftercare fees are paid to ANCS.
- h. The fee for late pickups is set by the Aftercare Director and is clearly communicated at the beginning of each school year.
- i. Parents/guardians are prohibited from volunteering at Aftercare.
- j. Questions about Aftercare should be directed to the Aftercare Director.
- k. On early dismissal days, Aftercare is available at half-price from the early dismissal time if students are picked up by the regular dismissal time. Students who stay past the regular dismissal time will be assessed the regular Aftercare daily rate.

Resources

For the Proposal for Services form, see Policy Forms.

[Financial Obligations](#)

[Official School Year, Day, and Calendar](#)

Approval

Policy approval date:

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Policy review date:

06/16/15

01/7/15

08/17



4.2.3 Chaperone Duties and Responsibilities

Purpose

The purpose of a chaperone is to keep order and see to the safety and conduct of those students involved in a school event. Chaperones for all activities agree to adhere to the procedures set out below. It is expected that all chaperones read and become familiar with the duties and responsibilities of chaperones as set forth in this document. Chaperones must also complete the Volunteer Application form prior to serving as a chaperone.

Duration

This policy is permanent.

Policy

SECTION 1. Staff Responsibilities and Procedures Related to Chaperones

- a. When a staff member who is responsible for a school-sponsored trip determines the need for chaperones, he/she will be responsible for obtaining the appropriate number of chaperones.
- b. There should be at least one chaperone per 15-20 students. Conditions relating to the students and the activity may necessitate additional chaperones.
- c. Staff should confirm the chaperone(s). They will be approved based on the Volunteer Application submitted by each chaperone.
- d. The staff member in charge of each particular event where chaperones are needed will provide the Executive Director, Campus Principal, or Athletic Director (as applicable) a list of chaperones at least two weeks in advance of the scheduled activity.
- e. Staff member(s) in charge of chaperones shall conduct a briefing for all chaperones in advance of each event at which the chaperone shall serve.
- f. Chaperones shall be made aware of the Code of Conduct and emergency procedures.

SECTION 2. Chaperone Roles and Responsibilities

- a. Chaperone briefings shall be conducted in advance of each event at which Chaperones serve. It is mandatory for each chaperone to attend such briefing(s). Briefings may be done via email message with complete details. The briefing shall consist of at least the following:
 - i. The exact specifics of the trip, including programs and educational experiences



- ii. The time of departure, planned route, and expected time of return
 - iii. Planned procedures to follow in case of emergency or another unusual circumstance that could occur
 - iv. Any special needs of any students
 - v. Overview of the role and responsibilities of chaperones
- b. Chaperones are considered mandatory reporters and must have completed the training video, which is available on the ANCS website, prior to performing chaperone duties. See [Mandated Reporters](#).

SECTION 3. Chaperone and Staff Responsibilities

Chaperones and staff shall abide by the following throughout the time they serve as chaperones. Chaperones shall:

- a. Follow the direction of the teacher(s)/advisor(s), Executive Director, or Principal designee, and bring disciplinary issues to the attention of a staff member.
- b. Ride to and from the area of destination with the students in the same means of transportation provided for the students, unless prior approval has been given by the Campus Principal or Athletic Director.
- c. Carry a list of students and their home phone numbers for the students they are responsible for supervising and any special needs of any students, including responsibility for prescription medications.
- d. Watch carefully for student valuables and check the buses thoroughly (whenever students disembark) so as to avoid leaving behind students' personal belongings. Chaperones will not be held responsible for student belongings that are lost during a trip or event.
- e. Be responsible for the safety and assistance of those students who are assigned to their charge and be aware of their whereabouts at all times. Chaperones shall also conduct a head count and/or roll call of passengers prior to any bus departure.
- f. Immediately advise the Executive Director/Principal/Principal designee in charge of the activity of any intervening circumstances that would prevent a student from being transported back to campus. Arrangements will then be made for a representative of the school to remain with the student until the student has been delivered to his/her parent or legal guardian.
- g. Complete the Volunteer Application and sign the Student Privacy and Confidentiality Agreement for school volunteers.
- h. Abstain from the use of alcohol and illegal drugs during the entire trip.



- i. Abstain from the use of tobacco in the presence of students.
- j. Model appropriate verbal and physical conduct while serving as a chaperone and while present on school premises or at school activities.
- k. Refrain from transferring their role to another person during the time they are responsible for the supervision of students.
- l. Have their services for the school-related trip terminated immediately in the event that they violate any of the above stipulations.
- m. Attend to the needs of students outside of their supervision assignment in the event of an emergency or if asked to do so by the teacher(s)/advisor(s) or Principal/designee.

SECTION 4. Overnight Trip Guidelines

In addition to the guidelines above, on overnight trips, ANCS requires the following:

- a. Having at least one chaperone for every 15 students. If the trip is co-ed, then at least one male and female adult must accompany the group.
- b. In the event a chaperone is unable to fulfill their responsibilities, the staff member in charge will reassign the responsibilities as appropriate.
- c. In the event the staff member in charge is unable to fulfill their responsibilities, he/she will designate one of the other chaperones (must be a certified school employee) as the person in charge. If there are no other certified chaperones, the staff member in charge will contact his/her respective Principal or Athletic Director (as appropriate) for further direction. In the event it is impossible for the staff member in charge to function, one of the other chaperones will call the respective building Principal or Athletic Director, as appropriate, for further direction.
- d. At the conclusion of the trip, it is desirable for the staff member (teacher/coach) in charge and other chaperones to “recap” the trip and note any information for subsequent planning.
- e. Chaperones and staff members will not have inappropriate verbal or physical interactions with students or with each other. Chaperones and staff members are assigned a room and must sleep in that room so that students or other chaperones can contact them in case of an emergency or change in trip itinerary.

Resources

For the Volunteer Application and Student Privacy and Confidentiality Agreement, see Policy Forms.

[Mandated Reporter Training for Volunteers](#)

Approved June 16, 2015

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[Mandated Reporters](#)

[Use of Personal Vehicles to Transport Students](#) (for information related to chaperones driving for field trips)

Approval

Policy approval date:

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Policy review date:

06/16/15

01/7/15

08/17



4.2.4 Club and Extracurricular Programs

Purpose

The purpose of this policy is to provide guidelines for students to form and participate in clubs while preserving the educational environment of the school.

Duration

This policy is permanent.

Policy

It is the policy of the ANCS Governing Board to promote and advance school clubs that enrich the education and lives of students.

The Board also desires to allow students opportunities to organize supervised non-curricular clubs.

SECTION 1. Non-curricular Student Clubs

- a. Defined as organizations that are not directly related to the curriculum and that are initiated and operated by students enrolled in the school, open to all students in the school, and at which attendance is completely voluntary.
- b. Non-curricular student clubs are operated with the permission of school authorities but are not sponsored by the school.
- c. Non-curricular student clubs are operated under the close supervision of a faculty supervisor.

SECTION 2. Formation of a Non-curricular Student Club

- a. Students wishing to charter non-curricular clubs must submit to the Principal appropriate documentation that provides the following information about the club:
 - i. Name, purpose, and objectives of the club
 - ii. The types of activities in which club members may be engaged
 - iii. When the club anticipates holding regular meetings
 - iv. Any materials the club plans to use to solicit membership or inform others of the club's existence
- b. Limitations upon the group's/club's actions include:
 - i. Action or advocacy of imminent action that violates the law or administrative rule; this prohibition shall not apply to appropriate discussions concerning the changing of laws or rules, or actions taken through appropriate channels or procedures to effectuate such changes.



- ii. Advocacy or approval of sexual activity outside of marriage, or presentations in violation of laws or regulations governing sex education or privacy rights of families or individuals.
 - iii. Action or advocacy of imminent action involving the harassment or the denigration of persons based upon race, religion, national origin, gender, sexual orientation, disability, or other status-linked characteristics.
 - iv. Action or advocacy of imminent action with the intent to cause a person to fear to freely exercise or enjoy any right secured by the Constitution or laws of the United States or the state of Georgia.
 - v. Presentation or discussion of information relating to the use of contraceptive devices or substances, regardless of whether the use is for purposes of contraception, without the prior written, informed consent of the parent(s) or legal guardian(s) of those students participating in the discussion.
- c. In order to assign faculty supervisors, non-curricular student clubs must have the documentation submitted to the school's administration by September 15 to be considered for a second-semester charter and by January 15 to be considered for a first-semester charter for the following school year.

SECTION 3. Club Meetings

- a. Meetings shall take place only during non-instructional time established by the school administration. A faculty member shall be present.
- b. All meetings shall be student-initiated and open to all students in the school. Student attendance at any meeting shall be completely voluntary.
- c. Non-curricular student groups may invite non-school persons to attend their meetings only upon notification of the school's Principal. Non-school persons may not direct, conduct, control, or regularly attend activities of the group. Non-school persons must follow the school's established procedure for allowing non-school persons on campus, including registration procedures. The school reserves the right to limit the attendance of non-school persons if applied consistently for all student groups.
- d. School administration shall determine the equal access of all non-curricular student groups to only the community bulletin board.
- e. No unlawful conduct can occur at a meeting.
- f. The group will not compromise or interfere with ANCS authority to:
 - i. Maintain order and discipline on school premises.
 - ii. Protect the well-being of students and employees.
 - iii. Ensure that attendance at meetings is voluntary.

SECTION 4. Club Names

- a. The Principal shall specifically approve the name of the club to ensure that:



- i. The name reasonably reflects the nature, purpose, and activities of the club; and
 - ii. The club name would not result in undue disruptions of school operations, subject students to harassment or persecution, or imply inappropriate association with outside organizations or groups.
- b. Students denied access may appeal the Principal’s decision to the Governing Board. Students must file a written notice of appeal with the Executive Director within 10 days of the date of denial by the Principal.
- c. The Board will review the evidence submitted to the Executive Director and the written determination of the Principal. The Board’s written decision will be issued within 30 days of receipt of the student’s written notice of appeal.

SECTION 5. Club Restrictions

- a. The school, its agents, and employees will not:
- i. Influence the form or content of any prayer or other religious activity;
 - ii. Require any person to participate in prayer or other religious activity;
 - iii. Expend public funds beyond incidental costs for student-initiated costs;
 - iv. Compel any employee to supervise meetings to which he/she objects; or
 - v. Impose a minimum size limit on student meetings.
- b. The school administration shall set the time and place for all recognized non-curricular student club meetings.
- c. School employees who supervise student club meetings must report to the school administration any violations of this policy.
- d. Student clubs that have been found to be in violation of this policy shall be dissolved and will not be allowed to re-petition for reinstatement until the next school year.
- e. Each school office shall maintain on file all currently approved club applications.
- f. Participation in any school club (curricular or non-curricular) will require documented proof of parental permission.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	01/7/15	08/17



4.2.5 Enrichment Programs

See Before- and After-School Activities.



4.2.6 Field Trips

Purpose

This policy outlines planning for and participation in field trips.

Duration

This policy is permanent, but it is subject to revision.

Policy

ANCS recognizes the value of field trips to the educational experience of students. All field trips must be approved by the Principal according to procedures developed at each campus.

SECTION 1. Field Trip Planning and Organization

- a. Field trip organizers must complete the Field Trip Packet, which includes the bus form and request for a field trip.
- b. The packet must be submitted to the Campus Principal at least three weeks in advance of the trip date.
- c. Failure to submit the packet on time will result in not having a bus scheduled for the field trip.
- d. If chaperones will be needed, they must be listed on the bus request form by name.
- e. In accordance with APS policy, all field trips must return to school by 2 p.m.

SECTION 2. Field Trip Fees and Student Participation

- a. No student shall be barred because of lack of funds from participating in trips planned as part of the general instructional program that occur during the school day. All requests for financial participation in such field trips shall be optional and shall in no way affect a student's ability to participate.
- b. Fees may be required for participation in excursions planned as enrichment activities outside of the regular school day; however, reasonable efforts shall be made to raise funds to assist students who are not able to pay the fees due to financial hardship. Any such fundraising efforts shall comply with the school's [Fund Development, Fundraising, and the Annual Campaign](#).

The Executive Director is authorized to develop procedures to implement this policy.

Resources

For the Field Trip Packet, please see Policy Forms.

[Chaperone Duties and Responsibilities](#)

[Family Financial Obligations](#)

Approved June 16, 2015



[Fund Development, Fundraising, and the Annual Campaign](#)

Approval

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06/16/15

01/7/15

08/17



4.2.7 Participation in Athletics

Purpose

This policy governs student participation in athletics.

Duration

This policy is permanent, but it is subject to revision.

Policy

SECTION 1. Student Requirements for Participation in Athletics

- a. Students must try out for the sport following the schedule as presented by the particular coach. There are no guaranteed spots, and eligibility does not roll over from year to year.
- b. In order for a student to participate in athletics, they must meet the following requirements:
 - i. Be in good academic standing with all their teachers.
 - ii. Complete all in-school and out-of-school assignments.
 - iii. Behave in accordance with the Guiding Principles.
- c. Students and their parent/guardian must complete all required paperwork:
 - i. Complete a contract for each sport participated in.
 - ii. Complete a doctor's physical using the approved physical form. The physical is valid for one year and remains on file for students participating in multiple sports.

SECTION 2. Fees for Participation in Athletics

- a. Fees for each sport are set by the league.
- b. Fees may include the following:
 - i. Transportation (if buses will be provided)
 - ii. Food before games
 - iii. Snacks
- c. Uniform costs are independent of league fees, although they may be combined with the league fees for convenience.
- d. All fees are payable to ANCS.
- e. Limited scholarships are available, as are payment plans. Questions about payments and scholarships are to be addressed to the Athletic Director.

SECTION 3. Supervision of Student Athletes



- a. Designated coaches will supervise students at all times.
- b. If coaches are unable to provide supervision due to an emergency, they will name another staff member, the Athletic Director, or the Campus Principal to provide temporary supervision.
- c. Chaperones and team sponsors may provide temporary supervision ONLY if they have completed required training (concussions, etc.) and mandatory reporter training.

SECTION 4. Transportation to Practices and Games

- a. It is the responsibility of parents/guardians to transport their student to practices.
- b. Some sports also require transportation to games, as APS buses are not guaranteed.
- c. ANCS may provide a system of collaboration for parents/guardians to carpool to practices or games, but any parents/guardians participating in carpools do so at their own risk and discretion.

SECTION 5. Recognition of Student Athletes

- a. Students participating in a sport for a minimum of two years will earn a letterman jacket. Jackets are paid for by parents/guardians but are ordered through the school.
- b. Each sport is encouraged to hold an awards banquet.
- c. The Athletic Director may upon their discretion hold a seasonal sports banquet honoring athletes from multiple sports.

Resources

[Financial Obligations](#)

[Chaperone Duties and Responsibilities](#)

[Use of Personal Vehicles to Transport Students](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

01/7/15

08/17



4.3 Campus and Student Discipline



4.3.1 Due Process Procedures

See Student Discipline for procedures related to due process.



4.3.2 Seclusion and Restraint

Purpose

This policy governs the use of seclusion and restraint at ANCS.

Duration

This policy is permanent.

Policy

SECTION 1. Scope of this Policy

- a. This regulation applies to all employees and consultants providing services to students at ANCS.
- b. No ANCS employee or consultant shall use seclusion, prone restraint, mechanical restraint, or chemical restraint on any ANCS student under any circumstances.
- c. Nothing in this policy shall be construed to interfere with an employee's authority to:
 - i. Implement any classroom management technique or approach, including a student's removal from the classroom;
 - ii. Take appropriate action to diffuse a student fight or altercation;
 - iii. Use his or her discretion to take necessary actions to protect students or others from imminent harm or bodily injury; or
 - iv. Seek assistance from law enforcement and/or emergency medical personnel.

SECTION 2. Physical Restraint

- a. Physical restraint may be used only in limited circumstances in which a student exhibits behaviors that place the student or others in imminent harm and the student is not responsive to verbal directives or less intensive de-escalation techniques.
- b. Preventive measures should be utilized routinely to reduce the potential need for restraint.
- c. Staff should become familiar with precursors to dangerous behavior and implement less intrusive procedures when they occur.
- d. Physical restraint should not be used:
 - i. as a form of discipline or punishment;
 - ii. when the student cannot be safely restrained; and
 - iii. when the use of the intervention would not be appropriate due to the student's psychiatric, medical, or physical conditions as described in the student's educational records.



- e. All physical restraint must be immediately terminated when the student is no longer an immediate danger to him- or herself or others, or if the student is observed to be in severe distress.
- f. Whenever possible, all physical restraints should be observed and monitored by another adult to ensure student and staff safety.
- g. Whenever possible in the instance of physically restraining a student, a staff member trained in the use of physical restraint will do so. In situations when a trained staff member is not present but a student must be physically restrained in accordance with this policy, the student may be restrained. In such situations, individuals present should be directed to summon trained staff and/or seek assistance as quickly as possible.
- h. At least three staff members at each campus will have training in physical restraint each school year. The Principal will maintain records of such training.

SECTION 3. Documentation

The use of physical restraint will be documented by staff participating in or supervising the restraint for each student in each instance in which the student is restrained. The physical restraint record shall include the following information:

- Date
- Student's name
- Location of restraint
- Precipitating behavior/incident
- Observations of student's behavior and physical status during the restraint
- Injuries to the student or staff
- Total time spent in restraint
- Staff participating in the restraint
- Staff signatures

SECTION 4. Parental Notification

- a. Parents/guardians shall be informed within one (1) school day when a physical restraint is used and shall be provided a copy of the completed Restraint Incident Report Form (or equivalent) at that time.
- b. The Principal or his/her designee shall also immediately inform parents/guardians when students are removed from the school setting by emergency medical or law enforcement personnel.

SECTION 5. Definitions



Chemical restraint – Any medication that is used to control behavior or restrict the student’s freedom of movement that is not a prescribed treatment for the student’s medical or psychiatric condition.

Mechanical restraint – The use of any device or material attached to or adjacent to a student’s body that is intended to restrict the normal freedom of movement and that cannot be easily removed by the student. The term does not include an adaptive or protective device recommended by a physician or therapist when used as recommended by the physician or therapist to promote normative body positioning and physical functioning, and/or to prevent self-injurious behavior. The term also does not include seatbelts and other safety equipment when used to secure students during transportation.

Physical restraint – Direct physical contact from an adult that prevents or significantly restricts a student’s movement. The term physical restraint does not include prone restraint, mechanical restraint, or chemical restraint. Additionally, physical restraint does not include providing limited physical contact and/or redirection to promote student safety, providing physical guidance or prompting when teaching a skill, redirecting attention, providing guidance to a location, or providing comfort.

Prone restraint – A specific type of restraint in which a student is intentionally placed face down on the floor or another surface, and physical pressure is applied to the student’s body to keep the student in the prone position.

Seclusion – A procedure that isolates and confines the student in a separate area until he or she is no longer an immediate danger to himself/herself or others. The seclusion occurs in a specifically constructed or designated room or space that is physically isolated from common areas and from which the student is physically prevented from leaving. Seclusion may also be referred to as monitored seclusion, seclusion timeout, or isolated timeout. Seclusion does not include situations in which a staff member trained in the use of de-escalation techniques or restraint is physically present in the same unlocked room as the student, in-school suspension, detention, or a student-requested break in a different location in the room or in a separate room.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	01/7/15	08/17



4.3.3 Student Discipline

Purpose

At ANCS, we believe that a meaningful and positive learning environment is best nurtured with a fair and explicit Code of Conduct. We also understand that learning often involves making mistakes. There are times when students behave in ways that go against our Guiding Principles and make it difficult for teaching and learning to take place. In these situations, we believe students need to be made aware of their behavior and given opportunities to make different, more thoughtful choices.

To this end, ANCS' Code of Conduct and discipline system aims to:

1. Help students acquire the appropriate academic behaviors that enable them to be successful learners and citizens of the world.
2. Facilitate a meta-cognitive process that enables students to make thoughtful decisions that lead to positive outcomes for the student, ANCS, and the greater community.
3. Facilitate conversations between staff members, students, and their families about student behavior in a way that builds positive relationships.

Duration

This policy is permanent.

Policy

SECTION 1. When and Where the Code of Conduct Is in Effect

The ANCS Code of Conduct is in effect during the following times and in the following places:

- a. At school or on school property at any time (this includes on-campus, after-school enrichment and extracurricular activities)
- b. Off school grounds at any school activity, function, or event and while traveling to and from such events
- c. On vehicles provided for student transportation by the school system

In addition, students may be disciplined for off-campus conduct that is felonious or that may pose a threat to the school's learning environment or the safety of students and staff.

SECTION 2. Progressive Discipline

When it is necessary to impose disciplinary action, ANCS administrators and staff will follow a progressive discipline process that will take into consideration the severity of the behavior, the student's discipline history, the age of the student, and other relevant factors.



The following more clearly defines the behaviors that are subject to disciplinary action and the procedures as to how staff will intervene on these behaviors; it also describes possible interventions and disciplinary actions staff will take to correct the behaviors.

Level 1: Disruption of Teaching and Learning

Level 1 behaviors are defined as those behaviors that distract and/or disrupt staff members from teaching, supervising, or otherwise adequately performing their job. Level 1 behaviors may also be behaviors that distract and/or disrupt other students from learning and performing to the best of their abilities. These misbehaviors are often minor and are usually resolved quickly with an intervention administered by the classroom teacher or staff member who is supervising the student at the time of the misbehavior.

Note: The behaviors described below do not cover all disciplinary situations that may arise. This is NOT intended to be an exhaustive list. Moreover, modifications to the procedures and/or disciplinary action can be made depending upon the facts of an individual case and at the discretion of the building administrator.

Examples of Level 1 Behaviors

- Wandering around classroom at inappropriate times
- Disrupting or distracting others from working
- Calling or speaking out of turn
- Talking while others are talking
- Purposeful slowness
- Refusing to work with others
- Refusing to participate
- Missing work, bookbag, and other materials necessary for class
- Possession of non-instructional items (including electronics)
- Intentional off-task behavior
- Not sharing instructional materials
- Destroying classroom materials

Procedures

- There is immediate intervention by the staff member who is supervising the student or observes the misbehavior.
- For students in grades K-5, the classroom teacher will note behavior in behavior log.



- The staff member may decide to discuss the misbehavior with a parent/guardian, an administrator, and/or other appropriate staff members.

Possible Disciplinary Actions

- Student moved closer to staff member
- Behavior expectations / Guiding Principles restated or clarified
- Student reminded of appropriate behavior
- Student discreetly redirected
- Student prompted to use relaxation exercises
- Student allowed time and space to cool down or refocus
- Brief conference with student outside classroom or privately after class
- Student assigned a task for redirection (e.g., handing out papers)
- Temporary removal from activity
- Confiscation of non-instructional item(s)

Level 2: Contribution to a Physical or Emotionally Unsafe Environment

Level 2 behaviors are defined as those behaviors that create or contribute to a physically and/or emotionally unsafe learning environment for staff and/or students. These behaviors require staff to immediately intervene and for student(s) to immediately stop the behaviors and reflect on how their behaviors are impacting others.

Note: The behaviors described below do not cover all disciplinary situations that may arise. This is NOT intended to be an exhaustive list. Moreover, modifications to the procedures and/or disciplinary action can be made depending upon the facts of an individual case and at the discretion of the building administrator.

Examples of Level 2 Behaviors

- Repeat of Level 1 behaviors
- Wandering around the school at inappropriate times
- Intentionally disrupting or distracting others from working
- Using inappropriate or profane language
- Taunting, mocking, or making fun of students
- Roughhousing or playfighting



- Refusing to follow staff directions
- Arguing with a staff member
- Cursing at a classmate
- Habitually missing work, bookbag, and other materials necessary for class
- Destroying school property
- Cheating or copying another student's work on a major assignment
- Inappropriate use of instructional technology

Procedures

- There is immediate intervention by the staff member who is supervising the student or observes the misbehavior.
- If misbehavior continues after interventions or is severe enough, the staff member will complete a classroom or advisor referral.
- Student will be removed from the activity and sent to the designated "think space" to reflect on behavior.
- The staff member may decide to discuss the misbehavior with a parent/guardian, an administrator, and/or other appropriate staff members

Possible Disciplinary Actions

- Parent notified
- Lunch or after-school detention
- Community service
- Temporary removal from class or activity
- Conference with parent/guardian, teacher, and/or administrator
- Confiscation of non-instructional item(s)
- Special seating arrangements
- Loss of relevant privileges
- Mediation
- Referral to counselor



- Referral to SST

Level 3: Dangerous, Unsafe, or Illegal Behaviors

Level 3 behaviors are defined as those behaviors that are dangerous, unsafe, and illegal in a school environment. These behaviors require staff to immediately intervene, student(s) to immediately stop the behaviors, the building administrator to conduct an investigation to determine whether student(s) acted in a way that was dangerous and/or illegal, and to determine the appropriate disciplinary action.

Note: The behaviors described below do not cover all disciplinary situations that may arise. This is NOT intended to be an exhaustive list. Moreover, modifications to the procedures and/or disciplinary action can be made depending upon the facts of an individual case and at the discretion of the building administrator.

Examples of Level 3 Behaviors

- Repeat of Level 2 behaviors
- Engaging in, attempting to engage in, or threatening to engage in a physical or verbal altercation with another student (e.g., fighting)
- Knowingly intimidating or engaging in threats and/or harassment of a staff member or other school personnel
- Bullying or cyber-bullying
- Disrespectful conduct toward staff member(s) or school official(s)
- Damaging or defacing school or private property
- Stealing or attempting to steal school or private property, or knowingly receiving stolen or private property
- Using of profane, vulgar, or obscene words or actions
- Possession and/or distribution of obscene material
- Insubordination, disorderly conduct, disobeying school rules or regulations, and/or disobeying directives given by a staff member or school official
- Harassing, threatening, or intimidating a student witness
- Engaging in sexual harassment
- Engaging in threats and/or harassment based on race, nationality, gender, disability, sexuality, etc.
- Plagiarizing a major assignment



Procedures

- There is immediate intervention by the staff member who is supervising the student or observes the misbehavior.
- The staff member will complete a Principal or Assistant Principal's referral and student will be taken to Principal or Assistant Principal to reflect on behavior.
- All persons involved (including staff members) complete a Witness to Incident report and submit to the Principal or Assistant Principal.
- Principal or Assistant Principal investigates the incident and initiates disciplinary action.
- The staff member may decide to discuss the misbehavior with a parent/guardian, an administrator, and/or other appropriate staff members.

Possible Disciplinary Actions

- Conference with building administrator
- Suspension, in-school or out-of-school
- Referral to outside agency
- Removal from extracurricular school activities
- Loss of privileges for a long time period
- Recommendation to Tribunal Panel for long-term suspension
- Behavior contract
- Referral to SST
- Referral to counseling

Level 4: Serious Threat to Safety

Level 4 behaviors are defined as those behaviors that are dangerous and pose a serious threat to the safety to staff and students. These behaviors require staff to immediately intervene, the building administrator to conduct an investigation to determine whether student(s) acted in a way that was dangerous and/or illegal (which may include involving the police), and for a parent/guardian to immediately come to the school to meet with administration and pick up their child. Further disciplinary action may result at the discretion of the building administrator.

*Note: The behaviors described below do not cover all disciplinary situations that may arise. This is NOT intended to be an exhaustive list. Moreover, modifications to the



procedures and/or disciplinary action can be made depending upon the facts of an individual case and at the discretion of the building administrator.*

Examples of Level 4 Behaviors

- Repeat of Level 3 behaviors
- Attempting to or threatening to cause physical harm to a staff member or school personnel (assault)
- Use of physical violence against a staff member or school personnel (battery)
- Possession or use of a weapon, firearm, or explosive or dangerous object
- Possession, sale, distribution, use, consumption, or under the influence of any narcotic, drug paraphernalia, alcoholic beverage, or other intoxicant
- Possession or use of tobacco in any form
- Possession, sale, distribution, use, consumption, or under the influence of a prescription or over-the-counter drug without a valid prescription
- Possession, sale, distribution, or attempt to sell a substance represented as drugs or alcohol
- Making terrorist threats, activating a fire alarm under false pretenses, or making a bomb threat
- Committing or attempting to commit sexual assault or battery

Procedures

- Teacher observing misbehavior intervenes, if appropriate.
- Staff member notifies the Principal or Assistant Principal.
- Student will be taken to Principal or Assistant Principal, if appropriate.
- All persons involved (including staff members) complete a Witness to Incident report and submit to the Principal or Assistant Principal.
- Principal or Assistant Principal investigates the incident and initiates disciplinary action.
- Principal or Assistant Principal meets with the student(s) and notifies the parents/guardians of the misbehavior and resulting disciplinary action.
- An accurate record of the misbehavior and disciplinary action is maintained and entered in APS record system.



Possible Disciplinary Actions

- Parent/guardian picks student up immediately from school
- Suspension
- Long-term suspension and recommendation to Tribunal Panel
- Parents/guardians, student, administrator, and teachers must have a conference before the child is allowed to return to school
- Police notification
- Behavior contract upon return to school
- Referral to counseling with an outside agency

SECTION 3. Definition of Disciplinary Terms

Assault: Any threat or attempt to physically harm another person or any act that reasonably places another person in fear of physical harm. Example: Threatening language or swinging at someone in an attempt to strike.

Battery: Intentionally making physical contact with another person in an insulting, offensive, or provoking manner or in a way that physically harms the other person. Example: Fighting.

Bullying: Georgia law defines bullying as (1) any willful attempt or threat to inflict injury on another person, when accompanied by an apparent present ability to do so; or (2) any intentional display of force such as would give the victim reason to fear or expect immediate bodily harm. At ANCS, we define bullying as any unprovoked, repeated, and/or aggressive action(s) or threat(s) by one or more persons, who have (or are perceived to have) more power or status than their victim(s), in order to cause fear, distress, or harm. Bullying can be physical, verbal, psychological, or a combination of these three. Bullying can also occur through electronic means (also known as cyber-bullying).

Chronic Disciplinary Problem Student: A student who exhibits a pattern of behavioral characteristics that interfere with the learning process of students around him or her and that are likely to recur.

Cyber-bullying: The practice of spreading nasty rumors, gossip, making threats, or otherwise harassing someone through email, the Internet, cell phone, text messages, or other electronic means.

Detention: A requirement that the student report to a specified school location and to a designated teacher or school official to make up work missed. Detention may require the student's attendance before or after school. Students are given a one-day warning so that arrangements for transportation can be made by the parents/guardians.



Drug: The term “drug” does not include prescriptions issued to the individual, aspirin or similar medications, and/or cold medications that are taken according to product use recommendations and Board policy. Caffeine pills are considered drugs.

Expulsion: Suspension of a student from a school beyond the current school quarter or semester. Such action may be taken only by a disciplinary Tribunal Panel.

Extortion: Obtaining money or goods from another student by violence, threats, or misuse of authority.

Fireworks: The term “fireworks” means any combustible or explosive composition or any substance or combination of substances or article prepared for the purpose of producing a visible or audible effect by combustion, explosion, deflagration, or detonation, as well as articles containing any explosive or flammable compound and tablets and other devices containing an explosive substance.

Gambling: Engaging in a game or contest in which the outcome is dependent upon chance, even though potentially accompanied by some skill, and in which a participant stands to win or lose something of value.

Harassment: To bother or upset someone repeatedly through words and/or actions.

In-School Suspension: Removal of a student from class(es) or regular school program and the assignment of that student to an alternative program within the regular school but isolated from peers.

Suspension: Removal of a student from the regular school program for a period not to exceed 10 days (short-term) or for a period greater than 10 days (long-term, which may be imposed only by a disciplinary Tribunal Panel). During the period of suspension, the student is excluded from all school-sponsored activities, including practices, competitive events, and/or activities sponsored by the school or its employees. Each day a student is suspended, he/she must make up schoolwork assigned by teacher that is missed.

Theft: The offense of taking or misappropriating any property of another with the intention of depriving that person of the property, regardless of the manner in which the property is taken or appropriated.

Waiver: A waiver is an agreement not to contest whether a student has committed an infraction of the Code of Conduct and the acceptance of consequences in lieu of a hearing before a disciplinary Tribunal Panel.

Weapons: The term “weapon” is defined as any object that is or may be used to inflict bodily injury or to place another in fear for personal safety or well-being.

SECTION 4. Tribunal Panel and Disciplinary Hearing

- a. Students who have committed serious violations of ANCS Code of Conduct are referred to the Tribunal Panel for a disciplinary hearing.



- b. The purpose of the Tribunal Panel is to consider the evidence brought forth by the student, building administrator, and other witnesses to determine if the student has violated the ANCS Code of Conduct.
- c. The Tribunal Panel will be comprised of a building administrator and members of the Discipline Committee from the campus other than one the student attends.
- d. The student, parent/guardian, building administrator, and other student(s) or staff involved in the incident may attend the hearing in order to provide evidence or context concerning the student or the incident.
- e. The panel's decision will be based solely on the evidence presented at the hearing. If the Tribunal Panel determines that the student has violated the Code of Conduct, the Tribunal Panel may impose a range of sanctions that include conditional reinstatement into ANCS and permanent expulsion from ANCS.

SECTION 5. Due Process Rights of Students

Suspension is the involuntary exclusion by an authorized ANCS administrator of a student from his or her normal schedule in the school and/or from other school-sponsored activities. This may include in-school suspension, short-term suspension of up to 10 days, or long-term suspension of over 10 days. Expulsion is the removal of a student from ANCS.

- a. All actions regarding the imposing of suspension or expulsion—including all cases of in-school and out-of-school suspension—must conform to the elements of due process. In cases of short-term (in-school and out-of-school) suspension, due process may be handled in an informal manner.
- b. Before a student is suspended for 10 days or less, the Principal or designee will inform the student and the parents/guardians of the offense for which the student is charged and allow the student to explain his or her behavior. If the student is suspended, attempts will be made to notify the student's parent/guardian by telephone. Students and parents/legal guardians must be informed in writing of the terms and conditions of the suspensions.

Due Process Procedure for Long-Term Suspension/Expulsion

- a. The Principal or designee will conduct an informal hearing characteristic of all types of suspension cases.
- b. If the Principal or designee determines that a recommendation of long-term suspension or expulsion is warranted, the student will be given a notice of recommendation for long-term suspension or for expulsion, and a formal student disciplinary hearing will be organized. Written notice of the disciplinary hearing will be given to all parties, including the parents/guardians of the student involved, personally or by mail at least three days prior to the hearing. The notice will include the following:
 - i. A statement of the time, place, and nature of the hearing
 - ii. A short and clear statement of the matters asserted



- iii. A statement as to the right of all parties to present evidence and to be represented by legal counsel

- c. In all cases, effort will be made to conduct the hearing before the end of any short-term suspension previously imposed for the offense. If this cannot be done, the student will be permitted to return to school after the short-term suspension has expired, except in any case where the hearing is delayed at the request of the student, parent/guardian, or other person standing in loco parentis, in which case the student will not return to school, pending hearing.
 - i. Pending the outcome of the student disciplinary hearing, a student who receives a long-term suspension or expulsion may appeal to the ANCS Governing Board within 10 days of the decision if he or she feels proper due process rights were not granted. The Governing Board may listen to the appeal and rule only on whether due process was granted, not on the decision itself. Any further appeal may be taken to the Atlanta Board of Education.

 - ii. Per the school's charter, APS will be notified of any student expelled from ANCS and the reasons for the expulsion.

Approval

Policy approval date:	Policy effective date:	Policy review date:
05/11	05/11	08/17



4.3.4 Student Dress Code

Purpose

This policy governs student dress code.

Duration

This policy is permanent, but it is subject to revision.

Policy

Clothing must be clean, in good repair, and worn in such a manner as to exercise good taste and not detract from the learning environment. Student and staff attire should be neat, clean, and appropriate for the school setting. The school administration may disallow types of clothing that, while acceptable outside of school, may jeopardize a safe and orderly environment for the students and school staff during the school day. While school staff will enforce the dress code, ultimate responsibility for adhering to it lies with parents/guardians and students. Any questions concerning the dress code may be directed to the appropriate Campus Principal.

Type	Appropriate	Not Permitted
Shoes	<ul style="list-style-type: none"> Tennis shoes Dress shoes Sandals (closed or open toe) Flip flops 	<ul style="list-style-type: none"> Bare feet while at school or school-sponsored activities Shoes with skates Bedroom slippers
Tops	<ul style="list-style-type: none"> Tops that allow only the neck, head, and arms below the shoulder to be shown Tops should be long enough to be tucked in Tank top straps must be at least 2 inches thick and not show any bra straps 	<ul style="list-style-type: none"> Exposed mid-riffs; halters; backless, strapless, tube top, or spaghetti strap shirts Low-cut blouses Any see-through clothing or clothing that shows cleavage Men's sleeveless undershirts
Bottoms	<ul style="list-style-type: none"> Pants will be worn at waist Shorts, skirts, and dresses must reach below the end of the fingers when student's arms are extended at the student's side 	<ul style="list-style-type: none"> Sagging pants or underwear showing
Accessories	<ul style="list-style-type: none"> Headgear worn for health, safety, or religious purposes 	<ul style="list-style-type: none"> Spiked belts, collars, cuffs, chains



Type	Appropriate	Not Permitted
		<ul style="list-style-type: none"> • Headgear, including hat, caps, nets, head scarves, bandanas, etc. • Hats/caps worn in the classroom, hallways, or other buildings except as required for health, safety, or religious purposes

The following clothing is not to be worn to school:

1. Clothing cut in such a way as to display bare skin or underwear
2. Slogans or logos that contain profanity, obscenity, or that advertise or depict cigarettes or tobacco products, alcohol, drugs, or sexual acts
3. Pride slogans, logos, or language demeaning to any person or group
4. Slogans considered by the administration to be in poor taste or demeaning to any person or group
5. Pajamas, sleepwear, or slippers, except during specified days/celebrations
6. Any clothing considered gang attire, as determined by administration

Approval

Policy approval date:

Policy effective date:

Policy review date:

07/2005

07/2005

08/17



4.3.5 Student Technology Use

Purpose

This policy governs use of technology by ANCS students.

Duration

This policy is permanent.

Policy

ANCS offers use of school computers to students and staff. Users of these computers are expected to exercise care and follow all operating instructions, safety standards, and guidelines for their use. Any damage to or loss of a school computer caused by an individual user will be that user's responsibility to fix, including and up to paying for the replacement of the computer.

ANCS offers Internet access to its students and staff. The intent of this policy is to ensure that users utilize this access in a manner consistent with the purpose of providing this Internet service. This policy also applies to personal devices on and inside of school buildings and its network.

Personal electronics should be switched off during school hours unless they are specifically approved by a teacher for an academic reason (taking a picture for a project, making a presentation, etc.) or they are part of an IEP.

SECTION 1. Rules for All ANCS Computer Users

- a. Respect the privacy, safety, and confidentiality of themselves and others by neither disclosing nor disseminating personal information on the Internet. This shall include email, chat rooms, and all forms of direct Internet communications.
- b. Respect computer and network equipment. You will not alter or access computer or network configurations without the knowledge and consent of the Network Administrator(s).
- c. Do not download or install software, music, or other programs from the Internet onto a school computer.
- d. Understand that software piracy is a federal offense, and that ANCS' network may not be used for copying, downloading, distributing, or storing commercial software not licensed by the ANCS.
- e. Abide by copyright laws and do not plagiarize the works of others.
- f. Understand that I am a representative of ANCS on the Internet and, as such, will display the decorum, control, and respect necessary to maintain credibility and respectability for both the school and myself.
- g. Understand that information is a powerful, creative commodity; however, bad information is equally destructive.



- h. Understand that I am responsible for all activity on my account, even if I am not the one behind the keyboard, and for this reason I will keep my account secure and not share my password with anyone else. I will not knowingly use someone else's computer account.
- i. Understand that ANCS is an educational community, and that as such our educational function is our paramount mission. Therefore, I will defer my recreational activities, including listening to music, to times outside academic hours and to any fellow students or staff needing access for academic work or projects.
- j. Understand that my actions on the Internet can have far-reaching consequences. I will therefore make deliberate decisions not to engage in behavior that might adversely affect the safety, security, or well-being of myself or be perceived as harassment by others.
- k. Abstain from accessing inappropriate websites or computer games that include pornography, obscene images or language, or that are considered harmful to minors as defined by the Children's Internet Protection Act (aka CIPA).
- l. Ask questions regarding computer procedures when I do not know how to do something.
- m. It should be further understood that users of ANCS computing and networking resources cannot assume absolute privacy. Users should expect that network connections will be monitored and computer files may be inspected.
- n. ANCS may install filters to comply with CIPA. In addition, faculty members are expected to monitor student use of the computers and proactively guide students to make appropriate choices. ANCS, however, does not warrant the effectiveness of the Internet filter and cannot be held liable for damages.

SECTION 2. Violations of this Policy

Violations include but are not limited to:

- a. Deliberate access to inappropriate material on the Internet and World Wide Web.
- b. Unauthorized online access, including "hacking" and other unlawful activities.
- c. Unauthorized disclosure, use, and dissemination of personal information.
- d. Persistent non-academic use of email, chat rooms, and instant messengers.

SECTION 3. Actions Allowable Under this Policy

- a. ANCS reserves the right to deny, revoke, or suspend specific user privileges and/or to take other disciplinary action for violations of this policy.
- b. ANCS will advise appropriate law enforcement agencies of illegal activities conducted through the school's Internet service.
- c. ANCS will also cooperate fully with local, state, and/or federal officials in any investigation related to any illegal activities conducted through the school's Internet service.

SECTION 4. Technology & Internet Use Agreement Form



Students must fill out a Technology & Internet Use Agreement form, accessible through the ANCS website, as part of the Orientation process. Along with the other required forms, the Technology & Internet Use Agreement form must be filled out and submitted in order for a student to find out their teacher/advisor assignment for the upcoming school year. See [Orientation](#).

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/1/15

08/17



4.4 Community Visitors, Volunteers



4.4.1 Mandated Reporter Training for Volunteers

Purpose

This policy governs compliance with state law in the implementation and maintenance of mandated reporter training.

Duration

This policy is permanent, but it is subject to review based on changes to state law.

Policy

SECTION 1. Scope of this Policy

- a. By law, both school employees and other persons working with students on behalf of ANCS (including contractors, consultants, parent volunteers, field trip chaperones, and after-school personnel) are considered mandated reporters.
- b. Mandated reporters must complete mandated reporter training and show evidence of the completion of such training.

SECTION 2. Mandated Reporter Training for School Volunteers

- a. School volunteers are required to view the ANCS Mandated Reporter Training materials located on the ANCS website.
- b. After viewing the training materials, the volunteer should submit the ANCS Mandated Reporter Training signature sheet (also located on the ANCS website) to the Main Office.

SECTION 3. Authorization to Develop Training Procedures

The Executive Director is authorized to develop procedures to implement this policy.

Resources

[ANCS Mandated Reporter Training presentation and signature sheet](#)
[Child Abuse and/or Neglect](#)
[Mandated Reporters](#)

Approval

Policy approval date:

06/16/15

Policy effective date:

07/1/15

Policy review date:

08/17



4.4.2 Visitors, Classroom, and Student Observations

Purpose

This policy governs the requirements for visitors to ANCS. For the purpose of this policy, visitors include anyone not employed by ANCS.

Duration

This policy is permanent.

Policy

ANCS welcomes visitors to the school to participate in students' educational experience and to learn more about our school's practices.

SECTION 1. Visitor Limitations

To ensure the safety of students, the confidentiality of personal information, and the integrity of the learning environment, visitors are limited to the following:

- The parent/guardian of a current student
- Other family members of a current student at the request of the parent/guardian
- Individuals with official business approved in advance by the Executive Director, Director of Finance and Operations, or Campus Principal

SECTION 2. Visitor Sign-In

- a. All visitors must sign in at the school office and obtain a visitor's badge that must be worn at all times while in the building or while on the school grounds.
- b. Visitors who will be supervising students other than their own children must comply with the school's background check and mandated reporting policies in accordance with O.C.G.A. 19-5-7. See [Mandated Reporter Training for Volunteers](#).

SECTION 3. Visitor Expectations

- a. Visitors shall behave in a manner that aligns with our school's Guiding Principles.
- b. If, in the opinion of the Executive Director or Principal, a visitor violates this policy, the visitor may be asked to leave and may lose the privilege of coming onto school property or attending future school-sponsored events.
- c. In accordance with ANCS policy on weapons and drugs, visitors shall not possess weapons or illegal drugs on ANCS property or at any school-sponsored activity.

SECTION 4. Classroom Observations



Parents/guardians who request a classroom observation or a teacher conference shall provide at least 24 hours advance notice of the request to the teacher.

SECTION 5. Unauthorized Visitors

The presence of unauthorized visitors on school grounds or facilities may constitute trespassing and may subject violators to criminal prosecution under the laws of the state of Georgia.

The Executive Director is authorized to develop procedures to implement this policy.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/1/15

08/17



4.4.3 Volunteers

Purpose

This policy governs the certification of volunteers and communicates the rules around their interactions with students.

Duration

This policy is permanent.

Policy

- a. Volunteers—be they parents/guardians of students at the school or outside community members—play a vital role in contributing to the educational experience for students. In support of student safety and well-being, the Principals will develop procedures at each campus to monitor volunteers in accordance with this policy.
- b. All volunteers must comply with the school’s visitor policy. See [Visitors, Classroom, and Student Observations](#).
- c. School volunteers shall not have access to confidential student information without written consent from the parents/guardians of students.

SECTION 1. Security Clearances

Security clearances for volunteers must be renewed annually.

Level 1

- a. Level 1 volunteers are non-school personnel who will have no direct interaction with students, such as volunteers working on playground construction or assisting with facilities maintenance when school is not in session.
- b. Level 1 volunteers do not require criminal background checks.

Level 2

- a. Level 2 volunteers are non-school personnel who will have direct interaction with students with other adults present at all times.
- b. When Level 2 volunteers interact with students, an ANCS employee or no fewer than two other adult volunteers must be present at all times.
- c. Level 2 volunteers do not require criminal background checks.
- d. School staff shall check the volunteers’ names in the Georgia and federal sex offender registries. Registered sex offenders may not volunteer.
- e. The Principal shall have the discretion to pursue any other screening methods, including but not limited to personal interviews and reference checks. Examples of Level 2 volunteers



include parents/guardians volunteering for a field day, classroom helpers, performers, and speakers from external agencies.

Georgia Sex Offender Registry

Federal Sex Offender Registry

Level 3

- a. Level 3 volunteers are non-school personnel who will have direct, unsupervised interaction with students.
- b. Level 3 volunteers must have criminal background checks on file prior to service.
- c. Payment for the record check must be provided by the volunteer or a sponsoring organization, unless the Principal approves the school covering the cost of the record check.
- d. The Principal shall have the discretion to pursue any additional screening methods, including but not limited to personal interviews and reference checks.
- e. Level 3 volunteers must be approved by the Principal prior to participating in activities involving direct, unsupervised interaction with students. Examples of Level 3 volunteers include chaperones on overnight field trips who will have any unsupervised interaction with students and mentors who will have unsupervised interaction with students.

SECTION 2. Expectations of Volunteers

- a. Volunteers at ANCS are expected to abide by our school’s Guiding Principles.
- b. If, in the opinion of the Principal, a volunteer violates this policy, the volunteer may be excluded from participating in volunteer activities at the school.
- c. Volunteers—including parents—who are excluded from Level 2 or 3 volunteer activities due to a disqualifying offense on the background check or sex offender registry may not participate in Level 1 volunteer activities.
- d. Parents/guardians who are excluded from volunteer activities may attend public events at the school such as PTCA meetings and student performances.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/1/15	08/17



4.5 Enrollment, Attendance, Records



4.5.1 Admissions, Registration, and Enrollment

Purpose

This policy outlines the enrollment process for both new/prospective families, existing families, children of staff, and children of Board members.

Duration

This policy is permanent, but it is subject to yearly revision based upon APS requirements.

Policy

SECTION 1. Yearly Enrollment Process Overview

Enrollment is handled as a three-step process:

- **Step 1.** Re-enroll current students via the Intention to Re-Enroll form.
- **Step 2.** Enroll siblings and children of staff and Board members.
- **Step 3.** Open enrollment for all attendance zones.

SECTION 2. Re-Enrollment

Current ANCS families are sent an Intention to Re-Enroll form in January. The form must be returned by the deadline. All proof of residency paperwork must be submitted as requested.

SECTION 3. Enrollment of Siblings and Children of Staff and Board Members

- a. Current ANCS families indicate on the re-enrollment paperwork if a sibling will be entering ANCS for the following school year.
- b. Children of current staff members or current Board members who are enrolling at the school for the first time must indicate their intention to enroll the child by submitting a completed enrollment application form for the child by the stated deadline.

SECTION 4. Open Enrollment / Lottery

- a. Enrollment materials are posted on the ANCS website by mid-February. At this time, informational meetings are scheduled.
- b. Prospective families complete all enrollment materials and address verification as presented and submit them. Typically, they are due by mid-March. After turning in paperwork, families will receive a numbered receipt. The number acts as a lottery number should enrollment requests exceed available spaces.



- c. After open enrollment closes, ANCS will hold a lottery at the school. The lottery is public, with all interested parties invited to attend. **YOU DO NOT HAVE TO BE PRESENT TO HAVE YOUR NUMBER DRAWN.**
- d. “Economically disadvantaged” students will be provided an increased chance of admission. The additional “weight” for economically disadvantaged students will be calculated each year to maximize the probability that 40 percent of students newly admitted to ANCS through the lottery will be economically disadvantaged; provided, however, that the weight for economically disadvantaged students will be a minimum of 1.5 and a maximum of 4.0 each year of the charter term that the weighted lottery is used. ANCS will continue to use a weighted lottery and the 40 percent target for students admitted through the lottery at least until the school year following a year in which 30 percent of the students at the school are economically disadvantaged, or until no weight is necessary to maximize the probability that 40 percent of students newly admitted through the lottery are economically disadvantaged. “Economically disadvantaged” shall mean students who qualify for free or reduced lunch, whose families live below the poverty line, or whose families qualify for one or more of the following federal benefits: SNAP, TANF, WIC, Medicaid, or PINS. New student applicants may voluntarily indicate “economically disadvantaged” status on the admissions application and such status will be verified as a part of the registration process.
- e. An outside representative will draw numbers during the lottery to determine each prospective student’s placement on the list for their grade level. All numbers are drawn until every prospective students has either been assigned a place or has been assigned to the waiting list.
- f. Families not present for the drawing can call the school after the lottery to find out if they were assigned a place or were assigned to the waiting list.
- g. All registration paperwork must be submitted within two weeks of families being notified that their child has a spot before a student is confirmed as having a place on the class list.

SECTION 5. Waiting List

- a. At the time your waiting list position is offered a spot at ANCS, you must complete the address verification process.
- b. Prospective families are notified via phone or email if they have an opportunity to move off the waiting list and into enrollment. Parents have 24 business hours to accept the spot.
- c. ANCS does not enroll students past the first week after the resumption of classes from Winter Break.
- d. Children of incoming new Board members approved by the Board and ratified by the PTCA will be given enrollment preference on the waiting list behind any siblings or children of current staff members currently on the waiting list.
- e. A new waiting list is formed for each grade level following the lottery process each school year.



SECTION 6. Proof of Residency Requirements

ANCS follows the residency requirement process from APS. Forms and requirements may differ from year to year.

SECTION 7. Students Enrolling From Home Study Program

- a. When a student enters ANCS from a home study program, the parents/guardians of the student should provide records of the student from any prior schools and/or home study program, including any standardized test scores.
- b. Based on these records, the Campus Principal will make a placement of the student at what he/she feels is the most appropriate grade level for a probationary period of at least one term.
- c. Near the end of the probationary period, the Campus Principal will consult with the student's teachers and parent/guardian to assess the performance of the student, and the Campus Principal will then determine if any change in placement is necessary.
- d. If a student enters ANCS from a home study program without any prior educational records, the Campus Principal will decide whether the student should be placed in the grade level of his/her most recent period in the home study program or whether a different grade level placement should be made.
- e. In either case, the placement will be for a probationary period of at least one term. Near the end of the probationary period, the Campus Principal will consult with the student's teachers and parent/guardian to assess the performance of the student, and the Campus Principal will then determine if any change in placement is necessary.

Resources

For enrollment forms, see Proof of Residency and Enrollment.

[Attendance Zones](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
3/29/216	7/1/16	08/17



4.5.2 Attendance Zones

Purpose

This policy outlines the attendance zones in use to determine enrollment for prospective families.

Duration

This policy is permanent.

Policy

Admission shall be open to any student who resides within the primary attendance zone, which is defined as the neighborhoods of Grant Park and Ormewood Park and Summerhill.

In the event, space remains available at the time of the application deadline set by the school, the attendance zone shall be expanded to include the secondary attendance zone of the remainder of Neighborhood Planning Unit W (NPU-W) and according to the application deadlines set by the school.

In the event space remains available at any grade level at the time of the application deadline set by the school, the attendance zone shall be expanded to include the tertiary attendance zone of the remainder of the Atlanta Public Schools district and according to the application deadlines set by the school.

Approval

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06/16/15

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08/17



4.5.3 Inclement Weather

Purpose

This policy describes the actions ANCS will take in the event of inclement weather.

Duration

This policy is permanent.

Policy

- a. In an effort to ensure the safety of students, teachers/staff, and families, ANCS may alter the school schedule due to inclement weather.
- b. In instances of delayed school day start, early school day dismissal, or school closure due to inclement weather, ANCS follows the decisions of APS.
- c. In instances of cancellation of ANCS activities outside of regular school hours, ANCS will make a decision based on predicted weather conditions.
- d. In all instances, ANCS will make efforts to notify families and teachers/staff via automated messaging system, the ANCS website, and ANCS social media channels.
- e. If school is closed for more than four days cumulatively during the school year, the ANCS Governing Board will determine whether and when any makeup days will be scheduled.

Approval

Policy approval date:

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07/1/15

08/17



4.5.4 Official School Year, Day, and Calendar

See Annual Adoption of School Year Calendar and Weekly Schedule.



4.5.5 Orientation

Purpose

This policy describes the function of family orientation and paperwork completion prior to the start of school.

Duration

This policy is permanent.

Policy

- a. Prior to the start of school, families will be sent an email with a link to complete all forms necessary for the beginning of the school year.
- b. Each child has a special password and login that families will use to complete all forms for each student. Forms are hosted on a secure website that the school maintains.
- c. Forms include transportation, technology releases, health topics, plans for Aftercare, etc.
- d. Upon completion of all forms, families will receive their class assignment for the year.
- e. For families without access to computers, ANCS will make computers available at each campus.
- f. Families who have not completed address verification will be asked to do so as part of this process.

Resources

For Orientation forms, see Orientation.

Approval

Policy approval date:

06/16/15

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07/1/15

Policy review date:

08/17



4.5.6 Records

Purpose

This policy describes how records are maintained and accessed in accordance with the Family Educational Rights and Privacy Act (FERPA).

Duration

This policy is permanent.

Policy

SECTION 1. Records Controlled by This Policy

- a. School permanent records include all educational and disciplinary materials directly related to a student that the school maintains.
- b. All student records are maintained by and kept in the office of the Student Information Specialist at each campus. These files are locked during and after normal business hours with access limited. The Student Information Specialists and the Principals will be the only individuals with a key to these files. Faculty will be able to access records in accordance with FERPA guidelines (see Resources).
- c. ANCS will maintain student records in a confidential manner and comply with all state and federal laws regarding the privacy of these records, including FERPA (see following sections).

SECTION 2. Special Education Records

- a. Records are available to only those school staff who work with the child on a direct or indirect basis.
- b. Records are also available to parents.
- c. Educational reports and IEPs can be released to other districts with written parent/guardian permission; other information from the records is released to other persons or agencies only with appropriate authorization, which requires written permission by parents.

SECTION 3. Record Review and Record Transfer

- a. Parents/legal guardians of a current student may review a student's records in the office of the Student Information Specialist, but the files may not be removed from the office.
- b. All financial obligations must be met before a student's records will be transferred to another school.

SECTION 4. Individuals Responsible for Records Management

Approved June 16, 2015

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The following individuals will be responsible for overseeing the maintenance and retention of various types of records at ANCS.

- a. Director of Finance and Operations
- b. Student Information Specialist (at each campus)

These individuals will conduct an annual review of relevant records to ensure their proper maintenance and retention according to the time frames outlined in Section 7: Records Retention Schedule. Whenever possible, electronic copies of all records will be maintained on the school's server and backed up offsite according to the regular electronic backup schedule.

SECTION 5. Annual Records Review

The Executive Director / Principals shall meet with the Director of Finance and Operations and Student Information Specialists following the completion of the annual records review to ensure compliance with this policy.

SECTION 6. Records Requests/Copying

- a. Copies of records must be requested in writing using the ANCS Records Request form or the form provided by the school a student is applying to.
- b. ANCS will follow only the stated instructions on the submitted records request.
- c. Records requests will be signed and dated on receipt by the registrar and the request will be completed within 2 weeks of receipt. Records may not be requested more than 3 weeks from the date they are due to the school to which the student will be applying.
- d. The school will provide the parent one free copy of their student's records to take with them per school year. Any additional copies of records will require payment to the school of \$5 per set of records.

SECTION 7. Records Retention Schedule

ANCS does not keep students' permanent records on campus after they leave; permanent records are returned to APS' Records Center, where they are stored.

Resources

Family Educational Rights and Privacy Act (FERPA)

The Family Educational Rights and Privacy Act (FERPA) (20 U.S.C. § 1232g; 34 CFR Part 99) is a federal law that protects the privacy of student education records. The law applies to all schools that receive funds under an applicable program of the U.S. Department of Education.



- a. FERPA gives parents/guardians certain rights with respect to their children's education records. These rights transfer to the student when he or she reaches the age of 18 or attends a school beyond the high school level. Students to whom the rights have transferred are "eligible students."
- b. Parents/guardians or eligible students have the right to inspect and review the student's education records maintained by the school. Schools are not required to provide copies of records unless, for reasons such as great distance, it is impossible for parents/guardians or eligible students to review the records. Schools may charge a fee for copies.
- c. Parents/guardians or eligible students have the right to request that a school correct records that they believe to be inaccurate or misleading. If the school decides not to amend the record, the parent/guardian or eligible student then has the right to a hearing with the Executive Director. After the hearing, if the school still decides not to amend the record, the parent/guardian or eligible student has the right to place a statement with the record setting forth his or her view about the contested information.
- d. Generally, schools must have written permission from the parent/guardian or eligible student in order to release any information from a student's education record. However, FERPA allows schools to disclose those records, without consent, to the following parties or under the following conditions (34 CFR § 99.31):
 - i. School officials with legitimate educational interest;
 - ii. Other schools to which a student is transferring;
 - iii. Specified officials for audit or evaluation purposes;
 - iv. Appropriate parties in connection with financial aid to a student;
 - v. Organizations conducting certain studies for or on behalf of the school;
 - vi. Accrediting organizations;
 - vii. To comply with a judicial order or lawfully issued subpoena;
 - viii. Appropriate officials in cases of health and safety emergencies; and
 - ix. State and local authorities, within a juvenile justice system, pursuant to specific State law.
- e. Schools may disclose, without consent, "directory" information such as a student's name, address, telephone number, date and place of birth, honors and awards, and dates of attendance. However, schools must tell parents/guardians and eligible students about directory information and allow parents/guardians and eligible students a reasonable amount of time to request that the school not disclose directory information about them. Schools must notify parents/guardians and eligible



students annually of their rights under FERPA. The actual means of notification (special letter, inclusion in a PTCA bulletin, student handbook, or newspaper article) is left to the discretion of each school.

Approval

Policy approval date:

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Policy review date:

06/16/15

07/1/15

08/17



4.5.7 Student Attendance

Purpose

In view of the deleterious effects of excessive tardiness and absenteeism, the implementation of the ANCS Student Attendance Policy shall be in accordance with the provisions herein and shall be read in conjunction with the provisions and requirements of Board policies and administrative regulations.

Duration

This policy is permanent, but it is subject to changes based on updates to state law.

Policy

This policy is written pursuant to [Reg. § 160-5-1-.10](#).

SECTION 1. Definitions for Student Attendance Protocol

- a. **Tardy:** A student is tardy when he/she arrives to school after the beginning of the official school day or is not in the assigned class at the official beginning of the class period.
 - i. **Excused:** Late arrival to school or class as a result of reasons defined herein as excused absences or as a result of events physically out of one's control, such as inclement weather, documented transportation delays (MARTA delays, etc.), immediate family health-related emergencies, documented power outage, compliance with a court order, etc.
 - ii. **Unexcused:** Arriving late to school or class with or without the knowledge of parent/guardian as a result of events within one's control, such as oversleeping, parent errands, etc., unless it is an excused tardy.
- b. **Early Checkouts:** Being removed from classes and leaving the school prior to the official end of the school day by a parent or legal guardian.
 - i. To be considered "in attendance" for a school day (as it applies to early checkouts), a student must be present for at least one-half of the school day, excluding the lunch period. A student who leaves school before meeting that requirement will be considered absent for the day.
 - ii. Whenever a student is released from school prior to the end of the regular school day, the student shall bring a written note from his/her parent/legal guardian stating the reason for the early dismissal. The student shall be released only to his/her parent/legal guardian or to a person designated by the parent/legal guardian, as documented by school records, and upon presentation of proper identification or confirmation by telephone or fax.
- c. **Truant:** Any child who is subject to the Georgia School Compulsory Attendance Law who has more than 10 days of unexcused absences during a calendar school year.



Excused absences include the following:

- a. Personal illness of the student or when attendance in school would endanger the health of the student or the health of others. Upon the student's return to school following three (3) or more consecutive days of absence due to illness or other health-related reasons, appropriate documentation from a medical provider is required within three (3) days of the absence.
- b. Serious illness or death in student's immediate family necessitating the absence. In the case of serious illness, the student is required to present medical documentation to validate the absence as an excused absence within three (3) days of the student's return to school.
- c. Court order by a governmental agency mandating the student's absence from school.
- d. Special or recognized religious holidays observed by the faith of the student.
- e. Weather or environmental condition rendering attendance impossible or hazardous to the student's health or safety.
- f. An absence not to exceed one (1) day for registering to vote.
- g. A student whose parent or legal guardian is in military service in the armed forces of the United States or the National Guard, and such parent or legal guardian has been called for duty for or is on leave from overseas deployment to a combat zone or combat support posting, shall be granted excused absences, up to a maximum of five school days per school year, for the day or days missed from school to visit with his or her parent or legal guardian prior to such parent's or legal guardian's deployment or during such parent's or legal guardian's leave. Nothing in this Code section shall be construed to require a local school system to revise any policies relating to maximum number of excused and unexcused absences for any purpose (O.C.G.A. 20-2-692.1).
- h. Students serving as pages of the Georgia General Assembly as set forth in O.C.G.A. 20-2-692 shall be counted as present.
- i. Other absences to be determined by and at the discretion of the Principal.

Unexcused absences include the following:

- a. Failure to attend school, with or without the knowledge of the parent/legal guardian, for reasons other than those specifically outlined as excused absences.
- b. School days missed as a result of an out-of-school suspension shall not be counted as unexcused for the purpose of determining truancy.

Attendance during Remote/Hybrid learning:

During remote/hybrid learning, a student is considered to be in attendance for each day he/she participates in live virtual instruction via video conferencing and/or submits



assignments on designated asynchronous learning days (e.g., Wellness Wednesdays). Students are expected to participate in each learning period, and attendance may be taken in each learning period. Parents and students are expected to follow the expectations for online learning as published by the school. The provisions in this policy regarding excused and unexcused absences remain in effect during remote/hybrid learning.

SECTION 2. Parental/Student Notification

- a. ANCS will provide each student and his/her parent, guardian, or other person who has control or charge of the student with the Georgia School Compulsory Attendance Law and a written summary of the possible consequences and penalties for non-compliance at the beginning of each school year. Possible consequences and penalties for excessive absences or penalties are outlined in Section 4 below
- b. By September 1 of each school year or within 30 days of a student's enrollment at ANCS, the parent, guardian, or other person having control or charge of such student must sign a statement indicating receipt of such written statement of possible consequences and penalties.
- c. When a student reaches ten (10) or more unexcused absences, tardies, and/or early checkouts greater than or equal to 15% of school days to date, the school will notify the parent, guardian, or other person who has control or charge of the student. The notice will outline the penalty and consequences of such absences and that each subsequent absence will constitute a separate offense.
- d. After two reasonable attempts (including but not limited to phone calls to the parent/guardian, letters to the parent/guardian either through U.S. mail or sent home with the child or both, home visits, etc.) to notify the parent/guardian or other person who has charge or control of the student, ANCS shall send written notice via certified mail with the return receipt requested.

SECTION 3. Student Attendance Procedures

Accurate student attendance recordkeeping is the responsibility of all staff members at the school. All Elementary Campus classroom teachers and Middle Campus advisors are responsible for taking daily attendance of students in their classes. All staff members are responsible for checking the daily attendance report and reporting any errors to the Main Office.

Daily:

- a. Each Elementary Campus classroom teacher and Middle Campus advisor completes attendance in Infinite Campus immediately following start of school. Any student arriving after the start time of each campus should be marked tardy.
- b. Office Assistant alerts advisor if attendance has not been completed.
- c. Office Assistant calls/emails parents/guardians of students listed as absent to confirm absence and reason for absence.



- d. By 9:15 a.m., Office Assistant generates attendance report that gets emailed out to all staff (hard copies to substitutes) with any notes about late arrivals or early dismissals that are already known from notes, voicemails, etc.
- e. All staff check attendance report and alert Office Assistant to any possible errors or omissions.
- f. Office Assistant follows up with staff regarding any possible errors or omissions and alerts all staff if necessary.
- g. Students who arrive to school after the start time must sign in. The Office Assistant writes late passes for students arriving after morning meeting or after advisory has ended. Late notices/passes are given starting at 8:31 a.m. Office Assistant records absences and tardies as excused/unexcused.
- h. If a teacher or advisor is absent, Office Assistant provides substitute with attendance sheet to be turned in to the Main Office.

SECTION 4. Interventions and Consequences for Truancy

The school will identify separate, formal, written interventions and consequences for truancy for the Elementary Campus and the Middle Campus.

Prior to Court Involvement

Before any court referral is considered, school officials must detail efforts made by the school to intervene with students and their families, including a minimum of three (3) calls, letters, and/or home visits to the parent/legal guardian.

After Ten (10) Unexcused Absences:

- a. A letter will be sent from a school administrator to the parent/guardian regarding attendance. For a student aged 14–18 whose ten (10) unexcused absences are within one semester or two quarters, the letter shall state that the student's eligibility to obtain or retain a driver's permit or license may be impacted.
- b. A referral shall be made to the school counselor, along with all relevant correspondence and documentation. The school counselor will work with the student and family in order to address the attendance problems. The school counselor will take any of the following actions that he/she deems appropriate:
 - i. Function as a child advocate to promote good school attendance for all students.
 - ii. Consult with all school personnel to encourage early identification of students with a pattern of irregular or poor school attendance.
 - iii. Conference with students at school to identify factors that may cause or contribute to poor school attendance.
 - iv. Inform students and parents/guardians of their individual and collective responsibility in regards to the Georgia School



Compulsory Attendance Law.

- v. If necessary, provide direct social services to students and families during homevisitations.
 - vi. Collaborate with parents/guardians to identify problems at the home and schoollevels that may contribute to poor school attendance.
 - vii. When appropriate, provide parents/guardians with a list of community resources that provide a variety of services to families (physical and mental health, financial, etc.).
 - viii. Identify personnel and programs within the school that can provide additional support for students (psychological services, guidance and counseling, etc.).
 - ix. Monitor the student’s attendance on a weekly basis.
 - x. Provide ongoing written correspondence to parents/guardians regarding the student’s school attendance (Pre-legal, First, and Final legal notices).
- c. Consistent with these policies and existing law, consequences for excessive unexcused absences, tardiness, and missed learning periods may include, but are not limited to, a compulsory parent

conference with the appropriate school administrators, submission of student's status to Atlanta Public Schools Truancy Center for investigative purposes, and/or expulsion.

When administrative actions taken to correct truancy have proven ineffective, the school may file proceedings with the Georgia Department of Family and Children Services and/or juvenile court and furnish evidence for the conviction of parents/guardians and/or child for non-compliance with compulsory attendance laws.

Approval

Policy approval date:	Policy effective date:	Policy review date:
12/14/20	12/14/20	08/1/2024



4.5.8 Waiting List

See Admissions, Registration, and Enrollment for information regarding the waiting list.



4.5.9 Student Withdrawals

Purpose

This policy governs student withdrawals and transfers.

Duration

This policy is permanent, but it is subject to revisions.

Policy

ANCS is authorized to withdraw a student who:

- a. Has missed more than 10 consecutive days of school due to unexcused absences; or
- b. Is no longer a resident of the local school system.

SECTION 1. Withdrawal Notification

- a. Each Principal or Principal's designee shall use his/her best efforts to notify the parent(s), guardian(s), or other person(s) who has/have charge of a student if ANCS plans to withdraw such student who is younger than 18 years of age and is not subject to compulsory school attendance.
- b. ANCS is authorized to withdraw a student subject to compulsory attendance only if the Principal or Principal designee has determined the student is no longer a resident of the ANCS attendance zones or is enrolled in a private school or home study program.
- c. ANCS shall withdraw students retroactive to the first day of the consecutive absences.

SECTION 2. Withdrawal by Parent/Guardian

- a. A parent/guardian wishing to withdraw a student from ANCS must complete a Withdrawal Packet.
- b. The Withdrawal Packet must be submitted 48 hours prior to the student withdrawal.
- c. The forms contained in the Withdrawal Packet are required for transfer and enrollment in a different school.

SECTION 3. Student Transfers

- a. Students transferring to a different school, whether within APS or a different system, will need to follow the procedure in the Withdrawal section above.
- b. Student records are mailed to the student's next school.
- c. In order for transcripts to be prepared for the transferring student, all family financial obligations must be met.



Resources

For the Withdrawal Packet, see Policy Forms.

[Admissions, Registration, and Enrollment](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/1/15

08/17



4.6 Family Involvement



4.6.1 Family Involvement and Family Contract

Purpose

This policy describes the use of a Family Contract to outline the commitment expected of each family at ANCS.

Duration

This policy is permanent.

Policy

SECTION 1. The Role of Family Involvement

- a. Parent/guardian involvement is a critical element of ANCS.
- b. Participation at every level is welcome.
- c. ANCS parents/guardians are involved in the school in many ways, from helping in the classroom or attending a field trip to serving on a school committee, assisting with an annual fundraiser, or building a new playground.

SECTION 2. The Family Contract

- a. Upon enrolling a child at ANCS, each family signs a Family Contract that outlines the rights and responsibilities of parents/guardians at ANCS.
- b. The ANCS Board shall approve a Family Contract to be signed by the parent/guardian of each student enrolled at ANCS.
- c. The Family Contract helps to emphasize the commitment expected of each family to ANCS and outlines ways to strengthen the partnership between school and home to support student learning.
- d. The current year’s Family Contract will be available as part of the Orientation Paperwork to be completed by each family.

Resources

[Orientation](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/1/15	08/17





4.6.2 Financial Obligations

See Family Financial Obligations.



4.6.3 Parent/Guardian and Student Complaints and Grievances

See [Grievances](#).



4.7 Health and Safety



4.7.1 Administration of Medicine

Purpose

This policy relates to the administration of medicine to students by ANCS personnel.

Duration

This policy is permanent but subject to revision based on changing standards.

Policy

SECTION 1. Scope of This Policy

- a. Any medication, prescription or over-the-counter, that needs to be administered during school hours must be done so with the authorization of the ANCS office staff/nurse.
- b. No student may carry either prescription or over-the-counter medication, including inhalers and epinephrine auto-injectors, at school without the permission of the ANCS office staff/nurse.
- c. Self-administration of inhalers and epinephrine auto-injectors is allowed when approved by the student's physician, parents/guardians, and ANCS office staff/nurse.
- d. All medication must be brought to school by an adult, properly labeled and in its original container.

SECTION 2. Prescription Medication

- a. A doctor's order must accompany all prescription medication brought to school. A parent/guardian must sign a Medication Administration form filled out by the doctor with the following information:
 - i. Name of student and date of birth
 - ii. Name of medication
 - iii. Reason for administration in school
 - iv. Dosage
 - v. Dosage interval (e.g., every 4 hours)
 - vi. Duration of administration (e.g., one week)
 - vii. List of food or drug allergies
 - viii. Name of student's physician (or prescribing healthcare provider)
 - ix. Potential side effects (if any)



- x. Parent/guardian emergency telephone contact numbers
- b. Students with allergies that may require treatment with an EpiPen should keep their EpiPen within their possession at all times.

SECTION 3. Over-the-Counter Medication

- a. As part of the standard health forms filled out at the beginning of each year, parents/guardians may grant permission for the ANCS office staff/nurse to administer over-the-counter medication such as acetaminophen (Tylenol), ibuprofen (Motrin, Advil), Neosporin, or hydrocortisone to their student. Parents/guardians who wish to change their permission status should see the Main Office.
- b. For students who may require medication, office staff/nurse will do a brief assessment to determine need. This will include observation for possible fever, pain from injury, orthopedic or orthodontic procedures, headache, etc.
- c. Parents/guardians may be contacted if, in the assessment of the ANCS office staff/nurse, a student is in need of additional medical attention.

SECTION 4. Ongoing Health Issues Requiring Medication

- a. For ongoing health issues requiring medication such as allergies or asthma, parents/guardians will need to provide ANCS with a Medical Action Plan signed by a physician, in addition to the Medication Administration Form.
- b. The Medical Action Plan must be updated annually.

Resources

The School Asthma Management Plan, Food Allergy Action Plan, Medication Administration Form are available from the school nurse.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.7.2 Allergen Management

Purpose

The purpose of this policy is to provide a safe and allergy-friendly learning environment for allergic students and their families and reduce the risk of accidental exposure in the school environment since food allergies, insect bite or sting allergies, and other severe allergies can cause anaphylaxis and can be life-threatening. Communication, education, and cooperation are the key factors for keeping allergic students safe.

Duration

This policy is permanent but subject to review annually or when new medical information is brought forth to a school administrator or the Governing Board.

Policy

This section outlines the general allergy management policy for ANCS. Separate guidelines specific to the Elementary Campus and Middle Campus should be established and followed on a day-to-day basis.

SECTION 1. Establishing Guidelines

- a. At a minimum, guidelines should include the following:
 - i. Where epinephrine auto-injectors and other medications are stored, if not kept in the child's possession
 - ii. How epinephrine auto-injectors, rescue inhalers, or other necessary medications follow the child as they move about the campus, attend outdoor events, or go on field trips
 - iii. Where Allergy or Anaphylaxis Action Plans and other forms are stored
 - iv. How and when to administer epinephrine auto-injectors
- b. Guidelines for events that involve transportation, such as field trips or athletic events, should also include the following:
 - i. Transportation logistics (whether by foot, bus, or cars)
 - ii. How to access emergency care at the trip or activity location
 - iii. Consideration of allergens when choosing trips

SECTION 2. Preparation

- a. Store and carry medicines such as epinephrine auto-injectors, antihistamines, and asthma inhalers in designated spots. Epinephrine must be readily available



and on hand immediately for all severely allergic children. ANCS can stock non-specifically prescribed epinephrine auto-injectors for emergency use.

- b. Report when medications are lost or misplaced.
- c. Keep Allergy and Anaphylaxis Plans in a designated area.

SECTION 3. General Allergen Management Training

All ANCS staff, sports team staff, and coaches must be trained in and fully understand the following:

- a. Terminology: Allergy, allergic reaction, anaphylaxis, food intolerance, epinephrine auto-injectors (EpiPen, Auvi-Q, Adrenaclick, etc.), and antihistamine.
- b. Recognize the signs of a mild allergic reaction.
- c. Know the most common allergens that can trigger severe allergies:
 - i. Food
 - ii. Insect stings or bites
 - iii. Chemicals
 - iv. Latex
- d. Know the signs of anaphylaxis, a serious, life-threatening allergic reaction:
 - i. Hives
 - ii. Swelling
 - iii. Rash
 - iv. Itchy lips, mouth, or throat
 - v. Breathing difficulties
 - vi. Coughing or hoarseness
 - vii. Nausea or stomach pain
 - viii. Vomiting
 - ix. Chest pains or tightness
 - x. Headache
 - xi. Dizziness



- xii. Low blood pressure
- xiii. Unconsciousness
- e. Know when and how to use an epinephrine auto-injector to treat anaphylaxis.

SECTION 4. ANCS Responsibilities

- a. ANCS staff and coaches are responsible for making sure a student's epinephrine auto-injector (such as EpiPen or Auvi-Q) is with the student at all times.
- b. ANCS staff and coaches are responsible for using epinephrine when anaphylaxis is suspected, either in a child with a known allergy or in a child who is experiencing a severe and life-threatening allergic reaction for the first time; for administering asthma inhalers for children experiencing asthma attacks; and for administering an antihistamine as needed and as prescribed by the child's doctor.
- c. ANCS staff and coaches are responsible for following the Allergy or Anaphylaxis Action Plan provided by the parent/guardian.
- d. The School Nurse will send out a notification letter at the beginning of each school year to parents/guardians notifying them if there is an allergic student in their child's classroom.
- e. The School Nurse may elect to post notices on doors of classrooms that have several allergic students.

SECTION 5. Parental/Guardian Responsibilities

- a. Notify the school that a child has an allergy or multiple allergies.
- b. Request a meeting with teachers and the School Nurse. ANCS requires such a meeting to review the student's specific allergies, needs, and Allergy or Anaphylaxis Action Plan.
- c. Complete and provide all required ANCS paperwork, including:
 - i. Clinic Record & Emergency Authorization form (online orientation form)
 - ii. Medication Administration and Release form (two total: one online orientation form and one paper form from School Nurse)
 - iii. A doctor-signed Allergy or Anaphylaxis Action Plan (obtained from the School Nurse or the student's allergist or pediatrician; requires a doctor's signature)
- d. Provide the child's prescribed medications and epinephrine auto-injectors.

SECTION 6. Procedures for Managing an Allergic Reaction or Asthma Incident



- a. The supervising adult should immediately implement the following procedures for administering epinephrine and calling 911. It is not necessary to locate the School Nurse first—time is critical.
 - i. Notice the child has signs of anaphylaxis.
 - ii. Administer the epinephrine auto-injector.
 - iii. Call 911. Have another adult call 911 while the auto-injector is being given, if at all possible.
 - iv. If the child is asthmatic and is wheezing, give the child the doctor-prescribed number of puffs from their rescue inhaler.
 - v. If the child can take Benadryl and the child's doctor has indicated it, administer Benadryl.
 - vi. Monitor the child very closely until the paramedics arrive. A second injection might be necessary. Never leave the child alone or alone with only a student.
 - vii. Contact the School Nurse as soon as possible after the injection. If the nurse cannot be located, contact any administrative staff.
 - viii. Contact the child's parents/guardians.

SECTION 7. Managing Allergies in the Classroom

- a. Guidelines are created by the School Nurse in consultation with the families and teachers of students with severe allergies to ensure that day-to-day classroom activities are safe for allergic children. These guidelines should cover topics such as:
 - i. Classroom and advisory communication
 - ii. How all food and other allergens are managed in the classroom, grade levels, and advisories
 - iii. Medication storage
 - iv. Hygiene and safety best practices and logistics
 - v. How students treat peers with allergies
- b. Each classroom has the option to ban severe allergens from the classroom and from all activities in which that classroom will be engaged. A decision to ban severe allergens from the classroom may be made by the School Nurse and Campus Principal.



- c. The guidelines for each allergic child must be followed by all the classroom and staff that child interacts within the course of a school day:
 - i. Student and substitute teachers
 - ii. Related arts
 - iii. Classrooms in which other subjects are taught
 - iv. Academic assistance
 - v. Special Education
- d. Students with allergies that require that they carry epinephrine auto-injectors should have the epinephrine auto-injector in their possession at all times.
- e. For group snack, birthdays, or other holidays where food is served, products containing nuts, tree nuts, or any other known allergen (e.g., soy, eggs, melon) may not be provided for classroom-wide consumption.

SECTION 8. Managing Allergies in the Cafeteria

- a. Guidelines for cafeteria settings or any other setting where food will be consumed should include the following:
 - i. Establishing allergen-free areas to eat
 - ii. Cleaning best practices for tables, chairs, and hand-washing
 - iii. Student etiquette for sharing food
 - iv. Methods for obtaining and keeping current served food labels and ingredients information
- b. Nut-free tables will be established in the cafeteria for students with nut allergies.

SECTION 9. Managing Allergies in Group Settings

- a. Group settings include but are not limited to the following:
 - i. Cafeteria or recess
 - ii. Holidays, special occasions, celebrations, and projects
 - iii. Aftercare, enrichment programs, and childcare
 - iv. Field trips, walks, and outside activities
 - v. School-organized sports and clubs



- vi. School fundraisers and schoolwide food sales
 - b. For all group settings, it is critical that established guidelines are followed and that each allergic child's allergies are taken into consideration.
 - c. All staff involved must be made aware of allergic students in their care and provided a copy of each allergic child's Allergy or Anaphylaxis Action Plan.
 - d. All fundraising events and schoolwide food sales must follow current school fundraising policies, which include notifying school officials in a timely manner of what food will be sold or available. Whether the event is through a classroom, organization, or the PTCA, efforts should be made to make the event safe for allergic children.

SECTION 10. Allergy Bullying

- a. ANCS anti-bullying policy applies to allergy bullying, which can include mocking or harassing a student for having allergies or having to carry allergy or asthma medication, threatening an allergic student with food they are allergic to, or "pranking" an allergic student by covertly adding allergens to their food.
- b. When allergy bullying incidents occur, consequences will be applied according to the Student Discipline policy. See [Student Discipline](#).
- c. Allergy bullying prevention will be addressed through education and support.

SECTION 11. Continuing Allergy Education and Awareness

- a. ANCS will stay current with allergy management best practices and guidelines through the following means:
 - i. Information the School Nurse provides
 - ii. Information the PTCA Health and Wellness Committee researches and presents
 - iii. Listening to parents/guardians and caretakers of allergic children
 - iv. Staff training
- b. Campus guidelines will contain up-to-date allergy management and education resources.

Resources

ANCS Allergy Management Guidelines for Elementary Parents and Staff, ANCS Allergy Management Guidelines for Middle School Parents and Staff, Allergy or Anaphylaxis Action Plan

[Administration of Medicine](#)

[Bullying](#)



[Student Discipline](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

05/20/14

05/20/14

08/15



4.7.3 Bullying

Purpose

This policy addresses the importance of a safe and healthy school environment. All schools and employees should promote mutual respect, tolerance, and acceptance among students, staff members, and volunteers. Behavior that infringes on the safety or well-being of any student, including bullying as defined in state statute, will not be tolerated. The prohibition of bullying shall be included in the student Code of Conduct.

Duration

This policy is permanent.

Policy

SECTION 1. Definition of Bullying

The term “bullying” means an act that occurs on school property, on school vehicles, at designated school bus stops, or at school-related functions or activities, or by use of data or software that is accessed through a computer, computer system, computer network, or other electronic technology provided by ANCS, and includes the following:

- a. Any willful attempt or threat to inflict injury on another person when accompanied by an apparent present ability to do so.
- b. Any intentional display of force that would give the victim reason to fear or expect immediate bodily harm.
- c. Any intentional written, verbal, or physical act, which a reasonable person would perceive as being intended to threaten, harass, or intimidate, that has any one of the following effects:
 - i. Causes another person substantial physical harm within the meaning of O.C.G.A. § 16-5-23.1 or visible bodily harm as such term is defined in O.C.G.A. § 16-5-23.1.
 - ii. Substantially interferes with a student’s education
 - iii. Is so severe, persistent, or pervasive that it creates an intimidating or threatening educational environment
 - iv. Substantially disrupts the orderly operation of the school

SECTION 2. Reporting Procedures

- a. All students and/or school employees shall immediately report incidents of bullying, harassment, intimidation and retaliation to the Campus Principal.
 - i. The Campus Principal shall maintain a method for anonymous reporting of such incidents.



- ii. Each report of bullying shall be documented and promptly investigated, and result in consequences given appropriate to the situation and in accordance with state law.
 - iii. Parents/legal guardians shall be notified upon a finding that a student has committed an act of bullying or been a victim of an act of bullying.
- b. Reported incidents of bullying, harassment, intimidation, or retaliation that have occurred outside the jurisdiction of the school and have not disrupted the school environment shall be reported to the students' parents/legal guardians.

SECTION 3. Disciplinary Procedures

Disciplinary actions for incidents of bullying will be decided according to the guidelines set forth in the Student Discipline policy. See [Student Discipline](#).

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.4 Child Abuse and/or Neglect

Purpose

This policy relates to the requirement of mandated reporters to report suspected child abuse or neglect to the Georgia Department of Family and Children Services (DFCS).

Duration

This policy is permanent but subject to review based on changes to state law.

Policy

SECTION 1. Scope of This Policy

- a. By law, both school employees and school volunteers are considered mandated reporters and, as such, are legally required to report information about suspected child abuse or neglect to the Georgia Department of Family and Children Services (DFCS) according to Georgia law (O.C.G.A. 19-7-5).
- b. Any school employee or school volunteer who suspects a student is being neglected or abused should immediately communicate this information to the school counselor and/or Campus Principal, and the suspected neglect/abuse will be reported to DFCS.
- c. Any school employee or volunteer with questions regarding mandated reporting or anything contained in this policy should contact the Executive Director. See [Mandated Reporters](#).

SECTION 2. Potential Signs of Abuse/Neglect

Potential signs of abuse or neglect of a student include the following:

- a. Often left home alone overnight
- b. In the neighborhood for long periods without supervision
- c. Frequently hungry
- d. Dressed inadequately for the weather
- e. Frequently absent from school
- f. Bruised or has other marks of physical violence
- g. Withdrawn or overly aggressive
- h. Not receiving needed medical attention

SECTION 3. Reporting Suspected Child Abuse or Neglect



Suspected child abuse or neglect should be reported to DFCS at 1-855-GA-CHILD.

Resources

[Mandated Reporters](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.5 Communicable Diseases

Purpose

This policy applies to reporting procedures and incident management for communicable disease cases within ANCS.

Duration

This policy is permanent.

Policy

SECTION 1. Reporting Procedure

- a. A confirmed communicable disease case should be reported to the Executive Director, Campus Principal, or School Nurse.
- b. The School Nurse will complete the Communicable Disease Incident form and fax it to APS Health Services.
- c. The Fulton County Health Department will be notified for guidance for communicable disease cases that require management beyond the local school level.

SECTION 2. Incident Management Guidelines

- a. ANCS will follow the guidance provided by APS Health Services and the Fulton County Health Department for areas such as mass notification, school closure, prophylactic treatment, etc., as well as all communicable disease cases that require management beyond the local school level.
- b. APS Health Services will send a reminder of Incident Management Guidelines via email to Executive Director, Campus Principal, and/or School Nurse.

SECTION 3. Media Inquiries

All media inquiries regarding all notifiable communicable disease are to be directed to the APS Communications Department.

Resources

The Communicable Disease Incident form is maintained by the school nurse.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.7.6 Concussions

Purpose

This policy fulfills the requirement set forth in House Bill 284, the Return to Play Act of 2013, which requires all public and private schools to create a concussion policy that includes the standards set forth in this policy.

Duration

This policy is permanent.

Policy

SECTION 1. Educate

- a. Prior to the beginning of each athletic season, the information sheet entitled "Concussions: What You Need to Know" must be provided to each athlete. This information sheet informs parents or legal guardians and athletes of the risk of concussions.
- b. Athletes cannot practice or compete in activities until the acknowledgment portion of the information sheet is signed and returned by both the athlete and their parent or legal guardian.

SECTION 2. Athlete Welfare

- a. If a youth athlete (ages 7 to 18) participating in a youth athletic activity exhibits signs or symptoms of a concussion, they must be removed from play.
 - i. Coaches and athletic trainers should refer to the [Concussion Sideline Reference Card](#) to learn signs and symptoms of a concussion.
- b. Once removed from play, the athlete's parent or legal guardian should be notified that their child has possibly sustained a concussion via the Concussion Notification form and advised that the child should be evaluated by a healthcare provider.

SECTION 3. Return Safely

Before a youth athlete can return to play, they must be cleared by a healthcare provider trained in the management of concussions.

Resources

For the Concussions: What You Need to Know information sheet and Concussion Notification form, see Policy Forms.

Approval



Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.7 Drug-Free School Zone

Purpose

This policy prohibits the use of drugs or alcohol at or in the immediate vicinity of ANCS.

Duration

This policy is permanent.

Policy

ANCS subscribes to all local, state (O.C.G.A. § 16-13-32.4), and federal laws related to the sale or use of drugs or alcohol within a school zone. Any student suspected of being under the influence of drugs or alcohol should be reported to the counselor or the Campus Principal.

Resources

Student Discipline

Student Use of Drugs, Alcohol, or Tobacco

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.7.8 Head Lice

Purpose

This policy addresses the reporting or discovery of head lice on a student. Pediculosis (head lice) represents one of the most common communicable childhood diseases. It is therefore not unusual within a school for children to get head lice, but it is one that should be eliminated as quickly as possible. The policy aligns with recommendations on dealing with head lice in schools from the [Centers for Disease Control and Prevention](#), [American Academy of Pediatrics](#), and the [National Association of School Nurses](#).

Duration

This policy is permanent.

Policy

SECTION 1. Scope of This Policy

- a. Students who are discovered to have lice will have their parents/guardians notified and provided with information on the treatment of head lice.

SECTION 2. Discovery of Lice

- a. If a parent/guardian discovers lice on their child, they should contact the school immediately so that the school nurse may be notified.
- b. If school personnel discover lice, the school nurse (or designee) will contact the student's/students' parents/guardians by phone and/or email as soon as is feasible (but within one school day) to notify them and provide them with information on the treatment of head lice.
- c. A student returning to school after being treated for lice will be rechecked by school officials upon return. The parent/guardian of the student may be required to provide evidence of treatment prior to the student returning to the classroom.

SECTION 3. Treating a Classroom

- a. As a courtesy, a letter informing families in the class of the discovery of lice will be emailed home for grades K-5 as soon as is feasible (but within one school day) Classroom-wide notification does not occur in grades 6-8.
- b. All families will be encouraged to screen children at home for a period of two weeks following the discovery of lice.
- c. All siblings of children diagnosed with lice will be screened by school officials.
- d. Infested classroom rugs, furniture, pillows, etc. will be vacuumed.



Resources

[The Centers for Disease Control and Prevention: Head Lice Treatment Guidelines](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.9 Health and Safety Training

Purpose

This policy relates to the health and safety training of ANCS employees.

Duration

This policy is permanent.

Policy

- a. ANCS employees shall undergo the following mandatory health and safety training:
 - i. **Allergen Management Training.** Employees shall be trained to recognize both the signs of a mild allergic reaction and a severe, life-threatening allergic reaction (anaphylaxis), to know when and how to administer an epinephrine auto-injector (EpiPen), and to know ANCS procedures if a student experiences an allergic reaction.
 - ii. **Mandated Reporter Training.** Employees shall be trained to know the signs of child abuse or neglect and their legal obligation to report suspected abuse or neglect of a student to the proper authorities.
- b. ANCS employees will also be offered the opportunity to receive CPR training.
 - i. CPR training classes will be made available to staff annually.
 - ii. ANCS' goal is for no less than 80% of staff to be CPR certified.

Resources

Allergen Management

Mandated Reporters

Suicide Prevention

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.10 Helmet Use

Purpose

This policy relates to the use of helmets by students riding bicycles or scooters to or from school.

Duration

This policy is permanent.

Policy

ANCS values and encourages students walking and bicycling to and from school, and it is working to implement pedestrian and bicycle safety education for all students.

- a. To promote student safety, all students riding bicycles or scooters to and from school MUST wear CPSC- or SNELL-certified bicycle or skateboard helmets. As for bicycles, this is a state law as well as a school policy: O.C.G.A. § 40-6-296(e)(1).
- b. Helmets may not be held in the hands of students, carried on handlebars, or worn without being strapped under the chin: **THEY MUST BE WORN PROPERLY.**
- c. Any student who enters the school campus without a helmet worn properly will be referred to the Principal, and a call home will be required to remind the parent/guardian of the ANCS Helmet Use Policy and arrange alternate transportation home in the absence of a helmet.
- d. A second violation of this policy will result in the confiscation of the bike or scooter to be released only when a parent/guardian comes to campus to retrieve it or when the student returns with a helmet.
- e. Parents/guardians and students will sign an agreement at the beginning of the school year acknowledging they have read and agree to this policy and that it is the primary responsibility of that parent/guardian to ensure their child is in compliance with this policy.
- f. Parents/guardians are encouraged to discuss with their children the benefits of helmet use when riding to and from school or around the neighborhood, and it is expected that parents/guardians shall provide helmets for their student riders.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17

4.7.11 Illness and Injury While at School or School Event



Purpose

This policy addresses procedures for responding to a student's illness or injury.

Duration

This policy is permanent.

Policy

SECTION 1. Scope of This Policy

- a. A student who becomes ill or injured while on an ANCS campus should be assessed and rendered such aid as is appropriate.
- b. Life safety is of the utmost importance. In an emergency, do not hesitate to call 911 or begin life-saving measures such as CPR or administering an EpiPen.
- c. In the case of a significant illness or injury, the School Nurse, the office staff, the reporting teacher, or the student's teacher/advisor will contact the student's parent/guardian or emergency contact to inform them of the situation and determine what further medical attention is needed.
- d. If the parent/guardian or emergency contact cannot be reached, ANCS will decide the best course of action.
- e. Office staff should complete an Incident Report as soon as possible.

SECTION 2. Significant Illness or Injury

If a student is, in the supervising adult's judgment, significantly ill (fever, nausea) or injured (bleeding, concussion, sprain) at any point during the course of the day, they should be assessed immediately.

- a. If in any doubt about the seriousness of the illness or injury, call 911 immediately, and then contact the parent/guardian, Executive Director, and Campus Principal.
- b. Elementary Campus – The nurse will review the situation.
- c. Middle Campus – The student should be sent to the Main Office. The nurse will review the situation, if on site and available. If the nurse is not available, the Main Office manager will assess the situation.

SECTION 3. Minor Injury

- a. First aid may be rendered for minor injuries.
- b. Each room in the building will have a kit containing band-aids, anti-bacterial wipes, and ice packs.
- c. If replacements are needed, the office staff should be notified.



SECTION 4. Reporting and Notification of Student Injuries

- a. Office staff should complete an Incident Report as soon as possible.
- b. The office staff or reporting teacher/advisor will contact the student's parent/guardian to inform them of the situation and determine what further medical attention is needed.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.12 Immunizations

Purpose

This policy relates to immunization requirements for students attending ANCS.

Duration

This policy is permanent but subject to review based on changes in medical guidelines.

Policy

SECTION 1. Scope of This Policy

- a. Certificates of Immunization are required by Georgia Law 20-2-771 for all kindergarten, sixth, and seventh grade students; all students new to Georgia; and students coming from any private school.
 - i. Georgia Certificate Form 3231 must be signed by a licensed healthcare provider or the county health department.
 - ii. New entrants include anyone that is entering Georgia schools for the first time or is returning to a Georgia school after being gone for more than 12 months or one school year.
 - iii. Medical waivers/exemptions are a part of Georgia Certificate Form 3231.
- b. For students entering from out-of-state schools, please contact the Georgia Health Department or a Georgia licensed physician to have immunizations transferred to the Georgia Certificate Form 3231.
 - i. Students need to have their immunization record from their state in order to transfer immunizations to Form 3231.
 - ii. All requirements apply to students transferring from out-of-state schools to Georgia schools.
- c. To be enrolled in ANCS, ALL certificates of immunization must be marked "Complete for Attendance" OR have a future expiration date. Expired certificates will not be accepted for enrollment.
- d. If a parent/guardian chooses not to vaccinate their child based on religious beliefs, they must submit the Immunization Requirements: Affidavit of Religious Objection.

SECTION 2. Immunization Requirements

Kindergarten (Requirements for K-6)

- a. Four (4+) DTaP (number of doses depends upon age given)
- b. Four (4+) IPV (number of doses depends upon age given)



- c. Three (3) Hepatitis B
- d. Two (2) doses of Measles vaccine, two (2) doses of Mumps vaccine, and one (1) dose of Rubella vaccine OR two (2) doses of the combined MMR (OR documented history of disease or serology)
- e. Two (2) Hepatitis A (required if born on or after 01/01/2006)
- f. Two (2) doses of Varicella vaccine (OR documented history of disease or serology)

7th Grade and Higher

- a. Effective July 1, 2014, all children born on or after January 1, 2002, who are entering 7th grade, and new entrants to Georgia schools in grades 8-12, will be required to have Tdap (Tetanus, Diphtheria, and Pertussis) and Meningococcal Conjugate (MCV4) vaccines before entering school.
- b. Four (4+) DTaP (number of doses depends upon age given)
- c. NEW: One (1) Tdap
- d. Four (4+) IPV (number of doses depends upon age given)
- e. Three (3) Hepatitis B
- f. Two (2) doses of Measles vaccine, two (2) doses of Mumps vaccine, and one (1) dose of Rubella vaccine OR two (2) doses of the combined MMR (OR documented history of disease or serology)
- g. Two (2) Hepatitis A (required if born on or after 01/01/2006)
- h. Two (2) doses of Varicella vaccine (OR documented history of disease or serology)
- i. NEW: One (1) Meningococcal Conjugate (MCV4)

SECTION 3. Additional Requirements

- a. Certificates must be signed by a physician licensed in Georgia or a public health official. A stamp of a physician's signature is permissible when cosigned by an office staff member.
- b. Certificates must have a printed, typed, or stamped name and address of the physician, health department, or Georgia Registry of Immunization Transactions and Services (GRITS) official issuing the certificate.
- c. Certificates must have a complete date of issue with the month, day, and year.

SECTION 4. Annual Immunization Audit

- a. The annual immunization audit is conducted each fall and must show 100% compliance.



- b. ANCS must have on file for each student either an updated Georgia Certificate Form 3231 documenting either current immunizations or medical exemption, or the Immunization Requirements: Affidavit of Religious Objection.

Resources

Georgia Certificate Form 3231, Immunization Requirements: Affidavit of Religious Objection

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



4.7.13 Mandated Reporters

Purpose

This policy relates to the definition of mandated reporters and their legal responsibility to report suspected child abuse or neglect to the Georgia Department of Family and Children Services (DFCS).

Duration

This policy is permanent but subject to review based on changes to state law.

Policy

SECTION 1. Scope of This Policy

- a. By law, both school employees and school volunteers (including parent volunteers, field trip chaperones, and after-school personnel) are considered mandated reporters.
- b. Mandated reporters are legally required to report information about suspected child abuse or neglect to the Georgia Department of Family and Children Services (DFCS) according to Georgia law (O.C.G.A. § 19-7-5).

SECTION 2. Mandated Reporter Training for School Volunteers

- a. School volunteers are required to view the ANCS Mandated Reporter Training materials located on the ANCS website.
- b. After viewing the training materials, the volunteer should submit the ANCS Mandated Reporter Training signature sheet (also located on the ANCS website) to the Main Office.

Resources

[ANCS Mandated Reporter Training presentation and signature sheet](#)

[Child Abuse and/or Neglect](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.7.14 Responsibility for Student Welfare

Purpose

The following policies and procedures are followed by school staff in order to comply with legal requirements and ensure the welfare of students at the school.

Duration

This policy is permanent but subject to review based on changes in legal requirements.

Policy

- a. School employees are responsible for the welfare and safety of students under their charge within the building, on an ANCS campus, or while on ANCS field trips or athletic events.
- b. Life safety is of the utmost importance. In an emergency, the supervising adult should not hesitate to call 911 or begin life-saving measures such as CPR or administering an EpiPen. Timely intervention is imperative; therefore, it is not necessary in an emergency to consult first with the nurse or Main Office.
- c. A student who becomes ill or injured while on an ANCS campus should be assessed and rendered such aid as is appropriate.
- d. School employees will receive training in allergen management and recognizing signs of child abuse and neglect, as well as in their duties as mandated reporters. School employees will also be offered opportunities for CPR training.

Resources

[Allergen Management](#)

[Child Abuse and/or Neglect](#)

[Health and Safety Training](#)

[Illness and Injury While at School or School Event](#)

[Mandated Reporters](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

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07/01/15

08/17



4.7.15 Return to School After Illness

Purpose

This policy gives the general parameters of when it is appropriate for a student to return to school after an illness.

Duration

This policy is permanent.

Policy

ANCS recommends that students do not return to school for at least 24 hours after all symptoms of illness have subsided. This includes fever, vomiting, skin infections, and any other symptom of a disease that is communicable.

Approval

Policy approval date:

Policy effective date:

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07/01/15

08/17



4.7.16 Student Revelation of Suicidal Thoughts

Purpose

This policy governs the need to report any suspected suicidal thoughts.

Duration

This policy is permanent.

Policy

- a. Any school employee who suspects a student may be having suicidal thoughts should immediately communicate this information to one of the school's counselors, Campus Principals, and/or the K-8 Assistant Principals.
- b. The counselor or designee will speak with the student and the student's parent/guardian to determine the next steps necessary to ensure the student's safety.

Resources

[Suicide Prevention](#)

Approval

Policy approval date:

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08/17



4.7.17 Student Use of Drugs, Alcohol, or Tobacco

Purpose

This policy addresses the ANCS course of action upon discovering that a student is using drugs, alcohol, or tobacco.

Duration

This policy is permanent.

Policy

SECTION 1. Scope of This Policy

- a. Casual conversation at ANCS about the use of alcohol and drugs is to be discouraged.
- b. Personal revelations by students to staff regarding their own use of alcohol or drugs (including tobacco) or their firsthand concerns about other students' use shall result in action by an ANCS staff member.
- c. No ANCS staff member should bear sole responsibility for the knowledge that a student is experimenting with, using, or abusing alcohol or drugs. For the protection of the student and all concerned, a consultation between the staff member and one of the school's counselors, Campus Principals, and/or the Assistant Principal must take place.

SECTION 2. Course of Action

Upon hearing from a student that either they or another student are using alcohol or drugs (including tobacco), the staff member will consult with one of the school's counselors, Campus Principals, and/or the Assistant Principal. Together, based on their best judgment, they will decide which of the following is the best course of action:

- a. Staff member continues to talk with and monitor student for a limited period of time to more clearly determine the nature of the situation.
- b. Counselor makes an educational/therapeutic intervention by contacting student directly.
- c. Parents/guardians of student are contacted by most appropriate staff member.
- d. Student is referred to Campus Principal or Assistant Principal for possible disciplinary action.

Approval

Policy approval date:

Policy effective date:

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07/01/15

08/17



4.7.18 Suicide Prevention

Purpose

Duration

This policy is permanent.

Policy

ANCS desires to take every reasonable precaution to ensure the safety and well-being of students. Pursuant to O.C.G.A. § 20-2-779.1, ANCS will provide annual training in the area of suicide prevention for all personnel.

Resources

[Student Revelation of Suicidal Thoughts](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

08/15



4.8 Special Education



4.8.1 Hospital and Homebound

Purpose

The purpose of the Hospital/Homebound Program is to help students who physically cannot attend school for 10 days or more to continue their learning process during their time away from school.

Duration

This policy is permanent but subject to revision based upon state requirements.

Policy

- a. In general, this policy is intended for students who cannot physically attend school for 10 days or more due to diagnosed medical conditions, syndromes, or immune system issues.
- b. ANCS follows all procedures provided by APS related to providing services for students who are in the hospital or homebound.
- c. The Special Education Coordinator will communicate the process and all required documents via letter to families needing this service.

SECTION 1. Goal of the Program

Our goal is to educate the student during the time he/she is unable to attend school and to assist with the transition back to school when the doctor dismisses him/her.

SECTION 2. Qualifications

- a. State regulations require that a system provide homebound instruction to students who have a signed statement from a licensed physician stating that a child is physically unable to participate in instruction for 10 or more days.
- b. The medical referral provides a medical opinion on the child's treatment; however, the referral is not a guarantee that hospital/homebound services will automatically be provided.
- c. The medical opinion must be considered by the IEP Team as part of determining the services and setting(s) for the student.

SECTION 3. Guidelines and Rules

- a. There must always be an adult over the age of 21 present in the home when a homebound teacher is present.
- b. Students must be at home and prepared to work at the scheduled time.
- c. Excessive cancellations or a lack of completing assignments is grounds for dismissal from the Hospital/Homebound Program.



- d. If an emergency does arise, please contact the teacher before he/she leaves for your home. Likewise, the homebound teacher is expected to notify families in case of cancellations.
- e. The Hospital/Homebound teacher will teach each student for a period of three (3) hours per week.
- f. Hospital/Homebound Services are not a “tutorial” service for excessive amounts of makeup work. Makeup work will be given only if your child has excused medical absences for the time out of school prior to requiring homebound services.
- g. Hospital/Homebound is a service for students who reside within the Atlanta Public Schools district.
- h. The student is required to be actively treated by a doctor and to be following the doctor’s orders during his/her stay on hospital/homebound. Refusal to follow the doctor’s recommendations or discontinuing treatments is grounds for dismissal from the program.
- i. A child can receive homebound services without endangering the health and safety of the instructor or other students.

Approval

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4.8.2 Special Education Services

Purpose

This policy relates to special education services at ANCS.

Duration

This policy is permanent but subject to revision based upon state and federal requirements.

Policy

ANCS complies with all requirements of the Individuals with Disabilities Education Act (IDEA), Section 504 of the Rehabilitation Act of 1973, and Title II of the Americans with Disabilities Act (ADA).

Parents/guardians have special rights related to special education. For more information, please see Special Education Parent Rights.

SECTION 1. Goal of the Program

The goal is to build a program based on inclusion, as research shows that inclusion/keeping students in the main classroom is the method most beneficial for students.

SECTION 2. Types of Services Offered

Learning Support: For students whose primary identified need is academic learning.

Behavioral/Social Support: For students with personal, behavioral, or emotional issues that interfere with student learning and adjustment.

Occupational/Physical Therapy Support: For students that have fine and gross motor impairments that affect their academic achievement.

Speech and Language Support: For students with communication impairments that affect their academic achievements.

Hearing Impaired Support: For students with hearing impairments that interfere with the development of their communications process.

Visually Impaired Support: For students who have visual impairments that adversely affect their educational performance.

Nursing Services: For students who have medical needs that adversely affect their educational performance.

SECTION 3. Determining Level of Intervention



- a. The IEP Team determines the appropriate level of intervention and support required to meet the student's needs.
- b. The appropriate level of intervention is the level at which the student performs successfully in the least restrictive environment (LRE).

SECTION 4. Special Education Evaluation and Procedures

ANCS uses the following procedures in accordance with state and federal laws for locating, identifying, and evaluating students who may require specialized services:

- a. ANCS routinely conducts screenings of children for hearing and visual acuity.
- b. Universal screeners are administered three times a year for all students in reading (K-8), math (1-8), literacy (3-8), writing (3-8), and behavior for progress monitoring. Students who are below the 25th percentile are identified as needing intervention and are monitored on a weekly basis to look for growth, which is then used to guide progress and determine next steps.
- c. Gross motor, fine motor, speech and language, academic, and social/emotional skills are monitored and assessed by classroom teachers on an ongoing basis. The child's teacher and any other team member involved in the screening share any concerns with parents/guardians.
- d. A student that is experiencing difficulty may be referred to the Student Support Team (SST) in order to develop a plan for further classroom supports. See [Student Support Team \(SST\)](#).
- e. Parents/guardians who have concerns regarding their child may contact the Campus Principal at any time to request in writing that a screening or evaluation of their child be conducted as part of their due process rights.
- f. However, eligibility for special education will not be considered without documentation of prior instructional interventions.

SECTION 5. Factors That Determine Eligibility

- a. In order to be eligible to receive special education services, the student must meet the requirements of one or more of the following categories:
 - i. Autism Spectrum Disorder (AUT)
 - ii. Deaf-Blind (D/B)
 - iii. Deaf/Hard of Hearing (D/HH)
 - iv. Emotional/Behavioral Disorder (EBD)
 - v. Mild, Moderate, Severe, or Profound Intellectual Disability (MID, MOID, SID, PID)
 - vi. Orthopedic Impairment (OI)



- vii. Other Health Impairment (OUI)
 - viii. Significant Development Delay (SDD)
 - ix. Specific Learning Disability (SLD)
 - x. Speech-Language Impairment (SI)
 - xi. Traumatic Brain Injury (TBI)
 - xii. Visual Impairment, including Blindness (VI)
- b. Eligibility Requirements can be found in the State Education Rules.
 - c. Once a student is found eligible for special education services, parents/guardians are then invited to participate in a meeting where the results of the eligibility will be reviewed and the Individual Education Program (IEP) will be developed. See Section 6 below.

SECTION 6. Parent/Guardian and School Coordination

- a. After an evaluation is completed, a comprehensive evaluation report will be developed with parent/guardian involvement.
- b. This report will include:
 - i. Evaluation findings
 - ii. Specific recommendations for education strategies and techniques for helping the student.
- c. The evaluation report becomes part of the student file but is housed in the SST Department. See [Records](#) for information about how records are kept.

SECTION 7. If Additional Support Is Needed

- a. As an integral team member, parents/guardians are always included as a part of the process with their child.
- b. If a child requires additional services, the Student Support Team (SST) will make modifications to accommodate the child's learning style, behavior, physical limitations, or speech/language difficulties.
- c. If a student does not progress with interventions developed by the SST, parents/guardians will be asked to consider granting their written permission for an educational evaluation of their child.
- d. Once permission to evaluate is obtained, the evaluation must be completed within a 60-school-day timeline.
- e. The SST coordinator and a school psychologist will coordinate the evaluation. As part of initiating a multidisciplinary evaluation, parents/guardians will receive a written document outlining Procedural Safeguards.



SECTION 8. Independent Educational Evaluation

- a. If a parent/guardian disagrees with the results of a completed evaluation done by ANCS, the parent/guardian may request an outside independent educational evaluation (IEE) paid for by ANCS.
- b. ANCS must agree to pay for the IEE or begin due process procedures to show that the district's evaluation is adequate.
- c. A parent/guardian does not have the right to an IEE at public expense until he or she has allowed ANCS to conduct its own evaluation.
- d. Once the evaluation is completed, the eligibility team, including the parent/guardian, will decide whether the student is eligible for special education services. This involves meeting eligibility requirements per the Individuals with Disabilities Education Act (IDEA).

SECTION 9. Reevaluation and Renewal

- a. Students are reevaluated every three years to determine eligibility with the date of each eligibility meeting beginning the next three-year evaluation cycle.
- b. If parents/guardians and educators have concerns, students can be reevaluated one year after their previous evaluation.
- c. IEPs are developed and reviewed annually and are in effect at the beginning of each school year.
- d. The IEP may be reviewed more than once a year if the parent/guardian of the student requests a review.

SECTION 10. Terms and Acronyms

- **IDEA:** Individuals with Disabilities Education Act
- **IEP:** Individualized Education Program
- **BIP:** Behavior Intervention Plan
- **FAPE:** Free Appropriate Public Education
- **LRE:** Least Restrictive Environment
- **OT:** Occupational Therapy
- **SLT:** Speech and Language Therapy
- **RTI:** Response to Intervention
- **AT:** Assistive Technology
- **IEE:** Independent Educational Evaluation



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4.8.3 Student Support Team (SST)

Purpose

This policy describes the work of the Student Support Team (SST) in their assistance with students who need instructional and classroom interventions.

Duration

This policy is permanent.

Policy

SECTION 1. The Difference Between SST and Special Education

- a. The predominant role of the SST Chair is to design and implement interventions and accommodations in the classroom and manage 504 plans.
- b. The predominant role of the Special Education Coordinator is to help identify students who have an identified disability that is impacting their learning (defined as working below grade level academically and/or behaviorally) to the point that they need specialized instruction, not just interventions and accommodations.

SECTION 2. The Work of the SST

- a. The predominant goal of the SST is to support the teacher and support the student.
- b. Parents/guardians are involved in the SST process but are not required to give permission for the SST to meet.
- c. The SST meetings can include parents, teachers, the guidance counselor, the school psychologist, the SST Chair, and/or an administrator. (Administrators are not a requirement at SST meetings; the only required person is the classroom teacher.)
- d. If the student has been in the SST process for a period of time and has not shown adequate response to the intervention, a psycho-educational evaluation may be recommended to be performed by the school psychologist.
- e. SST meetings can be called for a variety of concerns when a student is not responding to classroom intervention. For example:
 - i. Academic concerns
 - ii. Behavior concerns
 - iii. Emotional concerns
 - iv. Attendance concerns

Resources



[Special Education Services](#)

Approval

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4.9 Technology and Media



4.9.1 Citizen Request for Reconsideration of Library Materials

Purpose

This policy controls the process for a citizen request for reconsideration of library materials.

Duration

This policy is permanent.

Policy

- a. ANCS subscribes in principle to the philosophy expressed in the ALA's "Library Bill of Rights" and the American Association of School Librarians' "Access to Resources and Services in the School Library Media Program: An Interpretation of the Library Bill of Rights." See [Library Media Center Position Statements](#).
- b. ANCS also recognizes that, occasionally, materials selected may be challenged or questioned, despite the care taken in selecting them.
- c. A procedure for processing and responding to criticism of approved material has been established and will be followed. This procedure will include a formal signed complaint of standard format and an appointed committee to reevaluate the material in question.

Procedure

- a. Upon receiving a complaint, the library media specialist will hold a conference with the patron making the complaint. The Executive Director and Campus Principal will be notified and may be present at the conference.
- b. If the problem cannot be resolved in the conference, the patron will be given a Request for Reconsideration of Library Materials form.
- c. The patron will return the completed form to the library media specialist, who will forward a copy to the Executive Director and Campus Principal.
- d. The Executive Director and/or Campus Principal will appoint a committee to review the complaint. This committee will be composed of the library media specialist, Executive Director, Campus Principal, and one faculty member, as well as a member of the ANCS Governing Board, and a member of the school's PTCA.
- e. The committee will review the complaint and make a written report and recommendation to the Executive Director, Campus Principal, and Governing Board.
- f. Final disposition authority to keep or remove a book or other material rests with the Executive Director, Campus Principal, and Governing Board.
- g. A letter explaining the decision will be sent to the complainant.



Resources

For the Request for Reconsideration of Library Materials form, see Policy Forms.

Approval

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08/17



4.9.2 Collection Development Policy

Purpose

The objective of collection development is to make available to library media center patrons a collection of materials that will enrich and support the curriculum and meet the needs of the students, staff, and parents/guardians being served. The library media centers will provide a wide range of materials on all levels of difficulty and in a variety of formats, with diversity of appeal, allowing for the presentation of many different points of view.

For the purposes of this statement of policy, the term “materials” will refer to any resource with instructional content or function that is used for formal or informal teaching/learning purposes. Materials may include books, periodicals, sound recordings, videocassettes, DVDs, CD-ROMs, databases, software, maps, and supplementary reading and informational resources.

Duration

This policy is permanent.

Policy

SECTION 1. Responsibility for Selection of Library Media Center Materials

Primary responsibility for coordinating and recommending the selection and purchase of library media materials will rest with the library media specialists. In addition, selection procedures may involve representatives of the professional staff directly affected by the selections and persons qualified by preparation to aid in wise selection. Suggestions for materials selection from faculty, parents, and students of ANCS will be given due regard.

To this end, it is the responsibility of the library media specialists:

- a. To provide materials that will enrich and support the curriculum, taking into consideration the varied interests, abilities, learning styles, and maturity levels of the students served;
- b. To provide materials that will stimulate growth in factual knowledge, literary appreciation, aesthetic values, and societal standards;
- c. To provide materials on various sides of controversial issues so that young citizens may have an opportunity to develop under guidance the practice of critical analysis and to make informed judgments in their daily lives;
- d. To provide materials representative of the many religious, ethnic, and cultural groups that contribute to our national heritage and the world community;
- e. To place principle above personal opinion and reason above prejudice in the selection of materials of the highest quality in order to ensure a comprehensive collection appropriate to the school community.



SECTION 2. Criteria for Selection of Library Media Center Materials

The following criteria will be used to guide selection:

- a. Educational significance
- b. Contribution the subject matter makes to the curriculum and the interests of the students
- c. Favorable reviews found in standard selection sources
- d. Favorable recommendations based on preview and examination of materials by professional personnel
- e. Reputation and significance of the author, producer, and publisher
- f. Validity, currency, and appropriateness of material
- g. Contribution the material makes to breadth of representative viewpoints on controversial issues
- h. High degree of potential user appeal
- i. High artistic quality and/or literary style
- j. Quality and variety of format
- k. Value commensurate with cost and/or need
- l. Timeliness or permanence
- m. Integrity

SECTION 3. Procedures for Selection of Library Media Center Materials

- a. In selecting library media center materials, the library media specialists will evaluate available resources and curriculum needs and will consult reputable, professionally prepared aids for selection and other appropriate sources. Sources to be consulted may include:
 - i. Bibliographies and indices such as A to Zoo: Subject Access to Children's Picture Books; Best Books for Children: Preschool through Grade 6; Elementary School Library Collection; Reference Books for School Libraries.
 - ii. Current reviewing media including: Booklist, School Library Journal, Horn Book, Kirkus Reviews, Bulletin of the Center for Children's Books, and others.
- b. Other sources will be consulted as appropriate. Whenever possible, the actual resource will be examined.

SECTION 4. Gifts and Donations



The library media centers welcome gift and donated materials. These materials will be subject to the same criteria as those obtained through the regular selection process. Materials not chosen for inclusion in the collection may be discarded or sold for funds to purchase additional library media center materials.

SECTION 5. Weeding

The ANCS library media centers recognize the importance of maintaining a collection of current, appropriate, and useful materials. Therefore, a periodic evaluation of the collection will be performed in order to remove or replace materials that are no longer useful. Discarded materials may be offered to other members of the school community or disposed of if unusable. The following guidelines have been developed to aid in the weeding process; however, the final decision concerning the removal or replacement of materials rests with the library media specialists.

a. Weeding by Appearance

- i. Worn-out volumes: dirty, brittle, yellow pages; missing pages; tattered covers; etc.
- ii. Badly bound volumes: soft, pulpy paper and/or shoddy binding
- iii. Badly printed works
- iv. Books of antiquated appearance that might discourage use
- v. Audiovisual materials with missing or broken pieces

b. Weeding of Superfluous or Duplicate Volumes

- i. Unneeded duplicate titles
- ii. Older editions
- iii. Highly specialized books (when library media center holds more general or up-to-date volumes on the same subject)
- iv. Books on subjects of little interest to the school community
- v. Books that no longer relate to the curriculum (if specialized)

c. Weeding Based on Poor Content

- i. Information is dated
- ii. Information is inaccurate
- iii. Stereotypes are present
- iv. Book is poorly written

d. Weeding According to Use



- i. Nonfiction: Book has not been checked out within last 10 years
- ii. Fiction: Book has not been checked out within last 5 years (classics excluded)
- iii. Dewey Decimal categories that may be quickly outdated.
- iv. In addition, mistakes in selection/acquisition may be quickly outdated.

e. Categories of Books That Are Not Quickly Outdated

- i. dictionaries
- ii. biographical sources
- iii. literary criticism
- iv. classics of literature
- v. foreign language literature
- vi. art books
- vii. local history/geography
- viii. books providing general principles of a subject or discipline

Approval

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4.9.3 Library Media Center Position Statements

Library Bill of Rights

The American Library Association affirms that all libraries are forums for information and ideas, and that the following basic policies should guide their services.

I. Books and other library resources should be provided for the interest, information, and enlightenment of all people of the community the library serves. Materials should not be excluded because of the origin, background, or views of those contributing to their creation.

II. Libraries should provide materials and information presenting all points of view on current and historical issues. Materials should not be proscribed or removed because of partisan or doctrinal disapproval.

III. Libraries should challenge censorship in the fulfillment of their responsibility to provide information and enlightenment.

IV. Libraries should cooperate with all persons and groups concerned with resisting abridgment of free expression and free access to ideas.

V. A person's right to use a library should not be denied or abridged because of origin, age, background, or views.

VI. Libraries which make exhibit spaces and meeting rooms available to the public they serve should make such facilities available on an equitable basis, regardless of the beliefs or affiliations of individuals or groups requesting their use.

Adopted June 18, 1948. Amended February 2, 1961, and January 23, 1980, inclusion of "age" reaffirmed January 23, 1996, by the ALA Council.

Access to Resources and Services in the School Library Media Program: An Interpretation of the Library Bill of Rights

The school library media program plays a unique role in promoting intellectual freedom. It serves as a point of voluntary access to information and ideas and as a learning laboratory for students as they acquire critical thinking and problem solving skills needed in a pluralistic society. Although the educational level and program of the school necessarily shapes the resources and services of a school library media program, the principles of the Library Bill of Rights apply equally to all libraries, including school library media programs.

School library media professionals assume a leadership role in promoting the principles of intellectual freedom within the school by providing resources and services that create and sustain an atmosphere of free inquiry. School library media professionals work closely with teachers to integrate instructional activities in classroom units designed to equip students to locate, evaluate, and use a broad



range of ideas effectively. Through resources, programming, and educational processes, students and teachers experience the free and robust debate characteristic of a democratic society.

School library media professionals cooperate with other individuals in building collections of resources appropriate to the developmental and maturity levels of students. These collections provide resources which support the curriculum and are consistent with the philosophy, goals, and objectives of the school district. Resources in school library media collections represent diverse points of view on current as well as historical issues.

While English is, by history and tradition, the customary language of the United States, the languages in use in any given community may vary. Schools serving communities in which other languages are used make efforts to accommodate the needs of students for whom English is a second language. To support these efforts, and to ensure equal access to resources and services, the school library media program provides resources which reflect the linguistic pluralism of the community.

Members of the school community involved in the collection development process employ educational criteria to select resources unfettered by their personal, political, social, or religious views. Students and educators served by the school library media program have access to resources and services free of constraints resulting from personal, partisan, or doctrinal disapproval. School library media professionals resist efforts by individuals or groups to define what is appropriate for all students or teachers to read, view, hear, or access via electronic means.

Major barriers between students and resources include but are not limited to: imposing age or grade-level restrictions on the use of resources, limiting the use of interlibrary loan and access to electronic information, charging fees for information in specific formats, requiring permission from parents or teachers, establishing restricted shelves or closed collections, and labeling. Policies, procedures, and rules related to the use of resources and services support free and open access to information.

The school Board adopts policies that guarantee students access to a broad range of ideas. These include policies on collection development and procedures for the review of resources about which concerns have been raised. Such policies, developed by persons in the school community, provide for a timely and fair hearing and ensure that procedures are applied equitably to all expressions of concern. School library media professionals implement district policies and procedures in the school.

Adopted July 2, 1986; amended January 10, 1990; July 12, 2000, by the ALA Council.

American Library Association Position Statement on the Confidentiality of Library Records

The members of the American Library Association, recognizing the right to privacy of library users, believe that records held in libraries which connect specific individuals



with specific resources, programs, or services are confidential and not to be used for purposes other than routine record keeping: i.e., to maintain access to resources, to ensure that resources are available to users who need them, to arrange facilities, to provide resources for the comfort and safety of patrons, or to accomplish the purposes of the program or service. The library community recognizes that children and youth have the same rights to privacy as adults.

Libraries whose recordkeeping systems reveal the names of users would be in violation of the confidentiality of library record laws adopted in many states. School library media specialists are advised to seek the advice of counsel if in doubt about whether their record keeping systems violate the specific laws in their states. Efforts must be made within the reasonable constraints of budgets and school management procedures to eliminate such records as soon as reasonably possible.

With or without specific legislation, school library media specialists are urged to respect the rights of children and youth by adhering to the tenets expressed in the Confidentiality of Library Records, Interpretation of the Library Bill of Rights, and the ALA Code of Ethics.



4.9.4 Library Media Center

Purpose

The ANCS library media centers support the mission of ANCS to create a community of deeply engaged families and educators working to foster extraordinary levels of student achievement in an inclusive, constructivist learning environment that values every individual and prepares students to be effective citizens in a diverse global society.

By integrating the library media program into the instructional program, students, teachers, the library media specialists, and other staff are partners in learning. The library media program is an extension of the classroom. Information skills are taught and learned within the context of classroom curricula and encourage learning through active participation.

The library media program provides a setting in which students build skills they need throughout their years of formal education and into adulthood. These skills include locating, analyzing, evaluating, interpreting, and communicating information and ideas. Through the library media center, students learn critical thinking and problem-solving skills, the rights and responsibilities of the generation and flow of information and ideas, and an appreciation for the value of literature in an educated society. These skills rely on access to adequate library media facilities, appropriate resources, and qualified personnel.

The library media program serves students, staff, and parents/guardians of ANCS. The collection includes a diversity of materials that represent various points of view on current and historical issues, as well as a wide variety of resources in areas of interest to all students. Classroom curricula guide collection development, along with requests and needs of students, faculty, and parents/guardians. See [Collection Development Policy](#). Student access is not limited by reading level; rather, restriction-free exploration of interests is encouraged.

Duration

This policy is permanent, but it is subject to revision.

Policy

SECTION 1. Staffing and Certifications

- a. The school's library media specialists serve in overlapping roles as information specialist, teacher, and instructional consultant.
- b. The library media specialists will meet state certification requirements for library media specialist classifications.
- c. The library media specialists will hold a master's degree, which is considered the entry-level degree for the field. Degrees from institutions accredited by organizations such as



the American Library Association (ALA), the National Council for Accreditation of Teacher Education (NCATE), or the Georgia Department of Education are preferable.

- d. The library media center utilizes parent and community volunteers to help with special events or regular tasks occurring on a daily, weekly, or occasional basis.

SECTION 2. Flexible Scheduling / Hours of Operation

- a. The hours of operation for the library media center will follow the hours of the regular school day, with the exception of the dismissal period at the Elementary Campus.
- b. Professional library media center staff must be present for the facility to be open.
- c. If a library media center staff member works during the after-school program, the library media center may remain open for the use of students and teachers in that program.
- d. It is the goal of the school's library media centers to provide an open, flexible schedule for all grades. The maintenance of this type of schedule is key to the success of a constructivist curriculum.
- e. An open schedule allows students and teachers to come to the center throughout the day on an as-needed basis to use information sources, read, check books in and out, and meet and work with other students and teachers.
- f. Students, faculty, staff, and parents/guardians are encouraged to use the resources of the library media centers at any time needed. However, patrons are asked to respect the needs of others who may be using the space at the same time.
- g. For full class visits, teachers should sign up for a time in advance and collaborate with the library media specialists, allowing for a more effective use of student time.

SECTION 3. Planning and Coordination with the Media Center Staff

- a. The library media specialists work with teachers and students to help them understand how to use the library media center.
- b. At the beginning of each school year, library media center guidelines are explained and discussed with each class during an orientation session.
- c. The library media specialists, in collaboration with each classroom teacher, hold additional information literacy skills sessions throughout the school year to explore with students other uses of the library media center and its resources.
- d. The teacher brings a knowledge of subject content and student needs; the library media specialist provides a broad knowledge of resources and technology, an understanding of teaching methods, and a wide range of strategies that may be employed to help students learn information skills.
- e. This cooperation between the teacher and the library media specialist integrates information skills and materials into the classroom curriculum, resulting in the development of assignments that encourage open inquiry.



SECTION 4. Roles and Responsibilities

- a. **Principals:** The Principals ensure implementation of ANCS and library media center policies and procedures; encourage teachers to incorporate library media services into the instructional program; advocate the benefits of flexible scheduling; provide joint planning time for teachers and library media staff; and support efforts to ensure confidentiality of records and provide diversity in the centers' collections.
- b. **Library Media Specialists:** The library media specialists serve as teacher, instructional partner, and information specialist. The media specialists administer the policies and procedures of the library media centers; collaborate with faculty in curriculum development and implementation; and provide information literacy skills instruction to students.
- c. **Lead Teachers and Associate Teachers:** Lead teachers and associate teachers collaborate with media specialists to integrate information skills learning into classroom activities; attend library media center orientation sessions and workshops; support the goals of library media center flexible scheduling; and assist their class when using the library media center.
- d. **Students:** ANCS students use the library media centers regularly during school hours. They follow the school's Guiding Principles when using the library media center and show respect for fellow users by using a quiet voice, walking, handling materials carefully, and following established library media center procedures.
- e. **Parents and Guardians:** Parents and guardians of ANCS students partner with the library media centers through general support and volunteering; ensure adherence to library media center policies, including checkout procedures and care of materials; and encourage participation in fundraising events. Parent volunteers may, among other activities, help organize volunteers, serve as book fair chairperson, or work on other specific projects.

SECTION 5. Programs and Other Resources

- a. **Book Fair:** An annual book fair will be held for students. The library media centers will have a committee composed of parents/guardians and staff to plan and implement the book fair.
- b. **Fundraising:** The library media centers may participate in fundraising activities outside of those conducted for the school in general. Funds acquired will be used for collection development and/or author visits. If funds need to be used for additional purposes, requests will require the approval of the Campus Principal.
- c. **Professional and Curricular Materials:** ANCS will maintain a selection of professional and curricular materials that are available for checkout by parents/guardians and staff.
- d. **Parent Materials:** A parent library media collection will be made available in the library media centers. The collection will contain materials dealing with the school, education, or parenting issues.
- e. **Copyright Issues:** The library media centers will implement and promote student and staff understanding of U.S. copyright law.



- f. **Atlanta-Fulton County Public Library:** ANCS students, staff, and parents/guardians are encouraged to obtain an Atlanta-Fulton County Library card and use the resources of the public library system. Teachers residing outside of Fulton County may obtain an educator's card.

SECTION 6. Checking Out Materials

- a. **Students:** Students using the library media centers agree to respect the materials, facility, staff, and other students and faculty using the space. Students in kindergarten and grade 1 are allowed to check out one book at a time, for a period of two weeks. Students in grades 2-8 are allowed to check out up to two books at a time, for a period of two weeks. Books may be renewed for one additional checkout period. The library media specialists reserve the right to limit student book checkout based on a student's record of overdue, damaged, or lost books. Students are required to pay a per-book fee of \$5 for damaged books that may be repaired and returned to the shelf; a fee of \$15 for books that are damaged beyond repair; and a \$15 fee for lost books. Appropriate notice will be sent to a student's parent/guardian for book fees owed. School records, including report cards, may be held at the end of the year if a student owes library media fees. Fees are non-refundable.
- b. **Faculty/Staff:** Teachers and other staff using the library media centers may check out an unlimited number of books or other materials for the school year. All materials are subject to recall and should be returned at the end of the school year.
- c. **Parents/Guardians:** Parents and guardians of ANCS students may check out up to 5 books at a time for a period of two weeks. The fees for lost or damaged books will follow the same guidelines as those for students (see above).

SECTION 7. Materials

Materials marked as reference do not circulate and must be used in the library media centers.

Periodicals: The library media centers subscribe to a variety of periodicals for students and professional staff. Periodicals do not circulate.

DVDs, CDs, and Other Audiovisual Materials: Faculty and staff may check out audiovisual materials, including DVDs, videocassettes, listening center kits, and audiovisual equipment. The library media specialists may make exceptions for student checkout in special cases.

Internet Use: Access to the Internet is available throughout the school day in the library media centers. An ANCS Technology and Internet Use Agreement form, signed by a parent/guardian stating that a child may use the Internet, must be on file before a student can use the service. When using the Internet, an adult must be available to assist students.

SECTION 8. Confidentiality of Records



The ANCS library media center follows the policy of the ALA regarding the confidentiality of records (ALA Policy 52.4, 54.16). See the [ALA Confidentiality Policy](#) for more information.

Resources

American Association of School Librarians (2011). AASL Position Statements. Retrieved November 1, 2011, from <http://www.ala.org>

American Library Association (1998). Workbook for Selection Writing Policy. Retrieved November 1, 2011, from <http://www.ala.org>

Approval

Policy approval date:	Policy effective date:	Policy review date:
11/11	11/11	08/17



4.9.5 Social Media Use

Purpose

This policy outlines the expectations around the use of social media on school-sponsored platforms.

Duration

This policy is permanent, but it is subject to revision.

Policy

- a. Users of official school-sponsored online platform presences, including employees, shall conduct themselves in a respectful manner and adhere to standards of civility.
- b. All users of official school-sponsored online platform presences are responsible for their communications and actions.
- c. Employees and students shall comply with all policies, procedures, and practices established by the Board in connection with the use of official school-sponsored online platform presences.
- d. Use of online platforms in violation of the law or Board policies may result in disciplinary action.
- e. The Executive Director or designee shall ensure that official school-sponsored online platform presence content protects the privacy rights of students, parents/guardians, staff, Board members, and other individuals, as required by law.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



4.9.6 Technology Acceptable Use

See [Student Technology Use](#).



4.9.7 Use of Reading Levels in Library Media Center Materials

Purpose

This policy restates the position statement for the American Library Association regarding the use of reading levels in media center materials.

Duration

This policy is permanent.

Policy

Position Statement on Labeling Books with Reading Levels

ANCS uses spine labels to organize and identify library resources by call number to help patrons locate general subject areas or specific fiction, non-fiction, reference, audiovisual, or other items. Viewpoint-neutral directional labeling increases students' access to information and supports their First Amendment right to read. Best practice at ANCS includes books and other resources being shelved using a standard classification system that also enables students to find resources in other libraries, such as a public library, from which they may borrow materials.

Student browsing behaviors can be profoundly altered with the addition of external reading level labels. With reading level labels often closely tied to reward points, student browsing becomes mainly a search for books that must be read and tests completed for individual or classroom point goals and/or grades. ANCS library media center materials are not merely extensions of classroom book collections or classroom teaching methods, but rather places where children can explore interests safely and without restrictions. A minor's right to access resources freely and without restriction has long been and continues to be the position of the American Library Association and the American Association of School Librarians.

Labeling and shelving a book with an assigned grade level on its spine allows other students to observe the reading level of peers, thus threatening the confidentiality of students' reading levels. Only a student, the child's parents/guardians, the teacher, and the library media specialists as appropriate should have knowledge of a student's reading capability.

It is the responsibility of the library media specialists to promote free access for students and not to aid in restricting their library materials. Library media specialists should resist labeling and advocate for development of ANCS policies regarding leveled reading programs that rely on library media center staff compliance with library book labeling and non-standard shelving requirements. These policies should address the concerns of privacy, student First Amendment rights, behavior modification in both browsing and motivational reading attitudes, and related issues.



American Association of School Librarians (2011). Position Statement on Labeling Books with Reading Levels. Information retrieved on May 1, 2015, from <http://www.ala.org/aasl/advocacy/resources/statements/labeling>

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5: Personnel Policies



5.1. Nondiscrimination

Purpose

This policy outlines the nondiscrimination statement regarding students and employees of ANCS.

Duration

This policy is permanent.

Policy

ANCS believes that all students and employees are entitled to equal opportunities regardless of their race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, ancestry, or any legally protected status under local, Georgia, or federal law. No student or employee shall be subjected to discrimination or harassment in any of ANCS's programs, activities, or practices because of the student's or employee's race, color, religion, sex, citizenship, ethnic or national origin, age, disability, medical status, military status, veteran status, marital status, sexual orientation, gender identity or expression, ancestry, or any legally protected status under local, Georgia, or federal law.

Approval

Policy approval date:

Policy effective date:

Policy review date:

02/01/18

02/01/18

08/17



5.2. Accident or Injury in the Workplace

Purpose

This policy instructs staff on action to take if there is an accident or injury in the workplace.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Immediate Procedure

- a. All employee injuries that occur on ANCS premises should immediately be reported to the Campus Principal where the injury occurred and/or the immediate supervisor of the employee.
- b. Upon observation or notification of an employee injury, the Campus Principal or supervisor should take action to assess the level of medical emergency and immediately obtain the appropriate medical care.
- c. In the case of major or life-threatening emergencies, immediately call 911 and request emergency medical assistance.
- d. In the case of minor or non-life-threatening injuries, provide first aid or medical treatment through the School Nurse, as available.

SECTION 2. Incident Report

- a. Once the employee's injuries have been addressed, the Campus Principal or supervisor should complete an Incident Report detailing the following:
 - i. The employee involved
 - ii. Others present
 - iii. The date, time, location, and description of the accident
- b. The Incident Report should be forwarded to the Director of Finance and Operations, who will then initiate a claim with ANCS's Workers' Compensation carrier.

SECTION 3. Additional Medical Treatment

- a. Should the employee need additional medical treatment, they should be directed to select one of the Workers' Compensation medical providers listed on the Official Notice of Georgia Workers' Compensation Law, which is posted in the teachers' lounge.
- b. A Workers' Compensation claim representative will be assigned to provide the injured employee with further instructions regarding their medical care.

Approval



Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.3. Attendance and Leave

Purpose

This policy governs attendance and leave for ANCS personnel.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Attendance and Leave

- a. All staff members are expected to adhere to the school’s stated policies for attendance and leave. It is important that each staff member sign in each day and sign out if he/she leaves the building before the end of the school day (and sign back in if returning before the end of the school day). An accurate sign-in/sign-out sheet is necessary in the event of an emergency or school evacuation.
- b. All employees are required to work according to the schedule and dates stated in their employment agreement.

SECTION 2. Professional Duties and Events Outside of School Hours

- a. Teachers are required to participate in programs related to their professional duties that may be outside of school hours. These days include teacher in-service sessions conducted within the regular work hours, staff meetings, and parent-teacher-student conferences.
- b. All employees are encouraged to attend school functions and events that occur after-hours to maintain an integrated presence in the school community. Employees will be notified of those functions they are required to attend.

Related Policies

[Attendance, Scheduling, and Use of Substitutes](#)

[Inclement Weather](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



5.4. Background Checks

Purpose

ANCS wishes to create a safe learning environment for students to ensure student success. Therefore, the Board employs individuals who act as role models for students and who demonstrate the highest level of integrity.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Fingerprinting and Criminal Record Checks Prior to Employment

- a. In accordance with O.C.G.A. § 20-2-211(e)(1), all personnel, certificated as well as non-certificated, employed by the Board shall be fingerprinted and have a criminal record check.
- b. The fingerprinting and record checks shall be initiated by ANCS at the appropriate time.
- c. Substitute teachers will be responsible for paying the associated fee.
- d. Criminal record checks of non-certificated personnel continued in employment at ANCS shall occur every fifth year of employment.
- e. The Principal / Executive Director is authorized to develop regulations to implement this policy.

SECTION 2. Verification of Employment Eligibility

- a. All employees of ANCS shall fill out the federal I-9 form at the time of employment.

SECTION 3. Transcript and Diploma Verification

- a. Each employee of ANCS will provide an official copy of her/his transcript(s) for inclusion in the employee's personnel records ([Confidential Personnel File](#)).

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.5. Benefits Offerings and Eligibility

Purpose

This policy governs benefits offerings and eligibility for ANCS employees.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Eligibility

- a. Employees who are employed at a rate of .5 FTE (50%) or greater are eligible to participate in the health benefit programs. Current employees who did not elect to participate in health benefits at the time of hire may later do so during an annual Open Enrollment period. Newly hired employees are eligible to enroll to participate in benefit programs during the first 30 days of employment.
- b. For new faculty members (191-day contracted employees), benefits become effective on the first of the month following 60 days after their contract date, which for most new faculty means that their benefits would become effective September 1 (60 days after their contract date of July 1). For new staff members, benefits become effective 30 days following their date of hire.

SECTION 2. Benefit Cost

- a. ANCS covers 75% of the premium cost of medical, life, and dental and vision coverages for plan participants. The employee's 25% share of the premium cost is automatically deducted from each paycheck on a pre-tax basis.
- b. All employees participate in the Teachers Retirement System (TRS), and a percentage of gross pay is withheld on a pre-tax basis as a retirement contribution. Additionally, ANCS contributes a percentage of your gross pay to TRS on your behalf. These percentages vary from year to year.
- c. Employees pay the full costs of optional coverages, such as 403b or supplemental insurance plans.

SECTION 3. Health Benefit Programs

- a. ANCS offers a health benefit package that includes medical and \$50,000 in life insurance, along with dental and vision coverage options. Employees may elect to participate in the health and life program only, or the dental and vision program only, or may elect to participate in both programs. Newly hired employees must elect to participate in the health benefit programs within 30 days of employment. If a new employee does not elect to participate within the initial 30 days, they must wait until the next Open Enrollment period to do so.
- b. Currently, our Open Enrollment period for health benefits occurs during December of each year, and enrollment and/or changes are effective January 1 of each year. Enrollment forms are made available to employees during the Open Enrollment period.



SECTION 4. Supplemental Benefit Plans

- a. ANCS also makes supplemental benefit coverages, such as accident, long-term disability, or cancer insurance, available to employees. Employees electing these coverages may pay their premiums through payroll deduction.
- b. Supplemental policies offered and covered by the school: \$50,000 life insurance policy.

SECTION 5. Supplemental Retirement Plan

- a. ANCS also offers employees a way to supplement their retirement funding through payroll-deducted contributions to a 403b retirement plan. The contributions are deducted on a pre-tax basis and deposited with a retirement plan administrator who maintains a tax-deferred account for the employee.

SECTION 6. Workers' Compensation

- a. ANCS covers all employees under a Workers' Compensation insurance program. This coverage provides benefits to the employee should they be injured while performing their job duties for ANCS.

Related Policies

[Benefits Administration](#)

[Payroll](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.6. Cell Phone and Computer Internet Use

Purpose

The purpose of this policy is to ensure that users utilize computer/Internet access in a manner consistent with the purpose of providing this Internet service.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Cell Phone Use

Staff members should exercise discretion when using a cell phone for communications related to their job while in the presence of students. Staff members should not engage in cell phone use for non-school-related communications while in the presence of students. Staff may use their cell phones in the faculty lounge if they are on a break or off active duty while children are out of the classroom. This includes texting, emailing, application use, etc., as well as talking.

SECTION 2. Computer and Internet Use

- a. ANCS offers use of school computers to staff, including Internet access. Users of these computers are expected to exercise care and follow all operating instructions, safety standards, and guidelines for their use. Any damage to or loss of a school computer caused by an individual user will be that user's responsibility to fix, including and up to paying for the replacement of the computer.
- b. All users must abide by the following:
 - i. Respect the privacy, safety, and confidentiality of others by neither disclosing nor disseminating personal information on the Internet. This shall include email, chat rooms, and all forms of direct Internet communications.
 - ii. Respect computer and network equipment. Equipment may not be altered, nor can access to computer or network configurations be made without the knowledge and consent of the Network Administrator(s).
 - iii. Do not download or install software, music, or other programs from the Internet onto a school computer.
 - iv. Understand that software piracy is a federal offense, and that ANCS' network may not be used for copying, downloading, distributing, or storing commercial software not licensed by ANCS.
 - v. Abide by copyright laws.
 - vi. Understand individual users are responsible for all activity on their accounts, even if they are not the one behind the keyboard; for this reason, users should keep their accounts secure and not share their passwords with anyone else.



- vii. Understand that ANCS is an educational community, and that as such our educational function is our paramount mission. Therefore, users should defer their recreational activities to times outside of academic hours.
 - viii. Abstain from accessing inappropriate web sites or computer games that include pornography, as well as images or language that are obscene or that are considered harmful to minors as defined by the Children’s Internet Protection Act (aka CIPA).
 - ix. Ask questions regarding computer procedures when unsure of how to do something.
- c. It should be further understood that users of ANCS computing and networking resources cannot assume absolute privacy. Users should expect that network connections will be monitored and computer files may be inspected.
- d. ANCS staff members are expected to use school resources responsibly, ethically, and lawfully to provide instructional support. Using electronic technology is a privilege, not a right, that ANCS may discontinue at any time. ANCS reserves the right to examine electronic mail messages, files of all types on ANCS computers, web browsers, cache files, web browser bookmarks, logs of websites visited, and other information stored on or passing through ANCS networks or standalone systems. This right of access ensures compliance with policies, assists with internal investigations, and assists in the management of ANCS information systems. Therefore, ANCS employees or persons using ANCS electronic resources should have NO expectation of privacy while using any ANCS network or standalone system.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.7. Compensation

Purpose

ANCS aims to attract, retain, and motivate a high-quality and competent workforce at all levels with a comprehensive, competitive compensation program designed to compensate employees for their skills, abilities, performance, and years of experience.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Authorization for Salary and Compensation Administration

The Executive Director is authorized to maintain and administer the compensation plan adopted by the Board and to develop regulations for administering that plan.

SECTION 2. Compensation Plan and Salary Schedule

The compensation plan shall be fair, externally comparable, internally consistent, and within the resources available to ANCS. Salaries of all employees shall be in accordance with Board policy.

- a. Salary ranges for all positions will be proposed annually by the Executive Director to the Business & Operations Committee then brought to the ANCS Governing Board for adoption. Schedules and changes will be guided by (but will not necessarily replicate) other metro Atlanta public charter schools' and districts' salary schedules, education, experience, and cost-of-living adjustments based on economic conditions.
- b. The initial starting salary for all ANCS employees will be determined by the Executive Director based upon the Board-approved salary ranges.
- c. The Executive Director is authorized to offer a one-time signing bonus as additional compensation for hard-to-staff positions. The positions for which signing bonuses are offered and the total amount of each signing bonus must be approved by the Business & Operations Committee.
- d. Additional longer-term responsibilities taken on outside of contractual responsibilities may be compensated with a stipend as determined by the Executive Director. In addition to any Board-approved cost-of-living adjustments based on economic conditions, employees (other than the Executive Director) whose contracts are renewed will also receive a lump sum bonus at certain points in their tenure at ANCS according to the schedule below established by the ANCS Board. These tenure bonuses are awarded not only to acknowledge and reward an employee's longevity and sustained performance at ANCS, but also to encourage the employee to continue his or her employment with ANCS.
- e. Tenure bonuses will be paid out to eligible employees by September 30th of each school year based on the availability of funding as determined by the Board. Any employees on an improvement plan at the start of a new contract period will not be eligible for a tenure bonus unless otherwise determined by the Executive Director (see Employee Evaluation).



The tenure bonus program will be implemented starting with the 2017–2018 school year and will not be applied retroactively; therefore, the first tenure bonuses will not be paid until the start of the 2018–2019 school year. (For example, if Teacher A has six years of experience with ANCS coming into the 2017–2018 school year, that year would be her seventh and she would therefore be eligible for a \$3,500 bonus to be paid by September 30 of the 2018–2019 school year. If Teacher B has three years of experience with ANCS coming into the 2017–2018 school year, that year would be her fourth and the 2018-2019 school year would be her fifth. She would then be eligible for a \$2,500 bonus to be paid by September 30 of the 2019–2020 school year.)

Tenure at ANCS	Tenure Bonus Amount
After the completion of 5 years at ANCS	\$2,500
After the completion of 7 years at ANCS	\$3,500
After the completion of 10 years at ANCS	\$5,000
After the completion of 12 years at ANCS	\$6,000
After the completion of 15 years at ANCS	\$7,500
After the completion of 18 years at ANCS	\$9,000

- f. After the 19th year of employment at ANCS, an employee will receive either a 1% salary increase or a Board-approved cost-of-living salary increase (whichever is greater) annually for the remainder of the employee's employment at ANCS.
- g. As noted above, the tenure bonus program is in part intended to provide an incentive for an employee to remain at ANCS. Nevertheless, an employee who retires from ANCS at the end of a contract period in which the employee would be eligible for a tenure bonus will receive the bonus provided that the employee (1) officially retires in accordance with the rules of the Teachers Retirement System of Georgia and (2) satisfies the other criteria of this policy.

SECTION 3. Salary for Higher Certificates and Advanced Degrees

- a. The salary track for improved certificates and relevant advanced degrees will be adjusted in the following school year. Faculty should submit the improved certificates or advanced degrees prior to the issuance of contracts. A teacher who earns the improved certificate or advanced degree prior to the first pay period of an annual contract may petition for the salary increase to be effective in that contract year. A determination of whether an advanced degree is relevant to an employee's position will be at the discretion of the Executive Director.



SECTION 4. Certificates and Licenses

Each certificated employee will hold the appropriate certificate or license for his/her assignment as required by the charter and charter school law.

SECTION 5. Salary for Prior Service

- a. The Executive Director will grant newly employed employees steps on the salary schedule for equivalent and/or relevant prior experience as verified and approved by the Executive Director and/or Campus Principals. A determination of whether prior experience is equivalent and/or relevant will be at the discretion of the Executive Director.
- b. Pay will be retroactive if verification of acceptable prior service is received within 90 days of the employment start date.

SECTION 6. Pay Periods

- a. ANCS personnel are paid on a 12-month basis.
- b. Paychecks are issued on the fifth and the twentieth of the month.
- c. Direct deposit is available and encouraged.

SECTION 7. Stipends

- a. Stipends are in addition to an employee’s salary, defined in his/her contract. They are awarded for duties outside of the normal job description of faculty or staff. They are representative of a specific short-term or part-time need that is clearly defined by the Executive Director and approved by the Governing Board. Roles with stipends are announced to existing school employees and are not posted externally as open positions are. Any existing employee who meets the posted qualifications may express interest to the Executive Director in assuming the role in addition to their defined responsibilities in their existing contract.
- b. The exact amount and duration of the stipend is commensurate with the level of time, effort, and specialized knowledge required for the duties. Stipends are defined by an addendum to the school contract and last, at the longest, for one year. For roles that are repetitive or extend beyond one year, a new contract will be presented for approval and offered either to the same employee or another defined for the role.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



5.8. Confidential Personnel File

Purpose

This policy governs confidential personnel files for ANCS employees.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Maintaining Confidential Personnel Files

- a. ANCS shall maintain a confidential personnel file for each employee.
- b. The personnel file will contain evaluation documents and any other employment-related documents or correspondence. Personal data on all employees, including current address, contact phone numbers, relevant medical information, emergency contact numbers, and next of kin, will be included in the employee's personnel file.
- c. All documents placed in the personnel file will have been signed by all concerned parties.
- d. Personnel files will be maintained by the Business and Operations Office. These files are locked during and after normal business hours, with access limited. The Director of Finance and Operations and the Executive Director / Principals will be the only individuals with a key to these files.

SECTION 2. Updating Employee Personal Data

- a. Employees shall promptly notify the Director of Finance and Operations and Principal in writing of any changes in personal data that may impact their employment.
- b. Personal mailing addresses, telephone numbers, dependent information, emergency contact information, and other status changes must be accurate and current at all times.

SECTION 3. Reviewing Confidential Personnel Files

- a. Personnel files are the property of ANCS, and access to the information contained therein is restricted except as may be required by state or federal laws or the judicial process.
- b. Only authorized representatives of the school, the employee, or the employee's designated representative with a legitimate reason to review information in a file are allowed to do so. With reasonable advance notice, an employee may review material and/or request a copy of any or all of the materials at the employee's cost in the employee's file, but only in the presence of the Director of Finance and Operations or the designated file custodian. With written authorization from the employee, the employee's representative may review and/or request copies of file contents.

Approval



Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.9. Conflict of Interest – Employee

Purpose

The purpose of this policy is to ensure that ANCS employees' private financial interests and relationships do not conflict with their obligations to act objectively and with integrity as school employees.

Duration

This policy is permanent, but it is subject to revisions.

Policy

- a. Beyond the list of guidelines below, it is the good judgment of employees that offers the best protection against potential conflicts of interest. Employees who have questions about a potential conflict of interest should discuss the situation with the Executive Director, Director of Finance and Operations, and/or the Principal.
 - i. Each employee has a duty to act in the best interests of the students and the school.
 - ii. No ANCS employee shall use his or her influence or authority as an ANCS official to sell or effect a sale, directly or indirectly, for personal gain, to the school or to any ANCS employee.
 - iii. No ANCS employee shall disclose confidential information concerning the school's intentions, its investments, its property development, sale, acquisition, or its purchasing or contracting activities.
 - iv. No ANCS employee shall solicit, accept, or agree to accept gifts, loans, gratuities, entertainment, transportation, lodging, meals, any ticket of admission, discounts, payment, or service, except those of nominal value (less than \$50.00), from any employee, student, parent, person, firm, or corporation that to his or her knowledge is interested directly or indirectly in any manner whatsoever in business dealings with the school; provided, however, that an elected official who is a candidate for public office may accept campaign contributions and services in connection with any campaign.
 - v. If an employee accepts items or services of nominal value, the gift must be disclosed to the Principal. Advertising items and instructional products that are widely distributed may be accepted. Expressions of good will from the community as a token of retirement or a job well done may be accepted.
 - vi. No ANCS employee shall accept outside employment or business activity with obligations that may conflict, or appear to conflict, with the interests of ANCS, nor shall the employee conduct activities related to outside employment during the school/business day.
 - vii. Teachers employed by ANCS shall not teach or coach for pay any ANCS student during the regular school day. Teachers shall not tutor for pay any ANCS students they directly teach.



- viii. No ANCS employee shall advertise business or professional services or use system resources for personal or commercial enterprise.
 - ix. No ANCS employee shall use his/her influence or authority as an ANCS official to affect the employment of a relative as defined herein, including hourly employees, contractors, and vendors. Such influence and/or authority includes participation in decisions regarding hiring, reappointment, placement, evaluation, rate of pay, salary increases, promotion, tenure, monetary awards, and/or discipline, even when the related employees are not in the same line of supervision or authority ([Hiring and Evaluation of Immediate Family Members](#), [Vendor and Supplier Conflict of Interest](#)).
 - x. No ANCS employee shall use his/her influence or authority as an ANCS official to affect the employment of an individual with whom he/she is engaged in a dating or romantic relationship, including hourly employees, contractors, and vendors. Such influence and/or authority includes participation in decisions regarding hiring, reappointment, placement, evaluation, rate of pay, salary increases, promotion, tenure, monetary awards, and/or discipline, even when the employees are not in the same line of supervision or authority.
 - xi. No ANCS employee may occupy a position in the same line of authority as a relative as defined herein.
- b. For the purpose of this policy, relatives are defined as individuals who are related by blood, marriage, or adoption, including but not limited to the following relationships: spouse, child, stepchild, parent, step-parent, grandparent, grandchild, sibling, step-sibling, half-sibling, aunt, uncle, niece, nephew, parent-in-law, daughter-in-law, son-in-law, brother-in-law, sister-in-law, any other relative living in the household of the employee, a person who is engaged to be married to the employee or who otherwise holds himself/herself out as, or is generally known as, the person whom the employee intends to marry or with whom the employee intends to form a household, or any other natural person having the same legal residence as the employee.
 - c. Consultants or temporary employees who are retained by ANCS shall be subject to this policy.
 - d. In the event that a potential conflict of interest situation arises, the employee who suspects the conflict should notify the Executive Director, Principal, and/or Director of Finance and Operations. Employees who perform this reporting function in good faith will not be subject to any reprisal. Any employee who violates the policy shall be subject to discipline up to and including termination of employment. Any contract or subcontract made in violation of this policy may be voided and subject to termination ([Reporting Misconduct](#)).

Related Policies

[Hiring and Evaluation of Immediate Family Members](#)

[Reporting Misconduct](#)

[Vendor and Supplier Conflict of Interest](#)

Approval



Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.10. Drug Alcohol Substance Abuse

Purpose

This policy governs employee abuse of drugs, alcohol, and other controlled substances.

Duration

This policy is permanent, but it is subject to revisions.

Policy

- a. ANCS complies with all laws that regulate or prohibit the possession, use, or distribution of alcohol, illicit drugs, and controlled substances. The unlawful manufacture, distribution, dispensing, possession, or use of alcohol or a controlled substance, marijuana, or dangerous drug is prohibited at ANCS and at ANCS-sponsored activities at all times for all ANCS employees, in accordance with the Drug-Free Schools and Communities Act Amendments of 1989 and Drug-Free Workplace Act of 1988, O.C.G.A. 34-9-410, and the Georgia Drug-Free Public Work Force Act of 1990.
- b. Employees must perform their jobs safely and without the adverse influence of alcohol or controlled substances. ANCS prohibits all employees from possessing, using, manufacturing, dispensing, selling, distributing, or being under the influence of illegal drugs or unauthorized prescription drugs, and from the use, sale, distribution, or possession of drug paraphernalia. All employees are prohibited from unlawfully possessing, using, manufacturing, dispensing, selling, distributing, or being under the influence of alcohol.
 - i. “Illegal drugs” or “illicit drugs” mean any controlled substance or imitation controlled substance whose unauthorized manufacture, distribution, dispensation, possession, consumption, use, or sale is prohibited by federal or state law.
 - ii. “Unauthorized use of prescription drugs” means use of a drug by anyone other than the person for whom the drug was prescribed, or in any manner that is prohibited by federal or state laws.
- c. The actions prohibited by this policy do not include the lawful and proper use of drugs prescribed by a physician or over-the-counter medications that are taken as directed. However, no employee shall report to work or attempt to engage in normal duties if he or she is knowingly impaired by drugs that are prescribed by a physician or by over-the-counter drugs.
- d. Compliance with this policy is mandatory for all ANCS employees. ANCS has a zero-tolerance policy for violations of this policy, which means violators will be addressed through ANCS, through prosecution in the courts, or both. Employees who violate this policy will be subject to personnel and appropriate disciplinary actions, which may include termination of employment, counseling, referral to an appropriate treatment or rehabilitation program, a warning, placement on strict probation, unpaid suspension from employment, conditional continuation of employment, expulsion, discharge, and referral to the proper law enforcement authorities. Consideration may be given as to whether treatment or rehabilitation will be offered to employees who have self-identified and/or have provided appropriate documentation to substantiate difficulty with drugs or alcohol, so that they may meet the standards and requirements set forth by the policy.



- e. This policy applies at the following times:
 - i. During school hours or as a part of any of its business activities
 - ii. While on any property owned or leased by ANCS
 - iii. At any time during which the employee is acting in the course and scope of his or her employment with ANCS
 - iv. At any other time that the employee's violation of this policy has a direct and adverse effect on the performance of his or her job
- f. An employee shall notify his or her supervisor of any charge, conviction (or plea of guilty, no contest, or "nolo contendere") of any criminal drug or alcohol statute no later than the next business day after any such charge, conviction, or plea.

Approval

Policy approval date:

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06/16/15

07/01/15

08/17



5.11. Employee Evaluation

Purpose

This policy governs employee evaluations for ANCS personnel.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Employee Evaluation Systems

- a. Under Georgia law, all teachers and school leaders must be evaluated using the state's Teacher Keys (TKES) or Leader Keys (LKES) evaluation systems. For all such employees, the state requirements of TKES or LKES will be followed. All other employees will be evaluated by the process described in the sections that follow.

SECTION 2. Employee Evaluation Cycles

- a. The process of evaluation at ANCS is one that is ultimately focused on giving clear and actionable feedback to support employees in the development of their practice and acknowledging professional growth.
- b. Employees are formally evaluated by their supervisors as a part of evaluation cycles:
 - i. Level 1 employees are involved in an evaluation cycle at least twice each year.
 - ii. Level 2 and 3 employees are involved in at least one evaluation cycle each year.
 - iii. For each employee, at least one evaluation cycle must be completed prior to the issuance of a new/renewed contract.
- c. At a minimum, an evaluation cycle consists of the following:
 - i. A pre-conference between the supervisor and employee.
 - ii. An evaluation of a reasonable amount of the employee's work by the supervisor using multiple sources of data (including the observation of at least one full class session for all teachers and associate teachers).
 - iii. A written evaluation report with information from data sources containing commendations and recommendations and an overall rating of "Unsatisfactory", "Progressing", "Proficient", or "Exemplary."
- d. At the start of the school year, each employee will meet with his/her supervisor by the end of September to review the criteria on which he/she will be evaluated and establish goals for the school year.

SECTION 2. Employee Evaluation Reports



- a. All evaluation reports will be signed by the employee, the employee's supervisor, and a Principal or the Executive Director. An employee's evaluation reports will be kept confidential in the employee's personnel file. An employee may submit a written reply to any evaluation report, and the reply will be attached to the report and placed in the personnel file ([Confidential Personnel File](#)).
- b. If an employee's performance has been rated "Unsatisfactory," the Executive Director or Principal (in consultation with the employee's supervisor) may require that the employee be placed on an improvement plan. An improvement plan will outline the following:
 - i. The specific criteria to be met
 - ii. Indicators of satisfactory performance,
 - iii. Support the employee will receive, when appropriate, in meeting these criteria
 - iv. The time that will be allowed for improvement
 - v. The date by which another evaluation report will be completed
- c. The employee, supervisor, and Executive Director or Principal must review the improvement plan prior to it going into effect. Also, upon being placed on an improvement plan, the employee will receive a written warning that if his/her performance remains "Unsatisfactory" at the end of the evaluation cycle, he/she may be dismissed from his/her position.
- d. In order to provide a more comprehensive picture of employee performance, multiple sources of data will be used in the process of evaluating employees as well as to target areas for specific professional development and improvement. The following sources of data may be used in relation to the performance criteria as part of the support and evaluation process (note: not all sources of data are applicable to all positions):
 - i. Observation
 - Classroom Observation
 - Informal
 - Formal
 - Outside-of-Classroom Observation
 - Professional meetings
 - Parent conferences
 - Duties
 - Information sessions, PTCA meetings, field trips, and other school-sponsored events
 - ii. Conferences
 - Goal-setting conferences



- Pre- and/or post-observation conferences
- iii. Teacher and Student Work Artifacts
 - Student work samples, including feedback given on work
 - Student standardized test data
 - Lesson and unit plans
 - Assignment/unit overviews and rubrics
 - Progress and end-of-term reports
 - Communications sent home to parents/guardians
 - Discipline referrals
- iv. Surveys and Reflections
 - Student survey data
 - Parent/guardian survey data
 - Student interviews
 - Self-evaluations
- v. Other Sources
 - Attendance record
 - Arrival and departure times
 - Notes and data from other colleagues

Related Policies

[Confidential Personnel File](#)

[Employee Levels](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

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08/17



5.12. Employee Levels

Purpose

To provide an overview of career development at ANCS by defining the process through which readiness for expanded responsibilities is determined and the types of support and evaluation provided for employees at various stages of their career.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Level 1 Employees

- a. Level 1 employees may be new to ANCS or simply new to the positions they are in at ANCS. Their level of responsibility takes into account their accumulated experience previous to ANCS, but this level is intended to support employees new to the school and/or their positions as they acclimate to ANCS and work to establish and demonstrate effective practices consistent with the school's philosophy and performance expectations. Level 1 employees have a focused set of responsibilities centered primarily on the criteria of their specific position. They may, for example, be permitted to not take part in certain activities—such as K-8 committees or lunch/recess duties—as determined by the Executive Director and Campus Principals. All employees new to ANCS will participate in a yearlong induction program that includes mentorship from another employee during that year and possibly beyond.
- b. Level 1 employees are formally evaluated at least twice each school year ([Employee Evaluation](#)).
- c. Any employees new to ANCS or new to their position or employees on an improvement plan will be categorized as level 1 employees in their positions unless otherwise determined by the Executive Director.

SECTION 2. Level 2 Employees

- a. Level 2 employees are those employees whose performance on the criteria specified for their position as a level 1 employee is proficient. With position responsibilities capably handled, level 2 employees are expected to take part in all regular faculty and staff activities.
- b. An employee may be hired at level 2 as determined by the Executive Director and Campus Principals as long as he/she:
 - i. Has at least two years of experience in a similar position or its equivalent.
 - ii. Has demonstrated proficiency in his/her practice as outlined in the performance criteria for the position.
- c. Level 2 employees are formally evaluated at least once each school year ([Employee Evaluation](#)).



SECTION 3. Level 3 Employees

- a. Level 3 employees are those employees whose performance over time on the criteria specified for their positions is determined to be exemplary. Level 3 employees may remain full time in their positions with the expectation that they serve as models and advisors for other employees, and they also are eligible for leadership roles within the school and oversight of special projects as determined by the Executive Director and Campus Principals. These additional roles and responsibilities may change from one year to the next.
- b. Level 3 employees are formally evaluated at least once each school year ([Employee Evaluation](#)).

SECTION 4. Movement Through the Levels

All employees begin at ANCS as either level 1 or level 2 employees. From that point forward, movement through the levels follows the process described below.

Movement From Level 1 to Level 2

- a. An employee may move from level 1 to level 2 status in the contract period immediately following at least two evaluations with ratings of “Proficient.”
- b. A level 1 employee whose evaluation rating has not reached “Proficient” after one contract period may be placed on an improvement plan or dismissed from the position.

Movement From Level 2 to Level 3

- a. An employee may move from level 2 to level 3 status in the contract period immediately following at least two evaluations with ratings of “Exemplary.” A level 2 employee must be at ANCS at least two years prior to moving to level 3.
- b. Movement from one level to the next is formally approved by the Executive Director based upon the recommendations of an employee’s supervisor.

Resources

[Employee Evaluation](#)

Approval

Policy approval date:

Policy effective date:

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06/16/15

07/01/15

08/17



5.13. Employee Grievances

Purpose

This policy governs the handling of employee grievances.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Employee Grievances

- a. As is natural, there are times when disputes arise between employees or between an employee and the school administration. Consistent with the philosophy behind the Charter, it is expected that during any dispute, all employees will model the conflict resolution skills that they advance to ANCS students. Should it become necessary, this procedure is intended to provide a simple, expeditious, and fair process for resolving employee complaints at the lowest possible level and with a minimum of conflict and formal proceedings.
- b. No employee will be subject to reprisal as a result of filing a complaint under this procedure.

SECTION 2. Scope of Complaint Procedure

Any current employee may file a complaint concerning his or her employment or the implementation of the personnel policies. The complaint should be in writing, and every attempt should have been made to settle the issue with individual conversations.

Exclusions

This procedure may not be used to complain about the following:

- a. Performance ratings contained in the employee's personnel evaluations
- b. The employee's job performance
- c. Termination, non-renewal, demotion, suspension, or reprimand of employee
- d. Revocation, suspension, or denial of certificates to all certified employees

SECTION 3. Employee Grievance Procedure

1. After a good-faith effort with the Principal to thoroughly resolve the dispute, all employees may submit their complaint, in writing, to the Principal within ten (10) days after the most recent event upon which the complaint is based. The written complaint should include identification of the problem, a description of the efforts undertaken to informally resolve the dispute, and a proposed resolution.
2. The Executive Director and a third party who is not involved with the grievance will meet with the employee to go over the complaint and for a discussion of the complaint with all



parties involved. This meeting shall take place within ten (10) days of the receipt of the complaint, and the Executive Director shall prepare a written decision within five (5) days of the meeting with the employee.

3. If the resolution suggested in the complaint is not reached, the employee may appeal the Executive Director's decision by filing within ten (10) days of the decision, with the Chair of the Personnel Committee, the original complaint, and a written explanation of why he or she disagrees with the decision of the Executive Director. Within five (5) days of receipt of the appeal, the Chair of the Personnel Committee shall schedule a hearing to hear from all parties. The Chair shall excuse themselves from the hearing if they have a conflict of interest in the subject of the hearing. A decision will then be rendered by the Chair of the Personnel Committee within five (5) days of the completion of the hearing. Any such proceedings shall be conducted in closed session.
4. The decision of the Chair of the Personnel Committee shall be final unless appealed to the Board of Directors, which may review and modify the decision of the Chair of the Personnel Committee if it finds that the Chair or the Principal / Executive Director failed to properly follow the grievance procedure. A request for an appeal must be submitted to the Chair of the Board within five (5) days of the decision of the Chair of the Personnel Committee. The Chair of the Board shall schedule a meeting to consider the appeal as soon as is practical. Board members who are interested parties shall excuse themselves from the hearing if such members have a conflict of interest in the subject of the appeal. Any such proceedings shall be conducted in closed session and a decision will be rendered by a majority vote of the Board of Directors within five (5) days of the meeting.

Mediation

At any time in the process, the employee may elect to proceed to mediation and the time frames specified in this policy will be suspended. If mediation fails to resolve the complaint, this procedure will resume where it left off prior to the mediation.

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



5.14. Hiring and Evaluation of Immediate Family Members

Purpose

It is the intent of this policy to avoid any situation wherein a conflict of interest might arise on the part of a Board member or a member of the staff of ANCS without unnecessarily excluding qualified immediate family members from seeking employment opportunities with ANCS.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Definitions

For the purposes of this policy, a member of the immediate family is defined to include spouses, domestic partners, parents, children, adopted children, brothers, sisters, brothers-in-law, sisters-in-law, father-in-law, mother-in-law, step-parents, step-siblings, half-siblings, step-children, and a person who is engaged to be married to the employee or who otherwise holds himself/herself out as, or is generally known as, the person whom the employee intends to marry or with whom the employee intends to form a household.

SECTION 2. Hiring of a Family Member

- a. In any instance in which a member of a current employee's immediate family ("family member") applies for employment at the school, the employee shall remove himself/herself from the hiring process to the extent such that no favoritism on the part of the employee will influence the hiring for the position for which the employee's family member is applying. It is the responsibility of the employee to notify the Principal if a family member is applying for employment at the school or if a marriage will create the potential for a conflict of interest among current employees. In the case of the Executive Director, it is his/her responsibility to notify the chairs of the Governing Board and the Personnel Committee if a family member is applying for employment at the school.
- b. The Governing Board Personnel Chair shall confirm compliance with this policy. Also, any staff member may notify the Executive Director and/or the Chair of the Personnel Committee if he/she feels this policy is not being followed.
- c. Prior to approval of the contract by the Governing Board, the family relationship must be disclosed at a public meeting.

SECTION 3. Evaluation of a Family Member

The Principal and Executive Director shall make every effort to ensure that the family member is not supervised or evaluated by a relative. If possible, the Principal and/or Executive Director shall designate another appropriate supervisor for the family member. There will be circumstances in which the related employee's supervision and evaluation of the family member cannot be entirely avoided (e.g., terms of contract, related employee is the Principal or Executive Director). Both parents/guardians and staff members may report any evidence of a conflict of interest or violation of this policy to the



Principal and/or Executive Director. Any evaluations conducted of the employee will be reviewed and signed by both the supervisor and the Executive Director.

Related Policies

[Hiring](#)

Approval

Policy approval date:

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06/16/15

07/01/15

08/17



5.15. Hiring

Purpose

This policy governs hiring at ANCS.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Vacancies

- a. As ANCS is an equal opportunity employer, vacancies are open to all qualified applicants without regard to race, gender, age, religion, sexual orientation, or national origin. All vacancies will be posted and/or advertised.
- b. ANCS encourages promotion from within. When positions become vacant, notice will be posted; current, qualified employees are encouraged to apply. All internal candidates will be interviewed.

SECTION 2. Steps for Filling a Position

- a. When a teaching position becomes vacant or when notice is given to leave a position, the Principal / Executive Director will notify the Chair of the Personnel Committee.
- b. Before the vacancy is posted, the Principal will draft the following reference documents:
 - i. Job description
 - ii. Criteria of eligibility
 - iii. Schedule and protocol concerning the job posting
 - iv. Text of the job posting
- c. The position shall be posted on the ANCS website. The position may also be posted on the U.S. Charter Schools website, the Atlanta Journal-Constitution website, at local facilities that may include universities with education programs (GSU, Clark Atlanta, etc.) or on their websites, or on any other website or facility deemed appropriate by the Principal / Executive Director.
- d. The Principal / Executive Director will review complete applications and select the most qualified applicants for interviews.
- e. Each time an opening occurs, an ad hoc committee will be formed. This committee shall be charged with interviewing the most qualified applicants as selected by the Principal / Executive Director. The ad hoc committee shall consist of the Principal / Executive Director of ANCS, at least one peer (e.g., a current second-grade teacher for a second-grade lead teacher position opening), and potentially others as deemed appropriate.



- f. The interview shall contain questions calling upon direct experience as well as hypothetical scenarios. All candidates for the same position shall be interviewed with an identical set of questions. Committee member notes from each interview will be collected and kept on file for one year by the Principal / Executive Director.
- g. The ad hoc committee will interview candidates until consensus has been reached on the most suitable candidate. Before an offer is extended to the candidate of choice, all references must be checked and determined to be satisfactory. Notes from reference calls must be kept in the candidate's employment file. Once a candidate has accepted the position and signed a contract, the other interviewees for that position will be notified by email of the decision. New hires must submit to background check and fingerprinting within 30 days of offer.
- h. Applicants selected must be recommended by the ad hoc committee and approved by the Board.

Related Policies

[Hiring and Evaluation of Immediate Family Members](#)

Approval

Policy approval date:	Policy effective date:	Policy review date:
06/16/15	07/01/15	08/17



5.16. Leave of Absence

Purpose

This policy governs leave for ANCS employees.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Leave

Each member of the ANCS staff is entitled to leave as defined in this policy. Forms to request leave can be obtained from the office or the faculty room.

SECTION 2. Jury Duty or Witness Leave

- a. An employee may be absent without loss of pay and without charge to any other category of leave when attending court as a juror or when subpoenaed to testify in a case arising out of duties as an employee of the school system.
- b. The employee must notify his or her immediate supervisor as soon as possible after the employee has been served with the summons for jury duty or a subpoena to appear in a case. The employee may retain any compensation he/she receives for serving as a juror or as a witness.

SECTION 3. Per Diem Leave

- a. Per diem leave is leave that is related to illness, health-related issues, or family-related health issues. Per diem leave shall be accumulated based on the following formula:
 - i. Staff members who have less than 10 years of experience accrue days at a rate of 1.25 days per month worked.
 - ii. Staff members who have 10 years or more years of experience accrue days at a rate of 2.25 days per month worked.
 - iii. Part-time staff members accrue the per-month rate according to the fraction of time worked.
 - iv. Unused per diem days may be carried forward to subsequent school years. A staff member may accumulate up to 120 days of per diem leave.
- b. An employee who is retiring from ANCS has three options with respect to accrued per diem leave:
 - i. The employee can choose to be reimbursed for up to 120 days of accrued leave at the rate of \$41/day.
 - ii. If the employee has a minimum of 60 days of accrued leave, the employee can choose to apply the accrued leave days to establish sick leave credit with her/his



Teachers Retirement System of Georgia (TRS) account. The policy concerning the establishment of sick leave credit with TRS is governed by TRS and is subject to its rules (see <http://www.trsga.com/active-member/retirement-service-and-disability/unused-sick-leave-credit-at-retirement>). Consistent with TRS policy, the employee may not be reimbursed for any days that are used to establish sick leave credit with TRS. Creditable sick leave for TRS accumulates at a maximum rate of 1.25 days per month. For teachers who have earned sick leave at a rate of over 1.25 days per month (ANCS employees with over 10 years of teaching experience), the earned total for purposes of establishment of sick leave with TRS will be reduced to meet this standard of 1.25 days per month. This reduction of a leave is governed by TRS and occurs only when an employee wishes to use his or her accrued leave to establish sick leave credit with TRS.

- iii. The employee can apply some of her or his accrued leave to establish sick leave credit with TRS and request reimbursement at the rate of \$41/day for the remainder of the accrued leave (assuming the employee has a minimum of 60 days of accrued leave).
- c. ANCS employees are permitted to accrue per diem leave in addition to 120 days, but any accrued per diem days over 120 days will be placed in a TRS overage account. These additional days cannot be used as per diem leave during employment but can be applied to establish sick leave credit toward TRS when an employee reaches retirement, consistent with TRS policy and rules.

SECTION 4. Personal Leave

- a. Personal leave is leave that is used to conduct business that cannot be handled outside of the school day.
- b. Each staff member is allocated three (3) personal days per year. Personal days do not carry over from one year to the next.
- c. The Principal or a designee should be notified at least one week in advance of a staff member requesting a personal day.
- d. Personal leave may not be taken to extend a school holiday without approval of the Principal.

SECTION 5. Maternity/Paternity Leave

During maternity/paternity leave, the first days shall be taken through the employee's accumulated per diem days, after which the employee can apply for FMLA. For more information, see Section 9 below.

SECTION 6. Military Leave

The military leave policy is defined by O.C.G.A. § 38-2-279:

- a. An ANCS employee who receives orders for active military duty will be entitled to a leave of absence with pay for the period of such ordered military duty, and while going to and returning from such duty, not to exceed a total of eighteen (18) work days in any one (1) federal fiscal year (October 1–September 30).



- b. After an employee has exhausted this period of paid military leave, ANCS may pay the employee for his or her accumulated per diem and personal leave. Following the maximum paid leave time, continued absence by the employee will be considered military leave without pay. The employee will be required to submit a copy of his or her orders to active military duty.
- c. In the event that the governor declares an emergency and orders an employee to active duty as a member of the National Guard, the employee will be paid his or her salary or other compensation as an employee for a period not to exceed thirty (30) days in any one (1) federal fiscal year.

SECTION 7. Bereavement Leave

- a. In the case of the death of a member of the immediate family, or of any relative living in the same home, the employee's administrator may grant the use of per diem or personal leave or, in some cases when an employee does not have available per diem or personal leave, a leave of absence for as many as five (5) work days at full pay.
- b. Immediate family means husband, wife, father, mother, son, daughter, brother, sister, grandparents, and these relatives-in-law.
- c. The administrator may adjust the length of such leave to the distance traveled. A leave of one day or less may be granted by the administrator upon the death of relatives not in the immediate family.

SECTION 8. Leave to Pursue Education Goals

- a. ANCS wishes to support the advancement of learning for all staff. Therefore, the Board authorizes that regular full-time employees who have completed their probationary period may apply in writing to the Principal / Executive Director for a leave of absence for study that is directly related to their ANCS area of work or for such other types of study as may be approved by the Principal / Executive Director. The request for leave shall not exceed one year. Such leave may be granted without pay upon the recommendation of the Principal / Executive Director and with the approval of the Board of Directors.
- b. An employee who completes a period of leave to pursue educational goals will not be guaranteed their original position upon return, but they will be offered the same or equivalent (comparable or similar) position with equivalent employment benefits, pay, and other terms if such a position is available.
- c. If an employee is granted leave for education reasons, a temporary replacement will be hired during the employee's absence.

SECTION 9. Federal Family and Medical Leave Act/Long-Term Leave

- a. Long-term leave is defined as leave for issues beyond the allocated leave time. It may be used for pregnancy, post-childbirth maternity or paternity, adoption, employee long-term illness, and any other reasons required by law. Long-term or family leave is not paid leave. The school may require certification from a qualified medical professional to document the reason for the leave and/or to verify the employee's ability to return to work. Long-term leave may qualify under the Family Medical Leave Act (FMLA), which is a federal law that gives eligible employees the right to take up to 12 weeks of job-protected leave for family or medical reasons. To be eligible for FMLA, an employee must have worked for ANCS full time for at least one year.



- b. The FMLA does not require employers to provide paid FMLA leave, but it does allow employers to charge FMLA absences simultaneously against any available paid leave as well as the FMLA. Therefore, an employee's available sick, personal, and per diem leave and vacation days will be applied to any FMLA leave taken for a reason covered by those provisions.

Reasons for Leave

The FMLA allows eligible employees to take leave for the following reasons:

- a. To care for the employee's child during the first year following the birth, adoption, or foster care placement of the child
- b. To care for the employee's spouse, child, or parent who has a serious health condition
- c. Because of the employee's own serious or extended health condition (including pregnancy, childbirth, and related medical conditions) that makes the employee unable to perform his/her job.

Length of FMLA Leave

No more than 12 weeks of FMLA leave may be taken in any 12-month period. Leave will be counted based on a rolling 12-month period measured backward from the date that the employee's FMLA or per diem leave begins.

Advance Notice

Employees are required to provide advance notice of FMLA leave as follows:

- a. When the need for FMLA leave is foreseeable, notice is required 30 days in advance.
- b. When the need for leave is not foreseeable, the employee must provide notice as soon as practical. The taking of leave may be denied or postponed if these notice requirements are not met.

Medical Certification

- a. When the leave of absence is occasioned by the employee's own serious health condition or that of a family member, the employee will be required to submit medical certification on the form provided by the Board. In addition, the Board may require a second or third opinion at the Board's expense.
- b. When the leave is over 30 days in length, recertification may be required at 30-day intervals throughout the leave. Recertification may also be required when the employee requests an extension of leave, when the medical situation changes, or when the Board receives information that casts doubt on the continuing validity of an earlier certification.

Approval of Leave

Campus Principals will be responsible for reviewing leave requests. Approval of the leave will be given in writing and will specify an expected return date. If an extension of leave is needed, the employee must submit a new request and medical certification to the Campus Principal before the end of the original leave period. Leave taken without approval, as



required under this policy, will be treated as unauthorized leave and may result in disciplinary action up to and including termination.

Reinstatement

The FMLA entitles an employee to return to the same or an equivalent position at the conclusion of the leave. Certain restrictions apply to instructional employees whose return from leave would occur near the end of the semester. Under certain circumstances, these employees may be required to extend their leave through the end of the semester to avoid disruption of the education process.

Health Insurance

Employees on approved FMLA leave remain covered under the school's health insurance. Premium payments must be made within the time periods required. The Board will continue to pay their portion of the premium; the employee is also responsible for their portion of the premium.

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.17. Professional Conduct

Purpose

This policy governs professional conduct by ANCS employees.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Decorum

- a. ANCS expects all employees to maintain the highest standards of conduct and act in a mature and responsible manner at all times. Each staff member is expected at all times to perform the responsibilities of her/his position to the best of her/his ability. Employees shall not engage in activities that violate federal, state, or local laws or that diminish ANCS in any way.
- b. Decorum by all staff should mirror teaching by example. Proper language, gestures, emotional control, and mannerisms should befit those of a role model for students and parents.

SECTION 2. Ethics and Conduct

All staff members are reminded that the welfare of the child is the very first concern of our school. It is the responsibility of all staff members to support programs and activities when in public. When a staff member criticizes colleagues, families, or school programs, these criticisms should be discussed in instructional teams and all criticisms should be constructive and made in a professional manner. Any criticisms should be directed to the Principal / Executive Director.

SECTION 3. Communicable Diseases

- a. If your medical condition poses a substantial health or safety risk to the school students and staff, you must leave the premises until your attendance on duty no longer poses a threat.
- b. ANCS relies upon public health and medical experts' written documentation to determine whether to require your removal and when to permit your return to work.

SECTION 4. Confidentiality

Professional communication by ANCS employees requires no discussion of individual students, families, or colleagues and their problems in non-professional situations. The faculty lounge and public places are inappropriate locations for these discussions. Breaches of confidentiality will be subject to disciplinary action.

SECTION 5. Dress and Appearance Standards

ANCS recognizes that professional attire helps set the tone of an educational system. Faculty and staff are expected to dress professionally as befits their teaching activity and



should be in keeping with expectations held for students. Dressing in an appropriate manner for student learning and as a model for all students does not include the wearing of sweatpants or t-shirts with statements on them (unless an ANCS shirt).

Related Policies

[Reporting Misconduct](#)

Approval

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.18. Professional Growth

Purpose

This policy governs professional growth for ANCS personnel.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Supporting Professional Growth

- a. In addition to the support and feedback gained through the evaluation process, the school also seeks to invest in the ongoing learning and development of employees.

SECTION 2. Individual Professional Development Funds

- a. An employee may request funds for an individual professional development opportunity by submitting a short, written proposal to his/her supervisor, who will review proposals, keeping in mind school and individual professional goals. Upon approval by the supervisor, the supervisor will formally request final approval from the Principal.
- b. Upon returning from the professional development experience, the employee will complete a short written reflection and/or presentation to appropriate faculty/staff members. These reflections and presentations will help share knowledge gained from the experience, allow the school to maintain a record of professional development, and provide a guide for future use of these funds.
- c. Individual professional development funds may be used for the direct expenses related to the opportunity. For example, the cost of a conference (conference, materials, etc.) is covered, but parking, travel expenses, meals, or childcare costs are not.

Related Policies

[Employee Evaluation](#)

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



5.19. Progressive Discipline

Purpose

This policy governs disciplinary procedures for ANCS staff.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Expectations

ANCS expects all employees to maintain the highest standards of conduct and act in a mature and responsible manner at all times. Each staff member is expected at all times to perform the responsibilities of her/his position to the best of her/his ability. Employees shall not engage in activities that violate federal, state, or local laws or that diminish ANCS in any way. Key in the success of this task is effective communication of those responsibilities and any concerns about the performance of those responsibilities ([Professional Conduct](#)).

SECTION 2. Inappropriate Behaviors and Activities

ANCS expects employees to act in a responsible and mature way at all times. Supervisors shall answer any questions concerning any work or safety rule. Inappropriate behaviors include but are not limited to poor work performance and class management, tardiness and attendance issues, and insubordination ([Professional Conduct](#)).

SECTION 3. Progressive Discipline Procedure

- a. Under the following framework, open and productive communication will assist all employees in improving their job performance and/or correcting any inappropriate behavior.
- b. The Principal / Executive Director, at his/her discretion, may combine or skip steps depending on the particulars of each situation. The level of disciplinary intervention may also vary; factors that will be considered may include whether an offense is repeated despite counseling or training, the employee's performance record, and the impact of the performance/conduct issues on ANCS.
- c. For all warnings, the signature of the Principal / Executive Director is required and the signature of the employee is requested.

Warning	Type	Discussion	Filed With	Response Time	Required Result
First	Verbal Warning with Written Meeting Summary	Principal / Executive Director and Employee	Personnel Folder; copies to Personnel and Board Chairs	2 weeks to enter response	Improved Performance
Second	Written	Principal / Executive Director	Personnel Folder; copies to Personnel and Board Chairs	2 weeks to enter response	Improved Performance



Warning	Type	Discussion	Filed With	Response Time	Required Result
Third and Final	Written	Principal / Executive Director	Personnel Folder; copies to Personnel and Board Chairs	2 weeks to request hearing in front of Board	Termination

First Warning – Verbal with Written Summary

- a. Staff member will be given a verbal warning concerning the poor job performance or behavior. The warning will be given in private by the Principal and Executive Director, stating that it is a first warning outlining the issue, the corrective actions to be taken, and the time frame for these actions to be implemented. The warning will also outline that if the issue is not resolved, further disciplinary action will be taken, including but not limited to termination.
- b. Following this warning, a written memo will be sent to the employee summarizing the discussion. A copy of this memo will be filed in the personnel file of the employee and will also be forwarded to the Board Chair and Personnel Committee Chair. The employee will have the option of placing a responsive memo in his or her personnel file within 2 weeks of the issuance of the warning.

Second Warning – Written

- a. Staff member will be given a written warning concerning the poor job performance or behavior. The warning will be given in private by the Principal and Executive Director, clearly stating that it is a first written warning, outlining the issue, corrective actions to be taken, and the time frame for these actions to be implemented. The warning will also outline that if the issue is not resolved, further disciplinary action will be taken, including but not limited to termination.
- b. The Executive Director will sign it and the employee will be asked to sign; however, they have the option to refuse to sign. A copy of this memo will be filed in the personnel file of the employee and will also be forwarded to the Board Chair and Personnel Committee Chair. The employee will have the option of placing a responsive memo in his or her personnel file within 2 weeks of the issuance of the warning.

Third and Final Warning – Written with Action

In the event that the staff member does not correct the poor performance or behavior in the manner stated in the second warning, the Principal / Executive Director will meet with the Board Chair and Personnel Committee Chair to determine what action is to occur and to discuss the action with legal counsel prior to taking action. The Principal / Executive Director will then meet with the staff member, provide a third and final written summary, and inform the employee that he or she will be terminated.

Further Action Taken

- a. If an employee is terminated with cause, the staff member does have the right to a hearing before the Board of Directors prior to the termination going into effect.
- b. A request for a hearing must be presented in writing to the Principal / Executive Director within 10 days of the notice of termination.



Related Policies

[Professional Conduct](#)

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



5.20. Reporting Misconduct

Purpose

This policy governs defining, identifying, and reporting procedures for misconduct.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Reporting

ANCS encourages all ANCS employees to report misconduct. ANCS is committed to protecting employees who report suspected misconduct. The term “employee” includes all staff, independent contractors, and volunteers.

SECTION 2. Confidentiality

ANCS will try to prevent disclosure of the identity of the employee reporting alleged misconduct. However, the identity of an employee may become obvious to others due to the nature of the information. The employee’s identity will be disclosed to the following:

- a. Law enforcement agency investigating the matter
- b. ANCS employees assigned to investigate the matter

SECTION 3. Definition of Misconduct

Misconduct is an activity performed by an employee that violates state and/or federal laws or regulations, local ordinances, or ANCS policy ([Professional Conduct](#)).

Related Policies

[Professional Conduct](#)

Approval

Approval

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



5.21. Sexual Discrimination Harassment and Misconduct

Purpose

This policy governs sexual discrimination, harassment, and misconduct at ANCS.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Prohibition of Sexual Harassment

- a. Sexual harassment is a form of sex discrimination that undermines the integrity of the educational and employment environment and violates Title VII of the Civil Rights Act of 1964, as amended, and Title IX of the Education Amendments of 1972. Accordingly, sexual misconduct perpetuated against or by employees is prohibited at ANCS. It is the policy of ANCS that all individuals shall learn and work in an environment free of all forms of discrimination, including sex discrimination.
- b. ANCS will investigate all complaints, formal or informal, verbal or written, of alleged improper sexual conduct and will discipline any individual who, in the course of his or her education, employment, or involvement with ANCS, exposes another person to improper sexual conduct.

SECTION 2. Definitions of Misconduct

- a. Sexual misconduct refers to any unwelcome or unlawful sexual act; any solicitation of any unlawful sexual act, whether written, verbal, or physical; any act of child abuse, as defined by law; any solicitation, encouragement, or consummation of a romantic or physical relationship with a student; or any sexual contact with a student. The definition of the term "romantic relationship" includes dating a student or otherwise being involved in an inappropriate social relationship or any act of unlawful sexual harassment as defined by law.
- b. Sexual harassment is a specific form of sexual misconduct. As defined by the Equal Employment Opportunity Commission (EEOC) and the Office for Civil Rights (OCR), sexual harassment consists of unwelcome sexual advances, requests for sexual favors, sexually motivated physical conduct, or other verbal or physical conduct or communication of a sexual nature when:
 - i. Submission to such conduct or communication is made a term or condition, either explicitly or implicitly, of obtaining or retaining employment, educational opportunities, or other benefits provided by ANCS;
 - ii. An individual's submission to, or rejection of, such conduct or communication is used as a factor in decisions affecting that individual's employment, educational opportunities, or other benefits provided by ANCS; or
 - iii. Such conduct or communication has the purpose or effect of substantially or unreasonably interfering with an individual's employment, or creating an intimidating, hostile, or offensive working or learning environment.



- c. Sexual harassment may consist of exposure to a pattern of objectionable sexual behavior or exposure to a single, serious act. Sexual harassment exists when such conduct is unwelcome, offensive to both the recipient and to a reasonable person, and severe or pervasive. Even if never acted upon, threats or suggestions of preferential or adverse treatment with regard to an individual's employment or educational status constitute sexual harassment when made by a person in a supervisory position.

SECTION 3. Complaint Resolution Process

Any employee (full-time, part-time, hourly), contractor, or consultant who believes that he or she has been exposed to unwelcome sexual misconduct should immediately report the alleged act to the Principal or, in the case of a conflict of interest, report to the Chair of the Personnel Committee. The resolution will then proceed as outlined in the ANCS Grievance Procedure ([Grievances – Employee](#)).

SECTION 4. Sanctions

Appropriate disciplinary actions will be taken against persons found to have violated this policy. These actions shall include sanctions authorized by law and Board policy. These actions shall also include other measures designed to end sexual misconduct and to prevent its recurrence. Due process rights shall be afforded to all affected persons, where appropriate.

SECTION 5. Appeals Process

See [Grievances – Employee](#) (refer to "Section 3. Employee Grievance Procedure").

SECTION 6. Prohibitions

ANCS prohibits retaliation, intentional false reporting, and hindering an investigation.

Retaliation

- a. Retaliation against individuals who file complaints of alleged sexual misconduct is expressly prohibited. Retaliation includes, but is not limited to, any form of intimidation, reprisal, or harassment.
- b. Appropriate disciplinary action up to and including termination shall be imposed for verified acts of retaliation.

Intentional False Reporting

Persons who knowingly fabricate allegations of sexual misconduct shall be subject to disciplinary action up to and including termination.

Hindering an Investigation

Individuals who withhold information, purposely provide inaccurate facts, violate privacy and confidentiality rules, or otherwise hinder an investigation of sexual misconduct shall be subject to disciplinary action up to and including termination.

SECTION 7. Notice

This policy shall be available at the school and online on the school's website.



SECTION 8. Right to Alternate Dispute Resolution Procedures

These procedures do not deny the right of any individual to pursue other avenues of recourse.

Related Policies

[Grievances – Employee](#)

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.22. Smoke-Free School Zone

Purpose

This policy governs the use of tobacco products on ANCS grounds.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Scope of Policy

- a. As part of ANCS’ commitment to providing a healthy and safe environment for its community, students, employees, and visitors are prohibited from smoking or using any tobacco product at ANCS facilities or ANCS-sponsored events, such as fundraisers, where students are present. ANCS prohibits the use of any tobacco product, including but not limited to cigarettes, cigars, cigarillos, small cigars, pipes, hookah, smokeless tobacco (otherwise known as dip, chew, snuff, spit, and snus), electronic cigarettes, and other smokeless products.
- b. All areas of ANCS are smoke-free without exception. This includes but is not limited to private, enclosed offices; conference and meeting rooms; cafeterias/lunchrooms; employee break areas; playing/athletic fields; entrances and exits to buildings; and parking lots.
- c. Smoking is prohibited by employees while they are on duty supervising students, whether they are on or off ANCS property.
- d. The Principal / Executive Director is authorized to develop regulations to implement this policy.

SECTION 2. Notification of Policy to Prospective Employees

In accordance with O.C.G.A. § 31-12A-5, all prospective employees are to be notified of this no-smoking policy upon their application for employment.

Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17



5.23. Weapons

Purpose

This policy governs weapons on ANCS property and ANCS-sponsored trips and activities.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Prohibition of Weapons

- a. ANCS is committed to maintaining a safe and secure working and learning environment to ensure student success. The Board and ANCS prohibit the possession of weapons of any type on school property, on school-sponsored trips, in the school safety zone, and at school-sponsored activities. Anyone violating this policy shall be subject to disciplinary action up to and including termination and, potentially, prosecution under the provisions of law.
- b. In response to recent changes made to state statute O.C.G.A. § 16-11-127.1, weapons are not allowed on ANCS property, in schools, administrative offices, or at school activities. Trained police officers are the only individuals who may carry weapons on ANCS property (schools and administrative offices), school safety zones, and at activities.

SECTION 2. Definition of "Weapon"

The term "weapon" means and includes those items listed in O.C.G.A. § 16-11-127.1 and other applicable laws. However, regardless of the definitions and specific instruments defined in said laws, the Board prohibits the possession of knives of any type on school property, in the school safety zone, and at school-sponsored activities, if any such knife can be used to inflict bodily harm, with the exception of knives used by the school's kitchen staff for food preparation in accordance with safety guidelines and policies.

Resources and Related Policies

O.C.G.A. § 16-11-127.1 can be viewed at <http://www.lexisnexis.com/hottopics/gacode/default.asp>.

Policy approval date:

06/16/15

Policy effective date:

07/01/15

Policy review date:

08/17



5.24. Workplace Violence

Purpose

This describes workplace violence policy at ANCS.

Duration

This policy is permanent, but it is subject to revisions.

Policy

SECTION 1. Scope

- a. ANCS strives to have a workplace that is free from acts or threats of physical violence, harassment, intimidation, or other threatening and/or disruptive behavior that takes place on ANCS grounds or offsite at an ANCS-related activity. To this end, ANCS seeks to provide a safe work environment for all employees to the full extent of the law. This statement shall not be construed to create an obligation on the part of ANCS to take action beyond what is required by law.
- b. ANCS has a zero-tolerance policy regarding workplace violence. Violations of this policy will lead to disciplinary and/or legal action as appropriate.
- c. Employees are expected to refrain from conduct that may be dangerous to others. Conduct that intimidates, threatens, or intimidates another employee, student, or visitor will not be tolerated.
- d. ANCS resources may not be used to threaten, harass, or stalk anyone, whether on or off ANCS grounds.
- e. ANCS treats threats stemming from a personal relationship as it does other forms of violence.

SECTION 2. Reporting and Investigating Workplace Violence

- a. All indirect or direct threats of violence, incidents of actual violence, or suspicious individuals or activities should be reported as soon as possible to a direct supervisor.
- b. ANCS will thoroughly and promptly investigate all reports of threats or incidents of violence and of suspicious individuals or activities. The identity of the person making the report will be protected as much as possible. ANCS will not retaliate against employees who make good-faith reports of violence, threats, or suspicious individuals or activities. To maintain workplace safety and the integrity of its investigation, the school may suspend employees suspected of workplace violence or threats of violence, either with or without pay, pending the results of its investigation.

Related Policies

[Professional Conduct](#)

[Student Discipline](#)



Policy approval date:

Policy effective date:

Policy review date:

06/16/15

07/01/15

08/17

Cover Sheet

Monthly Fund Development Report

Section: VI. Fund Development
Item: A. Monthly Fund Development Report
Purpose: FYI
Submitted by:
Related Material: Fund Development Report_August 2021.pdf
Fund_Development_Financials Report_July_2021.pdf



Fund Development Committee Report | August 19, 2021

Prepared by Barrett Coker Krise (Fund Development Committee Chair)

2020-2021 Gather & Grow Fund (Annual Campaign):

- Year-End Total: \$125,993.51
- Goal: \$105,000
- Board Participation: 100%

2021-2022 Gather & Grow Fund (Annual Campaign):

- YTD Total (through July 31): \$3,762.01
- With recurring and pledges (through year-end): ~\$26,160.61
- Goal: \$140,000
- Board Participation:

The 2020-2021 Gather & Grow Fund exceeded the budgeted revenue goal by more than \$20,000. Thank you so much to the Business Office staff team and to everyone who has supported this year's campaign with a contribution or by volunteering your time.

Gather & Grow Campaign

- The committee discussed the 2021-2022 campaign financials, which are on track so far for the year.
- The committee discussed other aspects of the campaign including the initial plan for FY2021-2022 fund development activities, the timing and sponsorship activity.
- The committee also discussed upcoming recognition events that would have been held in person in the Fall and recommended they be pushed to later in the year in light of the continuing pandemic.

Other Updates

- The committee discussed evaluating the fund development strategy for 2021-2022 with an eye to building a stronger fund development infrastructure to support the needs of the school community moving forward.

- The committee plans for a monthly meeting schedule on the second Thursday of the month at 9:00AM

End of report.

Fund Development Committee Monthly Financial Report - July 2021

Financials from Bloomerang*

*May not match QuickBooks due to processing delay

**30% of sponsorship income is allocated to the PTCA

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Cumulative
GIVING BY MONTH													
20-21 Goals	\$3,000.00	\$7,000.00	\$5,000.00	\$20,000.00	\$8,000.00	\$35,000.00	\$4,000.00	\$7,000.00	\$16,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$140,000.00
20-21 Actuals	\$3,762.01												\$3,762.01
Variance	\$762.01	\$7,000.00	\$5,000.00	\$20,000.00	\$8,000.00	\$35,000.00	\$4,000.00	\$7,000.00	\$16,000.00	\$15,000.00	\$10,000.00	\$10,000.00	\$136,237.99
Recurring + Pledges													\$22,398.60
SPONSORSHIP INCOME**													
													\$0.00
GIVING + SPONSORSHIPS	\$3,762.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,762.01

HISTORICAL GIVING													
20-21	\$3,496.52	\$2,552.42	\$2,469.48	\$7,142.44	\$7,674.91	\$36,722.68	\$4,073.17	\$8,259.88	\$24,137.88	\$6,867.90	\$11,226.49	\$11,369.74	\$125,993.51
19-20	\$2,342.15	\$4,471.12	\$4,117.36	\$20,059.86	\$9,784.23	\$35,619.88	\$4,227.01	\$4,610.71	\$12,266.42	\$8,131.94	\$9,433.23	\$4,066.79	\$119,130.70
18-19	\$2,939.00	\$2,677.80	\$2,375.98	\$18,728.84	\$33,429.90	\$20,669.81	\$4,255.27	\$8,719.02	\$6,753.07	\$15,614.18	\$11,720.37	\$12,658.17	\$140,541.41
17-18	\$3,689.36	\$3,635.65	\$2,850.50	\$23,585.50	\$28,874.49	\$20,778.70	\$3,214.50	\$3,691.50	\$2,298.50	\$5,513.14	\$29,673.67	\$5,738.56	\$133,544.07

GIVING BY DONOR TYPE (HOUSEHOLDS)			
	<u># of donors</u>	<u>Total amount</u>	<u>Participation Rate</u>
Parent/Guardian	30		6%
Grandparent/Special Friend	3		0%
Board Member			0%
Faculty/Staff	1		1%
Alumni Parent			0%
Supporter			0%
Other			

Cover Sheet

Monthly Educational Excellence Report

Section: VII. Educational Excellence
Item: A. Monthly Educational Excellence Report
Purpose: FYI
Submitted by:
Related Material: August 2021 EE Update.pdf



Educational Excellence Committee Update

ANCS Governing Board Meeting | August 19, 2021

I. Meeting Schedule

- 4:30 – 6:00, second Thursday of every month, starting in September
- Virtual meetings – see school calendar for Zoom link

II. Committee Responsibilities

- Analyzing and interpreting standardized test data and conveying this information to the school community
- Focus on “closing the gap” in learning outcomes along lines of race and class
- Achieving school diversity goals as stated in charter

III. Join Us!